

HEAD E

JUDICATURE

OVERVIEW

Mission Statement

Supreme Court: Accessible justice that commands trust, respect and confidence.

State Courts: Accessible justice through quality judgments, appropriate dispute resolution and innovative court services.

Family Justice Courts: Making justice accessible to families and youth through effective counselling, mediation and adjudication.

Vision Statement

A trusted Judiciary • Ready for tomorrow

FY2024 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
	TOTAL EXPENDITURE	\$394,119,467	\$439,099,400	\$423,909,900	\$426,443,000	\$2,533,100	0.6%
	Main Estimates						
	OPERATING EXPENDITURE ¹	\$345,349,448	\$368,765,500	\$358,425,300	\$376,732,500	\$18,307,200	5.1%
	<i>RUNNING COSTS</i>	<i>\$345,349,448</i>	<i>\$368,765,500</i>	<i>\$358,425,300</i>	<i>\$376,732,500</i>	<i>\$18,307,200</i>	<i>5.1%</i>
	Expenditure on Manpower	\$243,711,817	\$248,313,200	\$241,006,300	\$259,628,900	\$18,622,600	7.7%
1400	Other Statutory Appointments	58,048,957	49,255,700	51,216,300	52,222,900	1,006,600	2.0
1500	Permanent Staff	185,635,704	198,953,000	189,720,400	207,245,300	17,524,900	9.2
1600	Temporary, Daily-Rated & Other Staff	27,156	104,500	69,600	160,700	91,100	130.9
	Other Operating Expenditure	\$101,637,631	\$120,452,300	\$117,419,000	\$117,103,600	-\$315,400	-0.3%
2100	Consumption of Products & Services	95,542,990	112,757,100	110,635,600	108,317,200	-2,318,400	-2.1
2300	Manpower Development	2,710,610	4,018,500	3,647,800	4,523,500	875,700	24.0
2400	International & Public Relations, Public Communications	1,778,254	2,192,900	2,407,700	3,451,900	1,044,200	43.4
2700	Asset Acquisition	1,602,685	1,483,800	625,800	811,000	185,200	29.6
2800	Miscellaneous	3,093	0	102,100	0	-102,100	-100.0

¹ Estimated FY2024 includes \$10,612,500 Statutory Expenditure (Expenditure on Manpower).

Code	Object Class	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024	Change Over FY2023	
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$48,770,019	\$70,333,900	\$65,484,600	\$49,710,500	-\$15,774,100	-24.1%
5100	Government Development	48,770,019	70,333,900	65,484,600	49,710,500	-15,774,100	-24.1

Establishment List

Category/Personnel	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
OTHER STATUTORY APPOINTMENTS	30	30	31	31
Chief Justice	1	1	1	1
Judge of Appeal	4	4	3	3
Judge of the Appellate Division	3	3	4	4
Judge	22	22	23	23
PERMANENT STAFF	1,071	1,085	1,081	1,133
Corporate Support	10	10	9	9
Language Executive Scheme (2008)	42	44	43	44
Legal	232	248	253	293
Management Executive Scheme (2008)	610	609	603	614
Management Support Scheme (2008)	51	51	46	46
Management Support Scheme (Language Officer)	70	70	79	79
Operations Support	47	46	42	42
Shorthand Writers	8	6	6	6
Technical Support Scheme (2008)	1	1	0	0
TOTAL	1,101	1,115	1,112	1,164

FY2023 BUDGET

The revised FY2023 expenditure of the Judicature is \$423.91 million, an increase of \$29.79 million or 7.6% over the actual FY2022 expenditure of \$394.12 million. Of this, \$358.43 million or 84.6% is for operating expenditure and \$65.48 million or 15.4% is for development expenditure.

Operating Expenditure

The revised FY2023 operating expenditure of \$358.43 million is an increase of \$13.08 million or 3.8% over the actual FY2022 operating expenditure of \$345.35 million. This is largely due to an increase in consumption of products and services.

Development Expenditure

The revised FY2023 development expenditure of \$65.48 million is an increase of \$16.71 million or 34.3% over the actual FY2022 development expenditure of \$48.77 million. This is largely due to the increase in progress payments in FY2023 for the addition and alteration works for the Octagon Building.

FY2024 BUDGET

The FY2024 total expenditure of the Judicature is projected to be \$426.44 million, an increase of \$2.53 million or 0.6% over the revised FY2023 estimate. Of this, \$376.73 million or 88.3% is for operating expenditure and \$49.71 million or 11.7% is for development expenditure.

Operating Expenditure

FY2024 operating expenditure is projected to be \$376.73 million, an increase of \$18.31 million or 5.1% over the revised FY2023 operating expenditure. This is largely due to increased expenditure on manpower.

Development Expenditure

FY2024 development expenditure is projected to be \$49.71 million, a decrease of \$15.77 million or 24.1% over the revised FY2023 development expenditure. This is largely due to the decrease in progress payments in FY2024 for the addition and alteration works for the Octagon Building.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
E-A	Judicature	376,732,500	0	376,732,500	49,710,500	426,443,000
	Total	\$376,732,500	\$0	\$376,732,500	\$49,710,500	\$426,443,000

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to end of FY2021	Actual FY2022	Estimated FY2023	Revised FY2023	Estimated FY2024
DEVELOPMENT EXPENDITURE	\$48,770,019	\$70,333,900	\$65,484,600	\$49,710,500
<i>GOVERNMENT DEVELOPMENT</i>	<i>48,770,019</i>	<i>70,333,900</i>	<i>65,484,600</i>	<i>49,710,500</i>
Judicature Programme						
Minor Development Projects (ITD)	174,537	1,420,000	465,000	1,024,700
Courts of the Future (COTF) - Tranche 1	9,832,800	4,358,158	764,466	1,370,600	1,098,400	1,887,500
A&A Works for Octagon Building	166,920,000	10,637,066	29,576,699	55,240,000	55,240,000	38,235,500
Court of the Future (COTF) - Tranche 2	15,740,000	2,643,122	1,189,225	2,274,300	1,599,400	1,903,600
Women's Charter and Omnibus Family Justice Bill	3,847,500	0	0	0	257,100	365,000
Implementation of the Taskforce on Family Violence's (FVTF's) Recommendations and Related Family Violence Initiatives	10,550,000	0	0	0	0	908,000
Minor Development Projects (Supreme Court)	10,051,803	9,517,400	6,424,700	5,126,200
Minor Development Projects (State Courts)	34,862	511,100	100,000	260,000
Completed Projects	6,978,428	500	300,000	0

KEY PERFORMANCE INDICATORS

Desired Outcomes

Public trust and confidence in the Singapore Courts:

- **Fairness** - We treat everyone and every case with fairness.
- **Accessibility** - We enhance access to justice.
- **Integrity** - We do the right thing, without fear or favour, affection or ill-will.
- **Respect** - We treat everyone with respect and dignity.

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2021	Actual FY2022	Revised FY2023	Estimated FY2024
Fairness	World ranking of Singapore's fairness in administration of justice in the Institute of Management Development's World Competitiveness Yearbook	8 th	7 th	17 th	Top 10
Accessibility	% of written grounds that are published online within 1 day of delivery of finalised written judgement ¹	100	100	100	100
	Uptime of e-Litigation system (%) ¹	99.9	99.9	99.5	99.5
	% of cases heard within service timelines ^{1, 2}	100	99	99 ³	95
Integrity	Number of justified complaints about the lack of independence, integrity and impartiality ¹	0	0	0	0

¹ Applicable to Supreme Court.

² Statistics (for the High Court for FY2020 and for the General Division of the High Court for FY2021 to 2023) are reported on a Calendar Year basis, and are rounded to the nearest whole number. Matters fixed on special dates are not included when deriving these statistics.

³ Projected based on data from the General Division of the High Court for the period 1 January 2023 to 31 August 2023.