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## MINISTRY OF FINANCE

### OVERVIEW

#### Mission Statement

To create a better Singapore through Finance.

#### Vision Statement

A forward-looking Ministry of Finance that advances leading ideas, drives synergies across government, and ensures fiscal prudence and sustainability.

### FY2024 EXPENDITURE ESTIMATES

#### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
	<b>TOTAL EXPENDITURE</b>	<b>\$1,031,624,305</b>	<b>\$1,360,096,900</b>	<b>\$1,197,366,300</b>	<b>\$1,348,335,700</b>	<b>\$150,969,400</b>	<b>12.6%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$1,001,637,265</b>	<b>\$1,228,468,400</b>	<b>\$1,172,635,600</b>	<b>\$1,186,824,200</b>	<b>\$14,188,600</b>	<b>1.2%</b>
	<i>RUNNING COSTS</i>	<i>\$926,597,006</i>	<i>\$1,116,049,700</i>	<i>\$1,096,976,400</i>	<i>\$1,097,573,800</i>	<i>\$597,400</i>	<i>0.1%</i>
	<b>Expenditure on Manpower</b>	<b>\$215,201,744</b>	<b>\$246,180,800</b>	<b>\$234,475,500</b>	<b>\$256,296,400</b>	<b>\$21,820,900</b>	<b>9.3%</b>
1200	Political Appointments	2,823,210	2,893,400	2,756,200	2,498,100	-258,100	-9.4
1500	Permanent Staff	212,225,007	237,946,600	231,254,600	247,529,100	16,274,500	7.0
1600	Temporary, Daily-Rated & Other Staff	153,528	340,800	464,700	1,269,200	804,500	173.1
1800	Personnel Central Vote	0	5,000,000	0	5,000,000	5,000,000	n.a.
	<b>Other Operating Expenditure</b>	<b>\$683,421,110</b>	<b>\$848,336,500</b>	<b>\$855,446,500</b>	<b>\$835,143,000</b>	<b>-\$20,303,500</b>	<b>-2.4%</b>
2100	Consumption of Products & Services	676,539,824	829,636,300	846,665,700	813,037,000	-33,628,700	-4.0
2300	Manpower Development	4,757,445	6,368,900	5,609,400	7,820,100	2,210,700	39.4
2400	International & Public Relations, Public Communications	989,743	578,500	734,000	881,600	147,600	20.1
2600	Programmes Central Vote	0	10,000,000	0	10,000,000	10,000,000	n.a.
2700	Asset Acquisition	584,110	502,200	1,215,200	2,182,200	967,000	79.6
2800	Miscellaneous	549,987	1,250,600	1,222,200	1,222,100	-100	0.0
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$27,974,152</b>	<b>\$21,532,400</b>	<b>\$7,054,400</b>	<b>\$6,134,400</b>	<b>-\$920,000</b>	<b>-13.0%</b>
3100	Grants, Subventions & Capital Injections to Statutory Boards	27,974,152	20,960,000	6,960,000	5,900,000	-1,060,000	-15.2
3400	Grants, Subventions & Capital Injections to Other Organisations	0	572,400	94,400	234,400	140,000	148.3
	<i>TRANSFERS</i>	<i>\$75,040,259</i>	<i>\$112,418,700</i>	<i>\$75,659,200</i>	<i>\$89,250,400</i>	<i>\$13,591,200</i>	<i>18.0%</i>
3500	Social Transfers to Individuals	30,583	0	0	0	0	n.a.

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
3600	Transfers to Institutions & Organisations	0	0	1,462,100	530,000	-932,100	-63.8
3800	International Organisations & Overseas Development Assistance	75,009,676	112,418,700	74,197,100	88,720,400	14,523,300	19.6
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$4,551,424,815</b>	<b>\$8,011,244,300</b>	<b>\$5,861,010,200</b>	<b>\$6,353,002,700</b>	<b>\$491,992,500</b>	<b>8.4%</b>
4200	Expenses on Investments	4,548,450,843	8,011,000,000	5,861,000,000	6,353,000,000	492,000,000	8.4
4600	Loans and Advances (Disbursement)	2,973,972	244,300	10,200	2,700	-7,500	-73.5
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$29,987,039</b>	<b>\$131,628,500</b>	<b>\$24,730,700</b>	<b>\$161,511,500</b>	<b>\$136,780,800</b>	<b>553.1%</b>
5100	Government Development	29,987,039	131,628,500	24,730,700	161,511,500	136,780,800	553.1

## Establishment List

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
<b>POLITICAL APPOINTMENTS</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
Minister	2	2	3	3
Senior Minister of State	1	1	0	0
<b>PERMANENT STAFF</b>	<b>2,014</b>	<b>2,189</b>	<b>2,198</b>	<b>2,172</b>
Accounting Profession (2008)	54	63	74	83
Administrative	23	23	22	22
Corporate Support	17	21	20	20
Management Executive Scheme (2008)	887	1,043	1,046	1,011
Management Support Scheme (2008)	102	109	95	95
Operations Support	3	2	2	2
Singapore Customs Officer (2008)	627	627	0	0
Singapore Customs Specialist (2008)	301	301	0	0
Customs Unified Scheme (2022)	0	0	939	939
<b>OTHERS</b>	<b>1,950</b>	<b>2,167</b>	<b>2,147</b>	<b>2,147</b>
Inland Revenue Authority of Singapore	1,950	2,167	2,147	2,147
<b>TOTAL</b>	<b>3,967</b>	<b>4,359</b>	<b>4,348</b>	<b>4,322</b>

## **FY2023 BUDGET**

The revised total expenditure of the Ministry of Finance (MOF) in FY2023 is expected to be \$1.20 billion, excluding Expenses on Investments (EOI) and Loan & Advances. This is an increase of \$165.74 million or 16.1% compared to the actual FY2022 total expenditure of \$1.03 billion.

The revised operating expenditure in FY2023 is expected to be \$1.17 billion, an increase of \$171.00 million or 17.1% over the actual FY2022 expenditure of \$1.00 billion. The increase is mainly due to higher expenditure on manpower and other operational needs.

The revised development expenditure in FY2023 is expected to be \$24.73 million, a decrease of \$5.26 million or 17.5% from the actual FY2022 development expenditure of \$29.99 million. This is mainly due to a lower provision set aside for IT-related projects.

Revised EOI in FY2023 is expected to be \$5.86 billion, which is \$1.31 billion or 28.9% higher than the actual amount of \$4.55 billion incurred in FY2022. This expected increase is due to increased investment activities and volatile market conditions.

## **FY2024 BUDGET**

Total expenditure for FY2024 is projected to be \$1.35 billion (excluding EOI), which comprises operating expenditure of \$1.19 billion and development expenditure of \$161.51 million. This is an increase of \$150.97 million or 12.6% from the revised FY2023 total expenditure of \$1.20 billion. EOI in FY2024 is projected to be \$6.35 billion.

### ***Operating Expenditure***

The projected FY2024 operating expenditure of \$1.19 billion is an increase of \$14.19 million or 1.2% over the revised FY2023 operating expenditure of \$1.17 billion.

The Inland Revenue Authority of Singapore Programme is projected to take up the largest share of operating expenditure (\$586.83 million or 49.4%). This is followed by the Finance Programme (\$264.76 million or 22.3%), Singapore Customs Programme (\$200.56 million or 16.9%), Shared Services Programme (\$77.60 million or 6.5%), and Accounting Services Programme (\$57.08 million or 4.8%).

### ***Inland Revenue Authority of Singapore Programme***

The Inland Revenue Authority of Singapore (IRAS) is paid an agency fee to administer, assess, collect, and enforce payment of income and property tax, Goods and Services Tax (GST), stamp duties and other taxes on behalf of the Government. Based on the projected tax revenue collection, MOF has allocated IRAS an agency fee budget of \$586.83 million for FY2024.

### ***Finance Programme***

An operating expenditure of \$264.76 million is provided for the Finance Programme for FY2024. Of the total sum, \$95.28 million (36.0%) is for transfers as well as grants and subventions, \$91.73 million (34.6%) is for other operating expenditure, and \$77.74 million (29.4%) is for expenditure on manpower. The budgeted \$264.76 million is an increase of \$52.11 million or 24.5% from the revised FY2023 expenditure of \$212.65 million. The higher budgetary requirement for FY2024 is mainly attributed to (i) an increase in contributions to international organisations, (ii) higher expenditure on other operating expenditure, and (iii) a provision set aside annually in Personnel and Programmes Central Vote.

### *Singapore Customs Programme*

Singapore Customs collects customs and excise duties as well as GST on imported goods. It protects Government revenue by preventing leakage of duties and taxes while facilitating Singapore's cross border trade through simplified and efficient customs procedures. The operating expenditure of Singapore Customs for FY2024 is projected to be \$200.56 million, a decrease of \$11.20 million or 5.3% from the revised FY2023 expenditure of \$211.75 million. The decrease is mainly due to the completion of once-off migration services for IT systems in FY2023.

### *Development Expenditure*

Development expenditure for FY2024 is projected to be \$161.51 million, an increase of \$136.78 million or 553.1% over the revised FY2023 development expenditure of \$24.73 million. The increase is mainly due to a provision set aside under Central Vote for New Projects.

### *Other Consolidated Fund Outlays*

EOI in FY2024 is budgeted to be \$6.35 billion, which is \$492.00 million or 8.4% higher than the revised budget in FY2023. This expected increase is due to increased investment activities and volatile market conditions.

The provision under loans and advances is set aside for utility-related security deposits.

## Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
M-A	Finance	175,608,100	89,148,300	264,756,400	113,885,300	378,641,700
M-C	Accounting Services	57,079,000	0	57,079,000	7,288,300	64,367,300
M-G	Shared Services	77,604,200	0	77,604,200	9,999,800	87,604,000
M-O	Singapore Customs	200,454,600	102,100	200,556,700	30,338,100	230,894,800
M-P	Inland Revenue Authority of Singapore	586,827,900	0	586,827,900	0	586,827,900
<b>Total</b>		<b>\$1,097,573,800</b>	<b>\$89,250,400</b>	<b>\$1,186,824,200</b>	<b>\$161,511,500</b>	<b>\$1,348,335,700</b>

## Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to end of FY2021	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
<b>DEVELOPMENT EXPENDITURE</b>	...	...	<b>\$29,987,039</b>	<b>\$131,628,500</b>	<b>\$24,730,700</b>	<b>\$161,511,500</b>
<i>GOVERNMENT DEVELOPMENT</i>	...	...	29,987,039	131,628,500	24,730,700	161,511,500
<b>Finance Programme</b>						
New Budget System iBudget3.0	7,799,100	0	0	0	0	4,929,400
Central Vote for New Projects	...	...	0	100,000,000	0	100,000,000
Minor Development Projects	...	...	2,214,128	3,849,000	3,875,300	4,790,700
New Projects	...	...	0	3,137,000	754,300	4,165,200
<b>Accounting Services Programme</b>						
Minor Development Projects	...	...	6,734,630	3,654,300	3,654,300	7,288,300
<b>Shared Services Programme</b>						
Minor Development Projects	...	...	3,328,853	7,218,300	2,161,000	5,067,900
Development of VITAL's Integrated Shared Services All-in-One (VISION) System	10,476,700	0	0	0	515,900	4,931,900
<b>Singapore Customs Programme</b>						
New Projects	...	...	0	0	0	1,281,800
TradeNet Rebuild	157,652,800	0	0	0	7,534,000	24,168,500
Minor Development Projects	...	...	3,613,180	5,104,200	4,880,500	4,887,800
Completed Projects	...	...	14,096,248	8,665,700	1,355,400	0

## KEY PERFORMANCE INDICATORS

### Desired Outcomes

- Stewardship of Public Good
- Inclusive and Sustainable Growth
- High Performance Government

### Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2021	Actual FY2022	Revised FY2023	Estimated FY2024
Stewardship of Public Good	<b>Balanced Budget</b>				
	Overall Fiscal Position as a % of GDP (5-year moving average)	-1.5	-1.8	-2.1	-2.1
	<b>Fiscal Sustainability</b>				
	Draw on Past Reserves	Yes <sup>1</sup>	Yes <sup>1</sup>	No	No
	Standard and Poor's / Moody's Sovereign Risk Rating	AAA / Aaa	AAA / Aaa	AAA / Aaa	AAA / Aaa
	<b>Budget Marksmanship</b>				
	Government operating revenue as % of budgeted revenue (excluding Net Investment Returns Contribution)	107.6	111.3	107.9	NA
Government expenditure as % of budgeted expenditure (excluding special transfers)	92.6	102.4	102.6	NA	
Inclusive and Sustainable Growth	<b>Conducive Business Environment</b>				
	No. of Avoidance of Double Taxation Agreements (DTAs) Singapore has in force	93	93	93	NA
	% of companies incorporated within 15 minutes of payment	99.9%	100.0%	100.0%	99.9%
	<b>Inclusive Growth</b>				
	20th percentile monthly nominal household income from work <sup>2</sup> per household member among citizen employed households (real annual growth rate in parentheses) <sup>3</sup>	\$1,404 (6.4%)	\$1,534 (4.0%)	\$1,613 (1.1%)	NA
Median monthly nominal household income from work <sup>2</sup> per household member among citizen employed households (real annual growth rate in parentheses) <sup>3</sup>	\$2,871 (4.4%)	\$3,105 (2.0%)	\$3,302 (1.6%)	NA	

<sup>1</sup> Required to support the Government's response to the COVID-19 pandemic.

<sup>2</sup> Household income from work refers to the sum of income received, including employers' CPF contributions, by working members of the household from employment and business. Employed households are those with at least one working person.

<sup>3</sup> Numbers in parentheses are real annual growth rates (20th percentile deflated by lowest 20% income group CPI excluding imputed rental on owner-occupied accommodation, median deflated by middle 60% income group CPI excluding imputed rental on owner-occupied accommodation).

Desired Outcome	Performance Indicator	Actual FY2021	Actual FY2022	Revised FY2023	Estimated FY2024
<b>High Performance Government</b>	<b>Efficient and Effective Use of Resources</b>				
	Cost per dollar of revenue collected by Singapore Customs	1.74 cents	1.72 cents	2.01 cents	1.78 cents
	Cost per dollar of tax collected by IRAS	0.69 cents	0.63 cents	0.58 cents	0.62 cents
	<b>Efficient Government</b>				
	% of requests for business profiles completed by ACRA within 15 minutes of payment	99.9%	99.7%	98.8%	99.0%
	% of TradeNet declarations which have been approved / rejected within 10 minutes	99.9%	99.9%	99.4%	>99.0%
	% of tax refunds issued by IRAS				
	- within 14 days	99.7%	99.7%	99.6%	99.6%
	- within 30 days	99.9%	100.0%	99.9%	99.9%
	% of payments from Ministries, Statutory Boards, and Organs of State to vendors completed within payment terms (typically 30 days)	98.3%	98.0%	98.4%	98.4%