

## ADMINISTRATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of the Ministry of Education (MOE) HQ:

**Student Placement and Services Division** – Oversees the policy and placement of students to schools through placement exercises and ad-hoc requests for school admissions and transfers; administers scholarship schemes such as MOE Pre-U Scholarship, Programme-based Scholarships, Singapore-Industry Scholarship, ASEAN Scholarships and Tuition Grant scheme, as well as helps students integrate; manages MOE HQ’s Customer Service Centre which provides an omni-channel platform handling all public requests to MOE through online and offline channels; formulates service initiatives and develops service capabilities to improve service delivery across MOE public touch points.

**HR Solutions & Capabilities Division** – Recruits, deploys and manages HR operational matters for Education Officers, MOE Kindergarten Educators, Allied Educators and Executive & Administrative Staff; partners HQ, schools and unions in HR matters, drives use of data and technology to improve the efficiency of HR processes and promotes organisation excellence in HQ divisions and schools.

**HR Strategy and Leadership Division** – Reviews and formulates strategic HR policies, as well as oversees manpower planning, talent management and leadership development/succession planning; promotes innovation through inculcating a stronger innovative culture in MOE staff and leadership; and strengthens Organisation Development capabilities to support MOE’s transformation efforts.

**Finance & Procurement Division** – Formulates and implements funding, fees and financial assistance policies; plans and manages MOE’s operating and development budgets; oversees financial operations; administers the Edusave and Post-Secondary Education schemes; develops financial and accounting systems and provides support to MOE HQ and schools and a centralised service for the billing, collection and accounting of fees and charges from students in schools; develops management reporting in MOE; oversees charities and Institutions of a Public Character in the education sector; and establishes and oversees procurement policies, and provides procurement support, advice and training.

**Infrastructure & Facility Services Division** – Plans the capacity of schools; reviews land use and land policies affecting schools; plans and develops strategies for schools upgrading and development; specifies facility provisions and infrastructure requirements of schools; implements building programmes and oversees facilities management in schools and MOE HQ; and develops and operationalises safety, security and emergency preparedness systems for MOE HQ and schools.

**Research and Management Information Division** – Conducts and harnesses research; provides leadership in data strategy and data governance.

**Planning Division** – Formulates policies and strategies pertaining to the general education system as a whole, including for schools, pre-school and Special Education to achieve MOE’s mission and vision; and oversees MOE’s strategic planning as well as international relations and protocol-related matters.

**Communications and Engagement Group (Communications Division, Design Office, Digital Office, Planning Office, Executive Office)** – Proactively manages strategic messaging and promotes effective communication of education policies and programmes to local and international media, the general public and MOE’s key stakeholder groups. The division also holds content production, social media management and marketing communications capabilities.

**Communications and Engagement Group (Engagement and Research Division)** – Conceptualises, designs, and coordinates MOE’s engagement efforts to build greater trust and confidence in our education system, strengthen stakeholder outreach, build engagement capability across MOE, and support Divisions and schools in their policy engagement efforts. This helps to feed into the policy making and implementation process and enables consistency in the messages being communicated to stakeholders.

**Information Technology Division** – Oversees the strategic planning and deployment of ICT systems and Digital capabilities and quality services, as well as a secure infrastructure to enable MOE and its schools to achieve excellence in using ICT for administration, management and education.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-A</b>	<b>ADMINISTRATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$472,998,712</b>	<b>\$657,616,200</b>	<b>\$523,612,600</b>	<b>\$658,926,600</b>	<b>\$135,314,000</b>	<b>25.8%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$448,559,672</b>	<b>\$477,119,300</b>	<b>\$483,279,900</b>	<b>\$514,305,600</b>	<b>\$31,025,700</b>	<b>6.4%</b>
	<i>RUNNING COSTS</i>	<i>\$406,394,317</i>	<i>\$439,621,600</i>	<i>\$439,906,500</i>	<i>\$469,488,200</i>	<i>\$29,581,700</i>	<i>6.7%</i>
	<b>Expenditure on Manpower</b>	<b>\$180,851,215</b>	<b>\$196,647,500</b>	<b>\$188,177,700</b>	<b>\$198,544,700</b>	<b>\$10,367,000</b>	<b>5.5%</b>
1200	Political Appointments	2,561,450	3,540,400	3,020,800	3,048,200	27,400	0.9
1500	Permanent Staff	178,172,000	192,934,100	185,064,500	195,318,700	10,254,200	5.5
1600	Temporary, Daily-Rated & Other Staff	117,766	173,000	92,400	177,800	85,400	92.4
	<b>Other Operating Expenditure</b>	<b>\$212,994,010</b>	<b>\$234,717,500</b>	<b>\$234,452,400</b>	<b>\$251,319,900</b>	<b>\$16,867,500</b>	<b>7.2%</b>
2100	Consumption of Products & Services	182,164,222	204,539,700	200,878,000	218,992,400	18,114,400	9.0
2300	Manpower Development	23,345,151	23,633,400	24,310,300	24,209,000	-101,300	-0.4
2400	International & Public Relations, Public Communications	4,758,736	4,553,000	6,209,800	5,136,300	-1,073,500	-17.3
2700	Asset Acquisition	1,467,351	491,400	531,100	482,200	-48,900	-9.2
2800	Miscellaneous	1,258,549	1,500,000	2,523,200	2,500,000	-23,200	-0.9
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$12,549,093</b>	<b>\$8,256,600</b>	<b>\$17,276,400</b>	<b>\$19,623,600</b>	<b>\$2,347,200</b>	<b>13.6%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	5,409,349	1,302,800	6,474,600	11,491,800	5,017,200	77.5
3400	Grants, Subventions & Capital Injections to Other Organisations	7,139,743	6,953,800	10,801,800	8,131,800	-2,670,000	-24.7
	<i>TRANSFERS</i>	<i>\$42,165,355</i>	<i>\$37,497,700</i>	<i>\$43,373,400</i>	<i>\$44,817,400</i>	<i>\$1,444,000</i>	<i>3.3%</i>
3500	Social Transfers to Individuals	14,074,943	15,145,200	15,812,800	18,907,400	3,094,600	19.6
3600	Transfers to Institutions & Organisations	26,104,072	19,068,000	25,643,000	24,356,500	-1,286,500	-5.0
3800	International Organisations & Overseas Development Assistance	1,986,340	3,284,500	1,917,600	1,553,500	-364,100	-19.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$15,572,604</b>	<b>\$15,162,500</b>	<b>\$13,801,300</b>	<b>\$12,949,200</b>	<b>-\$852,100</b>	<b>-6.2%</b>
4600	Loans and Advances (Disbursement)	15,572,604	15,162,500	13,801,300	12,949,200	-852,100	-6.2

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023
Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$24,439,040</b>	<b>\$180,496,900</b>	<b>\$40,332,700</b>	<b>\$144,621,000</b>	<b>\$104,288,300 258.6%</b>
5100	Government Development	19,347,891	105,193,900	34,743,400	138,295,800	103,552,400 298.0
5200	Grants & Capital Injections to Organisations	5,091,149	75,303,000	5,589,300	6,325,200	735,900 13.2

**Manpower**

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Political Appointments	3	3	3	3
Permanent Staff	1,253	1,503	1,537	1,537
<b>TOTAL</b>	<b>1,256</b>	<b>1,506</b>	<b>1,540</b>	<b>1,540</b>

## HIGHER EDUCATION AND SKILLSFUTURE PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of MOE HQ:

**Higher Education Operations Division** – Oversees strategic Human Resource matters (e.g. HR policy, talent management, succession planning), Quality Assurance Frameworks and External Validations, and provides administrative and office support to the Higher Education Group.

**Higher Education Policy Division** – Formulates and implements strategies and policies pertaining to publicly-funded post-secondary education institutions, i.e. universities, polytechnics, the Institute of Technical Education and tertiary arts institutions, including those in relation to governance, funding and operations, and contingency planning; and oversees policies pertaining to private education.

**SkillsFuture Division** – Formulates broad directions and policies for the SkillsFuture movement, and works closely with SkillsFuture Singapore, post-secondary education institutions and other stakeholders to implement strategies and policies to support lifelong learning and skills development under SkillsFuture.

**Academic Research Division** – Formulates and implements strategies and policies for research, innovation and enterprise, as well as research manpower, under the Research, Innovation and Enterprise (RIE) masterplan for publicly-funded post-secondary education institutions; and formulates strategies and policies pertaining to Social Science and Humanities Research.

**Higher Education Planning Office** – Drives strategic planning, policy coordination, international cooperation strategy, and data analytics initiatives for the Higher Education and Skills landscape.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-B</b>	<b>HIGHER EDUCATION AND SKILLSFUTURE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$564,067,007</b>	<b>\$620,101,400</b>	<b>\$640,608,900</b>	<b>\$685,466,900</b>	<b>\$44,858,000</b>	<b>7.0%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$564,067,007</b>	<b>\$620,101,400</b>	<b>\$640,608,900</b>	<b>\$685,466,900</b>	<b>\$44,858,000</b>	<b>7.0%</b>
	<i>RUNNING COSTS</i>	<i>\$25,987,645</i>	<i>\$24,936,900</i>	<i>\$24,487,600</i>	<i>\$24,843,400</i>	<i>\$355,800</i>	<i>1.5%</i>
	<b>Expenditure on Manpower</b>	<b>\$19,708,156</b>	<b>\$19,450,600</b>	<b>\$20,181,800</b>	<b>\$21,117,600</b>	<b>\$935,800</b>	<b>4.6%</b>
1500	Permanent Staff	19,708,156	19,450,600	20,181,800	21,117,600	935,800	4.6
	<b>Other Operating Expenditure</b>	<b>\$6,253,965</b>	<b>\$5,486,300</b>	<b>\$4,305,800</b>	<b>\$3,725,800</b>	<b>-\$580,000</b>	<b>-13.5%</b>
2100	Consumption of Products & Services	6,063,489	5,126,200	4,019,500	3,404,600	-614,900	-15.3
2300	Manpower Development	99,871	251,700	257,400	312,300	54,900	21.3
2400	International & Public Relations, Public Communications	88,421	100,500	21,600	1,700	-19,900	-92.1
2700	Asset Acquisition	2,184	7,900	7,300	7,200	-100	-1.4

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$25,524</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	25,524	0	0	0	0	n.a.
	<i>TRANSFERS</i>	<i>\$538,079,362</i>	<i>\$595,164,500</i>	<i>\$616,121,300</i>	<i>\$660,623,500</i>	<i>\$44,502,200</i>	<i>7.2%</i>
3500	Social Transfers to Individuals	0	0	0	95,140,000	95,140,000	n.a.
3600	Transfers to Institutions & Organisations	538,079,362	595,164,500	616,121,300	565,483,500	-50,637,800	-8.2

**Manpower**

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Permanent Staff	146	151	152	152
<b>TOTAL</b>	<b>146</b>	<b>151</b>	<b>152</b>	<b>152</b>

## SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of MOE HQ:

**Schools Division** – Supports, monitors, supervises and evaluates schools so that schools are of high quality and implement education policies effectively; develops School Leaders; strengthens educational support for disadvantaged and low progress learners; and uplifts the quality of preschool education.

**Curriculum Planning and Development Divisions** – Oversees the formal curriculum, and designs and reviews the syllabi and develop instructional materials for students in mainstream schools; provides leadership to school staff, including Heads of Departments, Subject Heads, Level Heads, Senior Teachers and teachers, in the effective implementation of syllabi and instructional materials; develops and promotes the use of effective learner-centred pedagogies, approaches to blended learning, curriculum models and assessment modes to better engage students and enhance learning; designs, organises and implements special programmes and projects to complement and enrich the curriculum; conceptualises, plans and conducts professional development for Heads of Departments, Subject Heads, Level Heads, Senior Teachers and teachers related to curriculum; conducts educational research to enhance design and delivery of curriculum; reviews, authorises, and develops textbooks and supplementary materials; develops print and digital learning resources to support implementation of the curriculum, oversees intellectual property matters, and provides consultancy to schools and MOE Divisions on matters related to curriculum; and oversees the implementation of the strategic directions of the Lee Kuan Yew Fund for Bilingualism to seed the development of resources and programmes to support bilingual learning among the young.

**Student Development Curriculum Division** – Oversees the formal curriculum and co-curricular programmes in the areas of student well-being, arts, physical, sports and outdoor education, education & career guidance, and character and citizenship education; and is responsible for Co-curricular Activity policies. Works with schools, Institutes of Higher Learning, partners and stakeholders to design, review and revise syllabi and develop instructional materials; provides leadership to schools in the effective implementation of syllabi and instructional materials; develops and promotes the use of effective learner-centred pedagogies, curriculum models and assessment modes to better engage students and enhance learning; designs, organises and implements special programmes, events and projects to complement and enrich the curriculum; conceptualises, plans and conducts professional development for school staff; conducts educational research to enhance design and delivery of curriculum and co-curriculum; reviews, authorises, and develops textbooks and supplementary materials; provides consultancy to schools on matters related to student development curriculum; and organises national programmes to identify, develop, and recognise talented students in the arts and sports.

**Educational Technology Division** – Oversees and provides strategic direction in the planning, implementation and management of educational technology; provides thought leadership in the effective application of technology to teaching and learning; oversees the development and operation of the Singapore Student Learning Space online platform for technology-enabled learning; builds capacity of teachers, key personnel and school leaders to deepen the pedagogical use of technology; designs innovative educational technology solutions to address emergent teaching and learning needs, and scales these across the system; nurtures communities and partnerships that advance the use of technology for teaching and learning; and leads in the design, development and use of digital media to support teaching and learning, assessment, professional development and communications.

**Special Educational Needs Division** – Provides system-level oversight of the educational needs of students with special educational needs (SEN) in mainstream and Special Education (SPED) schools; oversees policies and measures to support students with SEN; and provides thought leadership, expertise and support to raise capabilities of SPED schools and mainstream schools in SEN support. This includes working with internal and external partners

to ensure the quality, accessibility and affordability of SPED, developing policies, and setting standards for quality assurance in SPED schools; developing and implementing policies and specialised educational programmes and services for students with SEN in mainstream schools; and developing school staff capacity to provide support and deliver effective intervention programmes.

**Academy of Singapore Teachers (AST)** – The Academy works with a number of key partners like the other Divisions in MOE, the National Institute of Education, the Singapore Science Centre and industry partners to provide in-service professional learning opportunities for education officers, allied educators, and executive and administration staff. AST’s key philosophy is Teacher Ownership and Teacher Leadership (TOTL) and its mission is to develop a teacher-led culture of professional excellence centred on the holistic development of the child. Through its various touch-points and programmes, the Academy seeks to nurture pedagogical leadership in our teachers, and encourages the growth of networked learning communities in which staff can collaborate with, learn from one another and proliferate good practices. It also provides other learning opportunities like work attachments, workshops and conferences, blended/e-learning, learning journeys and exchange programmes as part of its mandate to build a quality and future-ready workforce. It supports the development of the teacher’s identity and pride through ethos conversations, recognition and awards, and visits to the MOE Heritage Centre. Beyond developing professional competencies in staff, AST also provides counselling, and staff well-being programmes and support services to MOE staff. MOE staff are empowered and supported in their professional learning with a diverse range of learning resources available in the library at READ@Academy and through the online learning and management system OPAL2.0 (One Portal, All Learners).

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-C</b>	<b>SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$500,554,265</b>	<b>\$539,271,000</b>	<b>\$545,980,200</b>	<b>\$559,030,300</b>	<b>\$13,050,100</b>	<b>2.4%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$491,081,689</b>	<b>\$527,323,800</b>	<b>\$532,813,800</b>	<b>\$545,635,900</b>	<b>\$12,822,100</b>	<b>2.4%</b>
	<i>RUNNING COSTS</i>	<i>\$464,570,715</i>	<i>\$497,246,500</i>	<i>\$501,194,900</i>	<i>\$515,622,100</i>	<i>\$14,427,200</i>	<i>2.9%</i>
	<b>Expenditure on Manpower</b>	<b>\$363,796,349</b>	<b>\$380,459,300</b>	<b>\$384,788,100</b>	<b>\$403,817,700</b>	<b>\$19,029,600</b>	<b>4.9%</b>
1500	Permanent Staff	362,990,330	379,293,700	383,832,400	402,646,600	18,814,200	4.9
1600	Temporary, Daily-Rated & Other Staff	806,019	1,165,600	955,700	1,171,100	215,400	22.5
	<b>Other Operating Expenditure</b>	<b>\$97,625,439</b>	<b>\$116,787,200</b>	<b>\$116,406,800</b>	<b>\$111,804,400</b>	<b>-\$4,602,400</b>	<b>-4.0%</b>
2100	Consumption of Products & Services	71,217,255	85,021,400	84,154,500	82,329,800	-1,824,700	-2.2
2300	Manpower Development	19,755,213	24,173,900	23,678,400	24,591,000	912,600	3.9
2400	International & Public Relations, Public Communications	5,777,083	6,946,400	7,685,300	4,140,900	-3,544,400	-46.1
2700	Asset Acquisition	774,529	640,600	882,400	712,300	-170,100	-19.3
2800	Miscellaneous	101,358	4,900	6,200	30,400	24,200	390.3
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$3,148,928</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	3,148,928	0	0	0	0	n.a.

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
	<i>TRANSFERS</i>	\$26,510,974	\$30,077,300	\$31,618,900	\$30,013,800	-\$1,605,100	-5.1%
3500	Social Transfers to Individuals	1,973,731	2,503,000	2,803,000	2,503,000	-300,000	-10.7
3600	Transfers to Institutions & Organisations	24,537,242	27,574,300	28,815,900	27,510,800	-1,305,100	-4.5
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$9,472,576</b>	<b>\$11,947,200</b>	<b>\$13,166,400</b>	<b>\$13,394,400</b>	<b>\$228,000</b>	<b>1.7%</b>
5100	Government Development	9,472,576	11,947,200	13,166,400	13,394,400	228,000	1.7

## Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Permanent Staff	2,578	3,019	3,122	3,246
<b>TOTAL</b>	<b>2,578</b>	<b>3,019</b>	<b>3,122</b>	<b>3,246</b>



## GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The functions carried out under this programme include overseeing the administration and operation of government primary schools, government secondary schools and government junior colleges.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-D</b>	<b>GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$4,549,823,393</b>	<b>\$5,100,364,200</b>	<b>\$4,652,188,100</b>	<b>\$5,146,586,400</b>	<b>\$494,398,300</b>	<b>10.6%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$4,493,984,789</b>	<b>\$4,981,243,500</b>	<b>\$4,569,148,700</b>	<b>\$4,936,449,800</b>	<b>\$367,301,100</b>	<b>8.0%</b>
	<i>RUNNING COSTS</i>	<i>\$4,371,541,562</i>	<i>\$4,856,736,300</i>	<i>\$4,451,610,600</i>	<i>\$4,823,886,700</i>	<i>\$372,276,100</i>	<i>8.4%</i>
	<b>Expenditure on Manpower</b>	<b>\$3,773,070,842</b>	<b>\$4,246,143,700</b>	<b>\$3,849,890,700</b>	<b>\$4,154,575,400</b>	<b>\$304,684,700</b>	<b>7.9%</b>
1500	Permanent Staff	3,608,302,689	4,059,057,500	3,616,326,700	3,931,437,900	315,111,200	8.7
1600	Temporary, Daily-Rated & Other Staff	164,768,153	187,086,200	233,564,000	223,137,500	-10,426,500	-4.5
	<b>Other Operating Expenditure</b>	<b>\$598,470,720</b>	<b>\$610,522,600</b>	<b>\$601,670,100</b>	<b>\$669,231,300</b>	<b>\$67,561,200</b>	<b>11.2%</b>
2100	Consumption of Products & Services	500,535,314	520,531,800	506,515,700	573,251,100	66,735,400	13.2
2300	Manpower Development	40,259,668	38,654,800	39,040,600	38,163,300	-877,300	-2.2
2700	Asset Acquisition	57,062,403	50,778,600	55,439,700	56,745,200	1,305,500	2.4
2800	Miscellaneous	613,335	557,400	674,100	1,071,700	397,600	59.0
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$49,800</b>	<b>\$80,000</b>	<b>\$30,200</b>	<b>60.6%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	0	70,000	49,800	80,000	30,200	60.6
	<i>TRANSFERS</i>	<i>\$122,443,227</i>	<i>\$124,507,200</i>	<i>\$117,538,100</i>	<i>\$112,563,100</i>	<i>-\$4,975,000</i>	<i>-4.2%</i>
3500	Social Transfers to Individuals	120,242,771	122,453,200	115,484,100	110,714,500	-4,769,600	-4.1
3600	Transfers to Institutions & Organisations	2,200,456	2,054,000	2,054,000	1,848,600	-205,400	-10.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$55,838,604</b>	<b>\$119,120,700</b>	<b>\$83,039,400</b>	<b>\$210,136,600</b>	<b>\$127,097,200</b>	<b>153.1%</b>
5100	Government Development	42,398,618	112,966,100	60,650,300	205,377,400	144,727,100	238.6
5200	Grants & Capital Injections to Organisations	13,439,986	6,154,600	22,389,100	4,759,200	-17,629,900	-78.7

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Permanent Staff	27,945	28,115	27,545	27,243
<b>TOTAL</b>	<b>27,945</b>	<b>28,115</b>	<b>27,545</b>	<b>27,243</b>

## SPECIAL EDUCATION SCHOOLS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Special Education Schools.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-E</b>	<b>SPECIAL EDUCATION SCHOOLS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$271,935,118</b>	<b>\$303,089,900</b>	<b>\$312,468,800</b>	<b>\$387,599,200</b>	<b>\$75,130,400</b>	<b>24.0%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$248,849,296</b>	<b>\$265,481,900</b>	<b>\$271,295,800</b>	<b>\$331,264,200</b>	<b>\$59,968,400</b>	<b>22.1%</b>
	<i>TRANSFERS</i>	<i>\$248,849,296</i>	<i>\$265,481,900</i>	<i>\$271,295,800</i>	<i>\$331,264,200</i>	<i>\$59,968,400</i>	<i>22.1%</i>
3500	Social Transfers to Individuals	2,637,750	0	0	0	0	n.a.
3600	Transfers to Institutions & Organisations	246,211,546	265,481,900	271,295,800	331,264,200	59,968,400	22.1
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$23,085,822</b>	<b>\$37,608,000</b>	<b>\$41,173,000</b>	<b>\$56,335,000</b>	<b>\$15,162,000</b>	<b>36.8%</b>
5100	Government Development	22,939,294	37,185,000	41,173,000	55,660,000	14,487,000	35.2
5200	Grants & Capital Injections to Organisations	146,528	423,000	0	675,000	675,000	n.a.

## GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The main functions carried out under this programme include the administration and operation of government-aided primary schools, government-aided secondary schools and government-aided junior colleges.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-F</b>	<b>GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$1,431,169,816</b>	<b>\$1,584,559,300</b>	<b>\$1,509,121,500</b>	<b>\$1,612,353,800</b>	<b>\$103,232,300</b>	<b>6.8%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$1,418,534,054</b>	<b>\$1,541,783,800</b>	<b>\$1,473,599,400</b>	<b>\$1,550,898,500</b>	<b>\$77,299,100</b>	<b>5.2%</b>
	<i>RUNNING COSTS</i>	<i>\$1,392,924,661</i>	<i>\$1,533,402,300</i>	<i>\$1,448,679,200</i>	<i>\$1,526,591,300</i>	<i>\$77,912,100</i>	<i>5.4%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$1,392,924,661</b>	<b>\$1,533,402,300</b>	<b>\$1,448,679,200</b>	<b>\$1,526,591,300</b>	<b>\$77,912,100</b>	<b>5.4%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	1,392,924,661	1,533,402,300	1,448,679,200	1,526,591,300	77,912,100	5.4
	<i>TRANSFERS</i>	<i>\$25,609,393</i>	<i>\$8,381,500</i>	<i>\$24,920,200</i>	<i>\$24,307,200</i>	<i>-\$613,000</i>	<i>-2.5%</i>
3500	Social Transfers to Individuals	25,609,393	8,381,500	24,920,200	24,307,200	-613,000	-2.5
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$12,635,762</b>	<b>\$42,775,500</b>	<b>\$35,522,100</b>	<b>\$61,455,300</b>	<b>\$25,933,200</b>	<b>73.0%</b>
5100	Government Development	2,643,164	24,176,200	19,077,200	48,453,500	29,376,300	154.0
5200	Grants & Capital Injections to Organisations	9,992,598	18,599,300	16,444,900	13,001,800	-3,443,100	-20.9

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Permanent Staff	7,563	7,469	7,358	7,282
Others	1,753	1,750	1,758	1,757
<b>TOTAL</b>	<b>9,316</b>	<b>9,219</b>	<b>9,116</b>	<b>9,039</b>

## INDEPENDENT SCHOOLS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Independent Schools.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-G</b>	<b>INDEPENDENT SCHOOLS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$430,526,387</b>	<b>\$436,368,700</b>	<b>\$447,773,600</b>	<b>\$460,536,700</b>	<b>\$12,763,100</b>	<b>2.9%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$430,211,260</b>	<b>\$436,108,300</b>	<b>\$445,656,000</b>	<b>\$459,863,700</b>	<b>\$14,207,700</b>	<b>3.2%</b>
	<i>RUNNING COSTS</i>	<i>\$406,158,626</i>	<i>\$410,846,100</i>	<i>\$419,993,300</i>	<i>\$433,952,400</i>	<i>\$13,959,100</i>	<i>3.3%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$406,158,626</b>	<b>\$410,846,100</b>	<b>\$419,993,300</b>	<b>\$433,952,400</b>	<b>\$13,959,100</b>	<b>3.3%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	406,158,626	410,846,100	419,993,300	433,952,400	13,959,100	3.3
	<i>TRANSFERS</i>	<i>\$24,052,634</i>	<i>\$25,262,200</i>	<i>\$25,662,700</i>	<i>\$25,911,300</i>	<i>\$248,600</i>	<i>1.0%</i>
3500	Social Transfers to Individuals	24,052,634	25,262,200	25,662,700	25,911,300	248,600	1.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$315,127</b>	<b>\$260,400</b>	<b>\$2,117,600</b>	<b>\$673,000</b>	<b>-\$1,444,600</b>	<b>-68.2%</b>
5100	Government Development	285,128	260,400	2,098,000	474,900	-1,623,100	-77.4
5200	Grants & Capital Injections to Organisations	29,998	0	19,600	198,100	178,500	910.7

## NATIONAL INSTITUTE OF EDUCATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the National Institute of Education (NIE). The function of NIE is to train educators in Singapore and develop the pool of quality educators for the public education system. NIE also provides pre-service and in-service training for educators, including leadership development programmes for senior educators.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
K-H	<b>NATIONAL INSTITUTE OF EDUCATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$98,761,293</b>	<b>\$105,926,100</b>	<b>\$122,284,200</b>	<b>\$117,375,900</b>	<b>-\$4,908,300</b>	<b>-4.0%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$98,761,293</b>	<b>\$105,926,100</b>	<b>\$122,284,200</b>	<b>\$117,375,900</b>	<b>-\$4,908,300</b>	<b>-4.0%</b>
	<i>TRANSFERS</i>	<i>\$98,761,293</i>	<i>\$105,926,100</i>	<i>\$122,284,200</i>	<i>\$117,375,900</i>	<i>-\$4,908,300</i>	<i>-4.0%</i>
3500	Social Transfers to Individuals	699,864	1,526,100	508,800	1,699,400	1,190,600	234.0
3600	Transfers to Institutions & Organisations	98,061,429	104,400,000	121,775,400	115,676,500	-6,098,900	-5.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$563,977</b>	<b>\$624,000</b>	<b>\$565,300</b>	<b>\$593,600</b>	<b>\$28,300</b>	<b>5.0%</b>
4600	Loans and Advances (Disbursement)	563,977	624,000	565,300	593,600	28,300	5.0

## NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the National University of Singapore (NUS). NUS is a comprehensive university that adopts a holistic approach towards education, research, entrepreneurship and adult education, offering a wide range of courses including multidisciplinary and cross-faculty academic programmes.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
K-I	<b>NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$1,072,662,735</b>	<b>\$1,538,649,900</b>	<b>\$1,428,463,300</b>	<b>\$1,123,290,000</b>	<b>-\$305,173,300</b>	<b>-21.4%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$1,072,662,735</b>	<b>\$1,538,649,900</b>	<b>\$1,428,463,300</b>	<b>\$1,123,290,000</b>	<b>-\$305,173,300</b>	<b>-21.4%</b>
	<i>RUNNING COSTS</i>	\$0	\$0	\$572,000	\$350,000	-\$222,000	-38.8%
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$0</b>	<b>\$0</b>	<b>\$572,000</b>	<b>\$350,000</b>	<b>-\$222,000</b>	<b>-38.8%</b>
3400	Grants, Subventions & Capital Injections to Other Organisations	0	0	572,000	350,000	-222,000	-38.8
	<i>TRANSFERS</i>	<i>\$1,072,662,735</i>	<i>\$1,538,649,900</i>	<i>\$1,427,891,300</i>	<i>\$1,122,940,000</i>	<i>-\$304,951,300</i>	<i>-21.4%</i>
3500	Social Transfers to Individuals	40,699,170	60,471,800	53,919,000	55,869,400	1,950,400	3.6
3600	Transfers to Institutions & Organisations	1,031,963,565	1,478,178,100	1,373,972,300	1,067,070,600	-306,901,700	-22.3
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$62,201,100</b>	<b>\$54,150,500</b>	<b>\$61,395,400</b>	<b>\$60,784,500</b>	<b>-\$610,900</b>	<b>-1.0%</b>
4600	Loans and Advances (Disbursement)	62,201,100	54,150,500	61,395,400	60,784,500	-610,900	-1.0

## NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Nanyang Technological University (NTU). NTU is a comprehensive university that offers programmes in engineering, business, science, humanities, arts, social sciences, education, and medicine.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-J</b>	<b>NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$613,628,904</b>	<b>\$564,367,200</b>	<b>\$678,494,200</b>	<b>\$617,382,500</b>	<b>-\$61,111,700</b>	<b>-9.0%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$613,504,939</b>	<b>\$564,367,200</b>	<b>\$678,494,200</b>	<b>\$617,382,500</b>	<b>-\$61,111,700</b>	<b>-9.0%</b>
	<i>RUNNING COSTS</i>	<i>\$0</i>	<i>\$0</i>	<i>\$300,000</i>	<i>\$300,000</i>	<i>\$0</i>	<i>0.0%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>0.0%</b>
3400	Grants, Subventions & Capital Injections to Other Organisations	0	0	300,000	300,000	0	0.0
	<i>TRANSFERS</i>	<i>\$613,504,939</i>	<i>\$564,367,200</i>	<i>\$678,194,200</i>	<i>\$617,082,500</i>	<i>-\$61,111,700</i>	<i>-9.0%</i>
3500	Social Transfers to Individuals	37,383,401	36,154,600	38,424,700	44,898,000	6,473,300	16.8
3600	Transfers to Institutions & Organisations	576,121,538	528,212,600	639,769,500	572,184,500	-67,585,000	-10.6
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$49,010,847</b>	<b>\$53,500,000</b>	<b>\$51,800,000</b>	<b>\$52,000,000</b>	<b>\$200,000</b>	<b>0.4%</b>
4600	Loans and Advances (Disbursement)	49,010,847	53,500,000	51,800,000	52,000,000	200,000	0.4
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$123,965</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
5200	Grants & Capital Injections to Organisations	123,965	0	0	0	0	n.a.

## ISEAS - YUSOF ISHAK INSTITUTE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the ISEAS-Yusof Ishak Institute (ISEAS-YII). ISEAS-YII is a regional research centre dedicated to the study of social, political, and economic trends and developments in Southeast Asia and its wider geostrategic and economic environment.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-K</b>	<b>ISEAS - YUSOF ISHAK INSTITUTE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$15,200,077</b>	<b>\$15,720,800</b>	<b>\$15,568,600</b>	<b>\$16,003,400</b>	<b>\$434,800</b>	<b>2.8%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$15,200,077</b>	<b>\$15,720,800</b>	<b>\$15,568,600</b>	<b>\$16,003,400</b>	<b>\$434,800</b>	<b>2.8%</b>
	<i>RUNNING COSTS</i>	<i>\$15,169,620</i>	<i>\$15,570,800</i>	<i>\$15,518,600</i>	<i>\$15,914,400</i>	<i>\$395,800</i>	<i>2.6%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$15,169,620</b>	<b>\$15,570,800</b>	<b>\$15,518,600</b>	<b>\$15,914,400</b>	<b>\$395,800</b>	<b>2.6%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	15,169,620	15,570,800	15,518,600	15,914,400	395,800	2.6
	<i>TRANSFERS</i>	<i>\$30,457</i>	<i>\$150,000</i>	<i>\$50,000</i>	<i>\$89,000</i>	<i>\$39,000</i>	<i>78.0%</i>
3500	Social Transfers to Individuals	30,457	150,000	50,000	89,000	39,000	78.0

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	98	114	109	109
<b>TOTAL</b>	<b>98</b>	<b>114</b>	<b>109</b>	<b>109</b>



## SINGAPORE POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Singapore Polytechnic (SP). The main function of SP is to develop a caring community of inspired learners who are committed to serve with mastery, and to prepare their learners to be life-ready, work-ready and world-ready.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-L</b>	<b>SINGAPORE POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$240,622,823</b>	<b>\$259,603,600</b>	<b>\$249,433,200</b>	<b>\$263,193,200</b>	<b>\$13,760,000</b>	<b>5.5%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$237,171,042</b>	<b>\$255,103,600</b>	<b>\$248,407,200</b>	<b>\$257,208,200</b>	<b>\$8,801,000</b>	<b>3.5%</b>
	<i>RUNNING COSTS</i>	<i>\$227,356,932</i>	<i>\$243,169,500</i>	<i>\$237,930,900</i>	<i>\$246,669,700</i>	<i>\$8,738,800</i>	<i>3.7%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$227,356,932</b>	<b>\$243,169,500</b>	<b>\$237,930,900</b>	<b>\$246,669,700</b>	<b>\$8,738,800</b>	<b>3.7%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	227,356,932	243,169,500	237,930,900	246,669,700	8,738,800	3.7
	<i>TRANSFERS</i>	<i>\$9,814,110</i>	<i>\$11,934,100</i>	<i>\$10,476,300</i>	<i>\$10,538,500</i>	<i>\$62,200</i>	<i>0.6%</i>
3500	Social Transfers to Individuals	9,814,110	11,934,100	10,476,300	10,538,500	62,200	0.6
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$1,995,905</b>	<b>\$2,352,800</b>	<b>\$3,663,000</b>	<b>\$3,846,100</b>	<b>\$183,100</b>	<b>5.0%</b>
4600	Loans and Advances (Disbursement)	1,995,905	2,352,800	3,663,000	3,846,100	183,100	5.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$3,451,781</b>	<b>\$4,500,000</b>	<b>\$1,026,000</b>	<b>\$5,985,000</b>	<b>\$4,959,000</b>	<b>483.3%</b>
5200	Grants & Capital Injections to Organisations	3,451,781	4,500,000	1,026,000	5,985,000	4,959,000	483.3

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	1,690	1,664	1,719	1,640
<b>TOTAL</b>	<b>1,690</b>	<b>1,664</b>	<b>1,719</b>	<b>1,640</b>

## NGEE ANN POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Ngee Ann Polytechnic (NP). The function of NP is to nurture graduates who are ready for a global workplace, and lifelong learners who are imbued with 21st Century competencies and valued at the workplace and by society.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-M</b>	<b>NGEE ANN POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$198,833,526</b>	<b>\$245,088,500</b>	<b>\$232,657,500</b>	<b>\$252,073,500</b>	<b>\$19,416,000</b>	<b>8.3%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$196,325,192</b>	<b>\$238,788,500</b>	<b>\$226,672,500</b>	<b>\$245,403,800</b>	<b>\$18,731,300</b>	<b>8.3%</b>
	<i>RUNNING COSTS</i>	<i>\$187,826,522</i>	<i>\$225,203,800</i>	<i>\$216,824,800</i>	<i>\$235,556,100</i>	<i>\$18,731,300</i>	<i>8.6%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$187,826,522</b>	<b>\$225,203,800</b>	<b>\$216,824,800</b>	<b>\$235,556,100</b>	<b>\$18,731,300</b>	<b>8.6%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	187,826,522	225,203,800	216,824,800	235,556,100	18,731,300	8.6
	<i>TRANSFERS</i>	<i>\$8,498,670</i>	<i>\$13,584,700</i>	<i>\$9,847,700</i>	<i>\$9,847,700</i>	<i>\$0</i>	<i>0.0%</i>
3500	Social Transfers to Individuals	8,498,670	13,584,700	9,847,700	9,847,700	0	0.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$989,432</b>	<b>\$960,700</b>	<b>\$1,157,900</b>	<b>\$1,096,400</b>	<b>-\$61,500</b>	<b>-5.3%</b>
4600	Loans and Advances (Disbursement)	989,432	960,700	1,157,900	1,096,400	-61,500	-5.3
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$2,508,333</b>	<b>\$6,300,000</b>	<b>\$5,985,000</b>	<b>\$6,669,700</b>	<b>\$684,700</b>	<b>11.4%</b>
5200	Grants & Capital Injections to Organisations	2,508,333	6,300,000	5,985,000	6,669,700	684,700	11.4

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	1,524	1,622	1,608	1,508
<b>TOTAL</b>	<b>1,524</b>	<b>1,622</b>	<b>1,608</b>	<b>1,508</b>

## TEMASEK POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Temasek Polytechnic (TP). The function of TP is to prepare school graduates and working adults for a future of dynamic change, with relevant knowledge, life-long skills, character, and a thirst for continuous improvement.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-N</b>	<b>TEMASEK POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$240,270,152</b>	<b>\$257,132,800</b>	<b>\$246,097,500</b>	<b>\$246,952,200</b>	<b>\$854,700</b>	<b>0.3%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$230,774,652</b>	<b>\$249,122,800</b>	<b>\$240,366,400</b>	<b>\$243,735,700</b>	<b>\$3,369,300</b>	<b>1.4%</b>
	<i>RUNNING COSTS</i>	<i>\$219,684,372</i>	<i>\$234,287,900</i>	<i>\$230,317,300</i>	<i>\$233,676,200</i>	<i>\$3,358,900</i>	<i>1.5%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$219,684,372</b>	<b>\$234,287,900</b>	<b>\$230,317,300</b>	<b>\$233,676,200</b>	<b>\$3,358,900</b>	<b>1.5%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	219,684,372	234,287,900	230,317,300	233,676,200	3,358,900	1.5
	<i>TRANSFERS</i>	<i>\$11,090,280</i>	<i>\$14,834,900</i>	<i>\$10,049,100</i>	<i>\$10,059,500</i>	<i>\$10,400</i>	<i>0.1%</i>
3500	Social Transfers to Individuals	11,090,280	14,834,900	10,049,100	10,059,500	10,400	0.1
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$2,164,581</b>	<b>\$2,276,000</b>	<b>\$2,743,200</b>	<b>\$2,915,500</b>	<b>\$172,300</b>	<b>6.3%</b>
4600	Loans and Advances (Disbursement)	2,164,581	2,276,000	2,743,200	2,915,500	172,300	6.3
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$9,495,501</b>	<b>\$8,010,000</b>	<b>\$5,731,100</b>	<b>\$3,216,500</b>	<b>-\$2,514,600</b>	<b>-43.9%</b>
5200	Grants & Capital Injections to Organisations	9,495,501	8,010,000	5,731,100	3,216,500	-2,514,600	-43.9

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	1,529	1,636	1,604	1,579
<b>TOTAL</b>	<b>1,529</b>	<b>1,636</b>	<b>1,604</b>	<b>1,579</b>

## INSTITUTE OF TECHNICAL EDUCATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Institute of Technical Education (ITE). The function of ITE is to provide pre-employment training to secondary school leavers and continuing education and training to adult learners, as well as workplace learning and work-study programmes with employers in a variety of fields ranging from engineering and infocommunications technology, to business and service skills.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-O</b>	<b>INSTITUTE OF TECHNICAL EDUCATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$490,162,293</b>	<b>\$542,220,900</b>	<b>\$531,273,500</b>	<b>\$563,791,200</b>	<b>\$32,517,700</b>	<b>6.1%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$490,162,293</b>	<b>\$542,220,900</b>	<b>\$531,273,500</b>	<b>\$563,791,200</b>	<b>\$32,517,700</b>	<b>6.1%</b>
	<i>RUNNING COSTS</i>	<i>\$473,701,813</i>	<i>\$508,320,500</i>	<i>\$496,201,100</i>	<i>\$527,011,700</i>	<i>\$30,810,600</i>	<i>6.2%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$473,701,813</b>	<b>\$508,320,500</b>	<b>\$496,201,100</b>	<b>\$527,011,700</b>	<b>\$30,810,600</b>	<b>6.2%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	473,701,813	508,320,500	496,201,100	527,011,700	30,810,600	6.2
	<i>TRANSFERS</i>	<i>\$16,460,480</i>	<i>\$33,900,400</i>	<i>\$35,072,400</i>	<i>\$36,779,500</i>	<i>\$1,707,100</i>	<i>4.9%</i>
3500	Social Transfers to Individuals	16,460,480	33,900,400	35,072,400	36,779,500	1,707,100	4.9

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	2,531	2,640	3,068	2,700
<b>TOTAL</b>	<b>2,531</b>	<b>2,640</b>	<b>3,068</b>	<b>2,700</b>

## SCIENCE CENTRE BOARD PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Science Centre Board (SCB). The functions of SCB are to: disseminate knowledge of science and technology to the general public and, in particular, to students, through imaginative and enjoyable means; establish a centre of excellence and innovation in non-formal science education; and serve as a catalyst for youth to develop their creativity and to nurture their interest in careers in related fields.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-P</b>	<b>SCIENCE CENTRE BOARD PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$46,376,714</b>	<b>\$75,620,300</b>	<b>\$134,390,700</b>	<b>\$141,258,500</b>	<b>\$6,867,800</b>	<b>5.1%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$42,833,558</b>	<b>\$46,902,800</b>	<b>\$46,390,700</b>	<b>\$47,558,500</b>	<b>\$1,167,800</b>	<b>2.5%</b>
	<i>RUNNING COSTS</i>	<i>\$42,833,558</i>	<i>\$46,902,800</i>	<i>\$46,390,700</i>	<i>\$47,558,500</i>	<i>\$1,167,800</i>	<i>2.5%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$42,833,558</b>	<b>\$46,902,800</b>	<b>\$46,390,700</b>	<b>\$47,558,500</b>	<b>\$1,167,800</b>	<b>2.5%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	42,833,558	46,902,800	46,390,700	47,558,500	1,167,800	2.5
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$3,543,156</b>	<b>\$28,717,500</b>	<b>\$88,000,000</b>	<b>\$93,700,000</b>	<b>\$5,700,000</b>	<b>6.5%</b>
5200	Grants & Capital Injections to Organisations	3,543,156	28,717,500	88,000,000	93,700,000	5,700,000	6.5

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	237	299	289	315
<b>TOTAL</b>	<b>237</b>	<b>299</b>	<b>289</b>	<b>315</b>

## NANYANG POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Nanyang Polytechnic (NYP). The functions of NYP are to empower learners for work and life, and co-create with industry for growth and sustainability.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-Q</b>	<b>NANYANG POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$241,389,954</b>	<b>\$265,453,200</b>	<b>\$255,147,000</b>	<b>\$273,411,900</b>	<b>\$18,264,900</b>	<b>7.2%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$241,371,946</b>	<b>\$262,113,200</b>	<b>\$254,481,400</b>	<b>\$268,854,700</b>	<b>\$14,373,300</b>	<b>5.6%</b>
	<i>RUNNING COSTS</i>	<i>\$230,935,516</i>	<i>\$249,462,500</i>	<i>\$243,726,300</i>	<i>\$258,099,600</i>	<i>\$14,373,300</i>	<i>5.9%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$230,935,516</b>	<b>\$249,462,500</b>	<b>\$243,726,300</b>	<b>\$258,099,600</b>	<b>\$14,373,300</b>	<b>5.9%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	230,935,516	249,462,500	243,726,300	258,099,600	14,373,300	5.9
	<i>TRANSFERS</i>	<i>\$10,436,430</i>	<i>\$12,650,700</i>	<i>\$10,755,100</i>	<i>\$10,755,100</i>	<i>\$0</i>	<i>0.0%</i>
3500	Social Transfers to Individuals	10,436,430	12,650,700	10,755,100	10,755,100	0	0.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$1,005,833</b>	<b>\$1,102,200</b>	<b>\$1,232,000</b>	<b>\$1,294,000</b>	<b>\$62,000</b>	<b>5.0%</b>
4600	Loans and Advances (Disbursement)	1,005,833	1,102,200	1,232,000	1,294,000	62,000	5.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$18,008</b>	<b>\$3,340,000</b>	<b>\$665,600</b>	<b>\$4,557,200</b>	<b>\$3,891,600</b>	<b>584.7%</b>
5200	Grants & Capital Injections to Organisations	18,008	3,340,000	665,600	4,557,200	3,891,600	584.7

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	1,585	1,595	1,663	1,641
<b>TOTAL</b>	<b>1,585</b>	<b>1,595</b>	<b>1,663</b>	<b>1,641</b>

## SINGAPORE UNIVERSITY OF SOCIAL SCIENCES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore University of Social Sciences (SUSS). SUSS provides an applied education for school leavers and adult learners in the domain of social sciences, focusing on human and community development.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
K-R	<b>SINGAPORE UNIVERSITY OF SOCIAL SCIENCES PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$105,211,138</b>	<b>\$114,017,400</b>	<b>\$127,408,300</b>	<b>\$130,513,900</b>	<b>\$3,105,600</b>	<b>2.4%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$105,211,138</b>	<b>\$114,017,400</b>	<b>\$127,408,300</b>	<b>\$130,513,900</b>	<b>\$3,105,600</b>	<b>2.4%</b>
	<i>TRANSFERS</i>	<i>\$105,211,138</i>	<i>\$114,017,400</i>	<i>\$127,408,300</i>	<i>\$130,513,900</i>	<i>\$3,105,600</i>	<i>2.4%</i>
3500	Social Transfers to Individuals	5,359,875	8,730,600	7,827,300	8,499,000	671,700	8.6
3600	Transfers to Institutions & Organisations	99,851,263	105,286,800	119,581,000	122,014,900	2,433,900	2.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$8,053,834</b>	<b>\$8,826,300</b>	<b>\$8,035,600</b>	<b>\$8,437,000</b>	<b>\$401,400</b>	<b>5.0%</b>
4600	Loans and Advances (Disbursement)	8,053,834	8,826,300	8,035,600	8,437,000	401,400	5.0

## SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore Management University (SMU). SMU is a specialised university with seven schools offering ten undergraduate degree programmes – law, accountancy, business management, economics, information systems, computer science, computing & law, software engineering, social sciences and integrative studies.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-S</b>	<b>SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$212,855,375</b>	<b>\$205,595,000</b>	<b>\$216,083,300</b>	<b>\$221,592,900</b>	<b>\$5,509,600</b>	<b>2.5%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$211,673,563</b>	<b>\$205,595,000</b>	<b>\$216,083,300</b>	<b>\$221,592,900</b>	<b>\$5,509,600</b>	<b>2.5%</b>
	<i>TRANSFERS</i>	<i>\$211,673,563</i>	<i>\$205,595,000</i>	<i>\$216,083,300</i>	<i>\$221,592,900</i>	<i>\$5,509,600</i>	<i>2.5%</i>
3500	Social Transfers to Individuals	13,092,287	15,331,400	14,428,600	14,885,300	456,700	3.2
3600	Transfers to Institutions & Organisations	198,581,276	190,263,600	201,654,700	206,707,600	5,052,900	2.5
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$26,596,741</b>	<b>\$25,294,100</b>	<b>\$25,864,600</b>	<b>\$25,835,300</b>	<b>-\$29,300</b>	<b>-0.1%</b>
4600	Loans and Advances (Disbursement)	26,596,741	25,294,100	25,864,600	25,835,300	-29,300	-0.1
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$1,181,812</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
5200	Grants & Capital Injections to Organisations	1,181,812	0	0	0	0	n.a.



## NANYANG ACADEMY OF FINE ARTS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Nanyang Academy of Fine Arts (NAFA). NAFA is a private arts institution, which offers a suite of diploma and degree programmes in fine art, design, performing arts, and arts management.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-T</b>	<b>NANYANG ACADEMY OF FINE ARTS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$23,639,046</b>	<b>\$26,440,700</b>	<b>\$25,622,400</b>	<b>\$27,391,300</b>	<b>\$1,768,900</b>	<b>6.9%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$23,639,046</b>	<b>\$26,440,700</b>	<b>\$25,622,400</b>	<b>\$27,391,300</b>	<b>\$1,768,900</b>	<b>6.9%</b>
	<i>TRANSFERS</i>	<i>\$23,639,046</i>	<i>\$26,440,700</i>	<i>\$25,622,400</i>	<i>\$27,391,300</i>	<i>\$1,768,900</i>	<i>6.9%</i>
3500	Social Transfers to Individuals	1,683,250	1,927,900	2,096,100	2,194,600	98,500	4.7
3600	Transfers to Institutions & Organisations	21,955,796	24,512,800	23,526,300	25,196,700	1,670,400	7.1
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$185,000</b>	<b>\$194,300</b>	<b>\$9,300</b>	<b>5.0%</b>
4600	Loans and Advances (Disbursement)	0	1,000,000	185,000	194,300	9,300	5.0

## LASALLE COLLEGE OF THE ARTS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the LASALLE College of the Arts (LASALLE). LASALLE is a private arts institution which offers a range of undergraduate and postgraduate programmes in arts and design.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-U</b>	<b>LASALLE COLLEGE OF THE ARTS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$26,725,398</b>	<b>\$27,756,200</b>	<b>\$27,343,500</b>	<b>\$28,289,000</b>	<b>\$945,500</b>	<b>3.5%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$26,725,398</b>	<b>\$27,756,200</b>	<b>\$27,343,500</b>	<b>\$28,289,000</b>	<b>\$945,500</b>	<b>3.5%</b>
	<i>TRANSFERS</i>	<i>\$26,725,398</i>	<i>\$27,756,200</i>	<i>\$27,343,500</i>	<i>\$28,289,000</i>	<i>\$945,500</i>	<i>3.5%</i>
3500	Social Transfers to Individuals	2,317,525	2,650,600	2,308,800	2,308,800	0	0.0
3600	Transfers to Institutions & Organisations	24,407,873	25,105,600	25,034,700	25,980,200	945,500	3.8
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>n.a.</b>
4600	Loans and Advances (Disbursement)	0	0	0	200,000	200,000	n.a.

## REPUBLIC POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Republic Polytechnic (RP). The vision of RP is to nurture innovation, professional competency, and entrepreneurial learning. It aims to be an educational institution of choice by nurturing individuals to prepare them for a dynamic world in partnership with stakeholders while leveraging problem-based learning.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-V</b>	<b>REPUBLIC POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$225,489,616</b>	<b>\$241,426,600</b>	<b>\$237,576,800</b>	<b>\$246,879,900</b>	<b>\$9,303,100</b>	<b>3.9%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$225,489,616</b>	<b>\$241,426,600</b>	<b>\$236,839,000</b>	<b>\$244,920,200</b>	<b>\$8,081,200</b>	<b>3.4%</b>
	<i>RUNNING COSTS</i>	<i>\$212,554,915</i>	<i>\$225,428,600</i>	<i>\$224,751,700</i>	<i>\$232,832,900</i>	<i>\$8,081,200</i>	<i>3.6%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$212,554,915</b>	<b>\$225,428,600</b>	<b>\$224,751,700</b>	<b>\$232,832,900</b>	<b>\$8,081,200</b>	<b>3.6%</b>
3200	Grants, Subventions & Capital Injections to Educational Institutions	212,554,915	225,428,600	224,751,700	232,832,900	8,081,200	3.6
	<i>TRANSFERS</i>	<i>\$12,934,701</i>	<i>\$15,998,000</i>	<i>\$12,087,300</i>	<i>\$12,087,300</i>	<i>\$0</i>	<i>0.0%</i>
3500	Social Transfers to Individuals	12,934,701	15,998,000	12,087,300	12,087,300	0	0.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$1,990,031</b>	<b>\$2,173,000</b>	<b>\$2,410,000</b>	<b>\$2,530,000</b>	<b>\$120,000</b>	<b>5.0%</b>
4600	Loans and Advances (Disbursement)	1,990,031	2,173,000	2,410,000	2,530,000	120,000	5.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$737,800</b>	<b>\$1,959,700</b>	<b>\$1,221,900</b>	<b>165.6%</b>
5200	Grants & Capital Injections to Organisations	0	0	737,800	1,959,700	1,221,900	165.6

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	1,505	1,482	1,517	1,461
<b>TOTAL</b>	<b>1,505</b>	<b>1,482</b>	<b>1,517</b>	<b>1,461</b>

## SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore Examinations and Assessment Board (SEAB). The functions of SEAB are to: develop and conduct national examinations including the Primary School Leaving Examination (PSLE), and Singapore-Cambridge General Certificate of Education (GCE) N(T)-, N(A)-, O- and A-Level examinations; and develop testing instruments and advise schools on assessment matters. SEAB serves as the examining authority for any of the national examinations or such modules or components of any of the national examinations. SEAB also provides advisory, consultancy services and training relating to assessments.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-W</b>	<b>SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$93,601,782</b>	<b>\$97,106,600</b>	<b>\$99,959,200</b>	<b>\$97,726,200</b>	<b>-\$2,233,000</b>	<b>-2.2%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$90,118,218</b>	<b>\$97,106,600</b>	<b>\$99,959,200</b>	<b>\$97,726,200</b>	<b>-\$2,233,000</b>	<b>-2.2%</b>
	<i>RUNNING COSTS</i>	<i>\$90,118,218</i>	<i>\$97,106,600</i>	<i>\$99,959,200</i>	<i>\$97,726,200</i>	<i>-\$2,233,000</i>	<i>-2.2%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$90,118,218</b>	<b>\$97,106,600</b>	<b>\$99,959,200</b>	<b>\$97,726,200</b>	<b>-\$2,233,000</b>	<b>-2.2%</b>
3100	Grants, Subventions & Capital Injections to Statutory Boards	90,118,218	97,106,600	99,959,200	97,726,200	-2,233,000	-2.2
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$3,483,564</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
5200	Grants & Capital Injections to Organisations	3,483,564	0	0	0	0	n.a.

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	206	224	227	227
<b>TOTAL</b>	<b>206</b>	<b>224</b>	<b>227</b>	<b>227</b>

## SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore University of Technology and Design (SUTD). SUTD is a specialised university, with an interdisciplinary design-focused curriculum.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-X</b>	<b>SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$119,901,232</b>	<b>\$109,768,600</b>	<b>\$132,124,100</b>	<b>\$106,071,400</b>	<b>-\$26,052,700</b>	<b>-19.7%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$110,216,028</b>	<b>\$105,655,800</b>	<b>\$125,874,600</b>	<b>\$106,071,400</b>	<b>-\$19,803,200</b>	<b>-15.7%</b>
	<i>TRANSFERS</i>	<i>\$110,216,028</i>	<i>\$105,655,800</i>	<i>\$125,874,600</i>	<i>\$106,071,400</i>	<i>-\$19,803,200</i>	<i>-15.7%</i>
3500	Social Transfers to Individuals	1,981,724	2,860,000	3,347,800	4,362,000	1,014,200	30.3
3600	Transfers to Institutions & Organisations	108,234,304	102,795,800	122,526,800	101,709,400	-20,817,400	-17.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$2,815,903</b>	<b>\$3,229,000</b>	<b>\$3,246,000</b>	<b>\$3,400,000</b>	<b>\$154,000</b>	<b>4.7%</b>
4600	Loans and Advances (Disbursement)	2,815,903	3,229,000	3,246,000	3,400,000	154,000	4.7
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$9,685,204</b>	<b>\$4,112,800</b>	<b>\$6,249,500</b>	<b>\$0</b>	<b>-\$6,249,500</b>	<b>-100.0%</b>
5200	Grants & Capital Injections to Organisations	9,685,204	4,112,800	6,249,500	0	-6,249,500	-100.0

## SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore Institute of Technology (SIT). SIT is Singapore's first university of applied learning, offering specialised degree programme that prepares its graduates to be work-ready professionals.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-Y</b>	<b>SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$227,846,433</b>	<b>\$239,448,300</b>	<b>\$276,124,700</b>	<b>\$336,335,500</b>	<b>\$60,210,800</b>	<b>21.8%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$227,383,444</b>	<b>\$239,448,300</b>	<b>\$270,827,900</b>	<b>\$321,268,700</b>	<b>\$50,440,800</b>	<b>18.6%</b>
	<i>TRANSFERS</i>	<i>\$227,383,444</i>	<i>\$239,448,300</i>	<i>\$270,827,900</i>	<i>\$321,268,700</i>	<i>\$50,440,800</i>	<i>18.6%</i>
3500	Social Transfers to Individuals	14,713,855	16,542,900	16,818,700	19,079,400	2,260,700	13.4
3600	Transfers to Institutions & Organisations	212,669,590	222,905,400	254,009,200	302,189,300	48,180,100	19.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$16,710,000</b>	<b>\$17,850,000</b>	<b>\$18,280,000</b>	<b>\$19,400,000</b>	<b>\$1,120,000</b>	<b>6.1%</b>
4600	Loans and Advances (Disbursement)	16,710,000	17,850,000	18,280,000	19,400,000	1,120,000	6.1
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$462,989</b>	<b>\$0</b>	<b>\$5,296,800</b>	<b>\$15,066,800</b>	<b>\$9,770,000</b>	<b>184.5%</b>
5200	Grants & Capital Injections to Organisations	462,989	0	5,296,800	15,066,800	9,770,000	184.5

## SKILLSFUTURE SINGAPORE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under SkillsFuture Singapore (SSG). SSG drives and coordinates the implementation of the national SkillsFuture movement, promotes a culture of lifelong learning, and strengthens the ecosystem of quality education and training in Singapore. Through a holistic system of national SkillsFuture initiatives, SSG enables Singaporeans to take charge of their learning journey in their pursuit of skills mastery. SSG also works with key stakeholders to ensure that students and adults have access to high quality and industry-relevant training that meets the demands of different sectors of the economy, for an innovative and productive workforce.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
<b>K-Z</b>	<b>SKILLSFUTURE SINGAPORE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$542,369,095</b>	<b>\$422,190,700</b>	<b>\$404,509,200</b>	<b>\$415,656,500</b>	<b>\$11,147,300</b>	<b>2.8%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$531,869,395</b>	<b>\$419,379,700</b>	<b>\$401,552,200</b>	<b>\$413,426,700</b>	<b>\$11,874,500</b>	<b>3.0%</b>
	<i>RUNNING COSTS</i>	<i>\$358,062,683</i>	<i>\$258,702,400</i>	<i>\$240,768,500</i>	<i>\$229,776,500</i>	<i>-\$10,992,000</i>	<i>-4.6%</i>
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$358,062,683</b>	<b>\$258,702,400</b>	<b>\$240,768,500</b>	<b>\$229,776,500</b>	<b>-\$10,992,000</b>	<b>-4.6%</b>
3100	Grants, Subventions & Capital Injections to Statutory Boards	353,805,321	256,747,000	238,974,400	228,954,500	-10,019,900	-4.2
3200	Grants, Subventions & Capital Injections to Educational Institutions	4,257,362	1,955,400	1,794,100	822,000	-972,100	-54.2
	<i>TRANSFERS</i>	<i>\$173,806,712</i>	<i>\$160,677,300</i>	<i>\$160,783,700</i>	<i>\$183,650,200</i>	<i>\$22,866,500</i>	<i>14.2%</i>
3600	Transfers to Institutions & Organisations	173,806,712	160,677,300	160,783,700	183,650,200	22,866,500	14.2
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$10,499,700</b>	<b>\$2,811,000</b>	<b>\$2,957,000</b>	<b>\$2,229,800</b>	<b>-\$727,200</b>	<b>-24.6%</b>
5200	Grants & Capital Injections to Organisations	10,499,700	2,811,000	2,957,000	2,229,800	-727,200	-24.6

### Manpower

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
Others	430	474	490	490
	<b>430</b>	<b>474</b>	<b>490</b>	<b>490</b>

## UNIVERSITY OF THE ARTS SINGAPORE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the University of the Arts Singapore (UAS). UAS is a government-supported private arts university that comprises an alliance between the LASALLE College of the Arts (LASALLE) and Nanyang Academy of Fine Arts (NAFA) as constituent members of UAS, and a central coordinating body, UAS Ltd. UAS Ltd will validate, confer and award degrees offered by both LASALLE and NAFA, and provide some centralised services to constituent members from 2024.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
K-1	<b>UNIVERSITY OF THE ARTS SINGAPORE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$3,907,500</b>	<b>\$5,095,900</b>	<b>\$7,685,100</b>	<b>\$16,311,200</b>	<b>\$8,626,100</b>	<b>112.2%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$3,907,500</b>	<b>\$5,095,900</b>	<b>\$7,685,100</b>	<b>\$16,311,200</b>	<b>\$8,626,100</b>	<b>112.2%</b>
	<i>TRANSFERS</i>	<i>\$3,907,500</i>	<i>\$5,095,900</i>	<i>\$7,685,100</i>	<i>\$16,311,200</i>	<i>\$8,626,100</i>	<i>112.2%</i>
3600	Transfers to Institutions & Organisations	3,907,500	5,095,900	7,685,100	16,311,200	8,626,100	112.2