

HEAD E

JUDICATURE

OVERVIEW

Mission Statement

To provide an effective and accessible system of justice, inspiring public trust and confidence.

FY2023 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2021	Estimated FY2022	Revised FY2022	Estimated FY2023	Change Over FY2022	
	TOTAL EXPENDITURE	\$356,893,508	\$392,515,100	\$402,269,000	\$439,099,400	\$36,830,400	9.2%
	Main Estimates						
	OPERATING EXPENDITURE¹	\$302,044,723	\$329,924,200	\$351,649,000	\$368,765,500	\$17,116,500	4.9%
	<i>RUNNING COSTS</i>	<i>\$302,044,723</i>	<i>\$329,924,200</i>	<i>\$351,649,000</i>	<i>\$368,765,500</i>	<i>\$17,116,500</i>	<i>4.9%</i>
	Expenditure on Manpower	\$219,831,387	\$227,650,200	\$243,950,800	\$248,313,200	\$4,362,400	1.8%
1400	Other Statutory Appointments	57,868,112	52,897,900	57,282,400	49,255,700	-8,026,700	-14.0
1500	Permanent Staff	161,897,141	174,619,500	186,617,400	198,953,000	12,335,600	6.6
1600	Temporary, Daily-Rated & Other Staff	66,135	132,800	51,000	104,500	53,500	104.9
	Other Operating Expenditure	\$82,213,335	\$102,274,000	\$107,698,200	\$120,452,300	\$12,754,100	11.8%
2100	Consumption of Products & Services	76,942,462	93,888,900	100,841,200	112,757,100	11,915,900	11.8
2300	Manpower Development	1,898,111	3,544,400	3,311,600	4,018,500	706,900	21.3
2400	International & Public Relations, Public Communications	827,117	2,031,800	1,898,200	2,192,900	294,700	15.5
2700	Asset Acquisition	2,296,037	2,368,900	1,647,200	1,483,800	-163,400	-9.9
2800	Miscellaneous	249,607	440,000	0	0	0	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$54,848,786	\$62,590,900	\$50,620,000	\$70,333,900	\$19,713,900	38.9%
5100	Government Development	54,848,786	62,590,900	50,620,000	70,333,900	19,713,900	38.9

¹ Estimated FY2023 includes \$11,479,400 Statutory Expenditure (Expenditure on Manpower).

Establishment List

Category/Personnel	Actual FY2021	Estimated FY2022	Revised FY2022	Estimated FY2023
OTHER STATUTORY APPOINTMENTS	30	30	30	30
Chief Justice	1	1	1	1
Judge of Appeal	4	4	4	4
Judge of the Appellate Division	0	0	3	3
Judge	25	25	22	22
PERMANENT STAFF	1,070	1,149	1,073	1,085
Corporate Support	10	10	10	10
Language Executive Scheme (2008)	44	44	43	44
Legal	218	247	235	248
Management Executive Scheme (2008)	617	657	609	609
Management Support Scheme (2008)	56	54	51	51
Management Support Scheme (Language Officer)	67	81	70	70
Operations Support	49	47	46	46
Shorthand Writers	8	8	8	6
Technical Support Scheme (2008)	1	1	1	1
TOTAL	1,100	1,179	1,103	1,115

FY2022 BUDGET

The revised FY2022 expenditure of the Judicature is \$402.27 million, an increase of \$45.38 million or 12.7% over the actual FY2021 expenditure of \$356.89 million. Of this, \$351.65 million or 87.4% is for operating expenditure and \$50.62 million or 12.6% is for development expenditure.

Operating Expenditure

The revised FY2022 operating expenditure of \$351.65 million is an increase of \$49.60 million or 16.4% over the actual FY2021 operating expenditure of \$302.04 million. This is largely due to increased expenditure on manpower and an increase in consumption of products and services.

Development Expenditure

The revised FY2022 development expenditure of \$50.62 million is a decrease of \$4.23 million or 7.7% over the actual FY2021 development expenditure of \$54.85 million. This is largely due to the decrease in payment milestones in FY2022 with the completion of the State Courts Towers, that is partially offset by the increase in progress payments in FY2022 for the addition and alteration works for the Octagon Building.

FY2023 BUDGET

The FY2023 total expenditure of the Judicature is projected to be \$439.10 million, an increase of \$36.83 million or 9.2% over the revised FY2022 estimate. Of this, \$368.77 million or 84.0% is for operating expenditure and \$70.33 million or 16.0% is for development expenditure.

Operating Expenditure

FY2023 operating expenditure is projected to be \$368.77 million, an increase of \$17.12 million or 4.9% over the revised FY2022 operating expenditure. This is largely due to increased expenditure on manpower and an increase in consumption of products and services.

Development Expenditure

FY2023 development expenditure is projected to be \$70.33 million, an increase of \$19.71 million or 38.9% over the revised FY2022 development expenditure. This is largely due to the increase in progress payments in FY2023 for the addition and alteration works for the Octagon Building.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
E-A	Judicature	368,765,500	0	368,765,500	70,333,900	439,099,400
	Total	\$368,765,500	\$0	\$368,765,500	\$70,333,900	\$439,099,400

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to end of FY2020	Actual FY2021	Estimated FY2022	Revised FY2022	Estimated FY2023
DEVELOPMENT EXPENDITURE	\$54,848,786	\$62,590,900	\$50,620,000	\$70,333,900
<i>GOVERNMENT DEVELOPMENT</i>	<i>54,848,786</i>	<i>62,590,900</i>	<i>50,620,000</i>	<i>70,333,900</i>
Judicature Programme						
Minor Development Projects (ITD)	2,394,577	550,000	219,300	1,420,000
Courts of the Future - Tranche 1	9,832,800	4,358,158	859,522	2,422,400	812,500	1,370,600
A&A Works for Octagon Building	166,920,000	10,637,066	26,987,150	40,000,000	31,000,000	55,240,000
Court of the Future (COTF) - Tranche 2	15,740,000	2,643,122	2,478,035	1,145,600	1,387,000	2,274,300
Digitising and Microfilming of Court Records	100,000	0	0	99,500	99,500	500
Minor Development Projects (Supreme Court)	4,950,244	10,958,500	10,577,400	9,517,400
Minor Development Projects (State Courts)	76,019	250,000	33,400	511,100
Completed Projects	17,103,238	7,164,900	6,490,900	0

KEY PERFORMANCE INDICATORS

Desired Outcomes

Public trust and confidence in the dispensation of justice based on the values of:

- Fairness
- Accessibility
- Independence, Integrity and Impartiality
- Responsiveness

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2020	Actual FY2021	Revised FY2022	Estimated FY2023
Supreme Court					
Fairness	World ranking of Singapore's fairness in administration of justice in the Institute of Management Development's World Competitiveness Yearbook	7 th	8 th	7 th	Top 10
Accessibility	% of written grounds that are published online within 1 day of delivery of finalised written judgement	100	100	100	100
	Uptime of e-Litigation system (%)	99.7	99.9	99.9	>99.5
Independence, Integrity and Impartiality	No. of justified complaints about the lack of independence, integrity and impartiality	0	0	0	0
	World ranking of Singapore's judicial independence in the WEF's Global Competitiveness Report	N.A. ¹	.. ²	.. ³	.. ⁴
Responsiveness	% of cases heard within service timelines ⁵	100	100	99 ⁶	95
State Courts ^{7,8,9}					
Fairness	% of respondents who agreed that the Courts administer justice fairly to all regardless of race, language or religion	97	N.A.	N.A.	.. ¹⁰
	% of respondents who agreed that the Courts administer justice fairly to all regardless of whether the party is an individual, company or government institution	97	N.A.	N.A.	.. ¹⁰
Accessibility	% of respondents who agreed that the Courts' facilities are easily accessible to the public	97	N.A.	N.A.	.. ¹⁰
Independence, Integrity and Impartiality	% of respondents who agreed that the Courts independently carry out justice without influence from other entities	98	N.A.	N.A.	.. ¹⁰
Responsiveness	% of respondents who agreed that the Courts deal with cases in a timely manner	98	N.A.	N.A.	.. ¹⁰

¹ The World Economic Forum suspended its annual rankings of the competitiveness of countries for its 2020 special edition of The Global Competitiveness Report.

² The World Economic Forum Global Competitiveness Report was not available at the time of submission.

³ The World Economic Forum did not publish the Global Competitiveness Report in 2022 due to resource constraints.

⁴ The World Economic Forum expects to launch its next Global Competitiveness Report in the 3rd Quarter of 2023.

⁵ Statistics (for the High Court for FY2020 and for the General Division of the High Court for FY2021 to 2023) are reported on a Calendar Year basis, and are rounded to the nearest whole number. Matters fixed on special dates are not included when deriving these statistics.

⁶ Projected based on data for existing service timelines for the General Division of the High Court for the period 1 January 2022 to 31 August 2022.

⁷ Data for the indicators are reported on a Calendar Year basis. Figures are rounded to the nearest one %point.

⁸ The survey results are obtained through the Public Perception Survey or Courts Users Survey. There were no surveys conducted in 2021 and 2022.

⁹ With effect from FY2023, the Judicature will be reporting a single set of Whole-of-Judiciary ("WOJ") KPIs, and State Courts will not be reporting a separate set of KPIs.

¹⁰ To be replaced by Whole-of-Judiciary KPI.