

ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises the headquarters of the Prime Minister's Office. The functions carried out under this programme include coordinating the activities of the Ministries and the general policies of the Government; and providing overall policy direction, control and administrative support services for the programmes undertaken by the Prime Minister's Office. It oversees the Corrupt Practices Investigation Bureau.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-A	ADMINISTRATION PROGRAMME						
	TOTAL EXPENDITURE	\$47,686,605	\$76,523,400	\$65,478,500	\$84,680,800	\$19,202,300	29.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$40,943,356	\$55,151,100	\$55,551,100	\$60,482,400	\$4,931,300	8.9%
	<i>RUNNING COSTS</i>	<i>\$40,943,356</i>	<i>\$55,151,100</i>	<i>\$55,551,100</i>	<i>\$60,482,400</i>	<i>\$4,931,300</i>	<i>8.9%</i>
	Expenditure on Manpower	\$30,942,860	\$37,494,500	\$41,752,900	\$40,555,900	-\$1,197,000	-2.9%
1200	Political Appointments	14,631,769	15,261,900	18,052,900	17,185,900	-867,000	-4.8
1500	Permanent Staff	16,308,381	22,206,100	23,673,500	23,343,500	-330,000	-1.4
1600	Temporary, Daily-Rated & Other Staff	2,710	26,500	26,500	26,500	0	0.0
	Other Operating Expenditure	\$10,000,496	\$17,656,600	\$13,798,200	\$19,926,500	\$6,128,300	44.4%
2100	Consumption of Products & Services	8,701,072	11,731,000	10,285,900	14,096,000	3,810,100	37.0
2300	Manpower Development	188,703	311,100	239,200	299,800	60,600	25.3
2400	International & Public Relations, Public Communications	661,926	5,064,400	2,764,300	5,057,700	2,293,400	83.0
2700	Asset Acquisition	448,795	550,100	508,800	473,000	-35,800	-7.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$6,743,248	\$21,372,300	\$9,927,400	\$24,198,400	\$14,271,000	143.8%
5100	Government Development	6,743,248	21,372,300	9,927,400	24,198,400	14,271,000	143.8

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Political Appointments	8	8	6	6
Permanent Staff	132	142	146	145
TOTAL	140	150	152	151

ELECTIONS PROGRAMME

PROGRAMME DESCRIPTION

This programme is under the purview of the Elections Department. Its functions include preparing for and conducting elections in Singapore, as well as maintaining the Registers of Electors and administering the Political Donations Act.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-B	ELECTIONS PROGRAMME						
	TOTAL EXPENDITURE	\$54,290,998	\$50,539,400	\$49,539,400	\$46,369,000	-\$3,170,400	-6.4%
	Main Estimates						
	OPERATING EXPENDITURE	\$49,563,125	\$46,477,400	\$46,477,400	\$42,931,000	-\$3,546,400	-7.6%
	<i>RUNNING COSTS</i>	<i>\$49,563,125</i>	<i>\$46,477,400</i>	<i>\$46,477,400</i>	<i>\$42,931,000</i>	<i>-\$3,546,400</i>	<i>-7.6%</i>
	Expenditure on Manpower	\$4,621,941	\$4,711,000	\$4,711,000	\$5,931,000	\$1,220,000	25.9%
1500	Permanent Staff	4,621,941	4,711,000	4,711,000	5,931,000	1,220,000	25.9
	Other Operating Expenditure	\$44,941,184	\$41,766,400	\$41,766,400	\$37,000,000	-\$4,766,400	-11.4%
2100	Consumption of Products & Services	14,546,720	15,972,800	15,972,800	16,597,900	625,100	3.9
2300	Manpower Development	111,008	343,600	343,600	399,100	55,500	16.2
2400	International & Public Relations, Public Communications	30,283,457	25,400,000	25,400,000	20,001,000	-5,399,000	-21.3
2700	Asset Acquisition	0	50,000	50,000	2,000	-48,000	-96.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$4,727,873	\$4,062,000	\$3,062,000	\$3,438,000	\$376,000	12.3%
5100	Government Development	4,727,873	4,062,000	3,062,000	3,438,000	376,000	12.3

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	40	40	40	51
TOTAL	40	40	40	51

CORRUPT PRACTICES INVESTIGATION PROGRAMME

PROGRAMME DESCRIPTION

This programme is undertaken by the Corrupt Practices Investigation Bureau (CPIB). The functions carried out under this programme include investigation into any act of corruption in the public and private sectors in Singapore, and in the course of doing so, any other offences under any written law. In addition, the Bureau is also involved in the prevention of corruption through outreach efforts such as anti-corruption talks to the public and private sectors, institutes of higher learning, and local and foreign visitors. Should CPIB, in the course of its investigations, come across cases which reveal corruption-prone areas or loopholes in procedures in government departments, the Bureau may work with the departments concerned to review, point out areas of weakness and recommend changes in procedures, etc.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-C	CORRUPT PRACTICES INVESTIGATION PROGRAMME						
	TOTAL EXPENDITURE	\$46,492,100	\$59,265,200	\$55,125,300	\$63,718,400	\$8,593,100	15.6%
	Main Estimates						
	OPERATING EXPENDITURE	\$40,385,337	\$49,480,300	\$46,639,300	\$54,191,400	\$7,552,100	16.2%
	<i>RUNNING COSTS</i>	<i>\$40,385,337</i>	<i>\$49,480,300</i>	<i>\$46,639,300</i>	<i>\$54,191,400</i>	<i>\$7,552,100</i>	<i>16.2%</i>
	Expenditure on Manpower	\$26,488,434	\$30,646,400	\$29,749,000	\$31,974,300	\$2,225,300	7.5%
1500	Permanent Staff	26,488,434	30,646,400	29,749,000	31,974,300	2,225,300	7.5
	Other Operating Expenditure	\$13,896,903	\$18,833,900	\$16,890,300	\$22,217,100	\$5,326,800	31.5%
2100	Consumption of Products & Services	13,190,248	17,079,800	15,575,300	20,167,200	4,591,900	29.5
2300	Manpower Development	543,443	1,294,300	994,000	1,525,800	531,800	53.5
2400	International & Public Relations, Public Communications	55,290	439,800	82,100	453,000	370,900	451.8
2700	Asset Acquisition	107,921	20,000	238,900	71,100	-167,800	-70.2
	OTHER CONSOLIDATED FUND OUTLAYS	\$4,000	\$30,000	\$30,000	\$30,000	\$0	0.0%
4600	Loans and Advances (Disbursement)	4,000	30,000	30,000	30,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$6,106,763	\$9,784,900	\$8,486,000	\$9,527,000	\$1,041,000	12.3%
5100	Government Development	6,106,763	9,784,900	8,486,000	9,527,000	1,041,000	12.3

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	210	234	245	245
TOTAL	210	234	245	245

NATIONAL SECURITY AND INTELLIGENCE COORDINATION

PROGRAMME DESCRIPTION

This programme is under the purview of the National Security Coordination Secretariat. It reviews medium to long-term risks and threats to our national security which go beyond the ambit of individual domain agencies and provides strategic co-ordination of measures and policies to manage interdependent risks and issues.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-G	NATIONAL SECURITY AND INTELLIGENCE COORDINATION PROGRAMME						
	TOTAL EXPENDITURE	\$23,618,438	\$29,500,000	\$21,000,000	\$25,092,400	\$4,092,400	19.5%
	Main Estimates						
	OPERATING EXPENDITURE	\$23,618,438	\$29,300,000	\$21,000,000	\$24,892,400	\$3,892,400	18.5%
	<i>RUNNING COSTS</i>	<i>\$23,618,438</i>	<i>\$29,300,000</i>	<i>\$21,000,000</i>	<i>\$24,892,400</i>	<i>\$3,892,400</i>	<i>18.5%</i>
	Expenditure on Manpower	\$6,576,048	\$9,000,000	\$5,400,000	\$5,440,000	\$40,000	0.7%
1500	Permanent Staff	6,569,886	8,990,000	5,394,000	5,430,000	36,000	0.7
1600	Temporary, Daily-Rated & Other Staff	6,162	10,000	6,000	10,000	4,000	66.7
	Other Operating Expenditure	\$17,042,391	\$20,300,000	\$15,600,000	\$19,452,400	\$3,852,400	24.7%
2100	Consumption of Products & Services	16,516,051	19,419,000	14,856,100	18,280,400	3,424,300	23.0
2300	Manpower Development	37,508	122,000	97,000	221,000	124,000	127.8
2400	International & Public Relations, Public Communications	12,133	654,000	620,300	851,000	230,700	37.2
2700	Asset Acquisition	476,700	105,000	26,600	100,000	73,400	275.9
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$0	\$200,000	\$0	\$200,000	\$200,000	n.a.
5100	Government Development	0	200,000	0	200,000	200,000	n.a.

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	45	43	33	33
TOTAL	45	43	33	33

NATIONAL RESEARCH FOUNDATION PROGRAMME

PROGRAMME DESCRIPTION

The National Research Foundation orchestrates the building of Singapore's R&D capabilities, encourages greater innovation, and grows technology enterprises in Singapore. These efforts aim to sharpen Singapore's competitive edge, create good jobs and improve the well-being of Singaporeans.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-H	NATIONAL RESEARCH FOUNDATION PROGRAMME						
	TOTAL EXPENDITURE	\$37,121,609	\$45,418,900	\$39,604,900	\$43,057,100	\$3,452,200	8.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$36,838,639	\$44,612,200	\$39,262,200	\$42,329,600	\$3,067,400	7.8%
	<i>RUNNING COSTS</i>	<i>\$36,838,639</i>	<i>\$44,612,200</i>	<i>\$39,262,200</i>	<i>\$42,329,600</i>	<i>\$3,067,400</i>	<i>7.8%</i>
	Expenditure on Manpower	\$16,401,694	\$18,314,000	\$17,114,000	\$18,000,000	\$886,000	5.2%
1500	Permanent Staff	16,401,694	18,314,000	17,080,000	17,974,000	894,000	5.2
1600	Temporary, Daily-Rated & Other Staff	0	0	34,000	26,000	-8,000	-23.5
	Other Operating Expenditure	\$8,867,047	\$10,298,200	\$7,898,200	\$9,329,600	\$1,431,400	18.1%
2100	Consumption of Products & Services	8,683,840	9,218,100	7,302,100	7,915,400	613,300	8.4
2300	Manpower Development	138,964	372,600	293,000	308,800	15,800	5.4
2400	International & Public Relations, Public Communications	43,760	697,500	247,500	1,095,400	847,900	342.6
2700	Asset Acquisition	483	10,000	55,600	10,000	-45,600	-82.0
	Grants, Subventions & Capital Injections to Organisations	\$11,569,897	\$16,000,000	\$14,250,000	\$15,000,000	\$750,000	5.3%
3400	Grants, Subventions & Capital Injections to Other Organisations	11,569,897	16,000,000	14,250,000	15,000,000	750,000	5.3
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$282,970	\$806,700	\$342,700	\$727,500	\$384,800	112.3%
5100	Government Development	282,970	806,700	342,700	727,500	384,800	112.3

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	118	116	103	103
TOTAL	118	116	103	103

PUBLIC SERVICE DIVISION

PROGRAMME DESCRIPTION

The Public Service Division (PSD) aims to build a first class Public Service with high-performing organisations and engaged officers. PSD builds a strong and cohesive Public Service leadership corps through strengthening our leadership pipelines and systematically identifying and nurturing leaders in diverse domains across the Public Service. PSD puts in place robust workforce training and development initiatives and sound people policies and practices, underpinned by strong HR and payroll processes and systems. PSD also strives to improve the delivery of public services and build organisational capabilities across the public sector.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-L	PUBLIC SERVICE DIVISION						
	TOTAL EXPENDITURE	\$246,120,176	\$298,782,900	\$281,036,500	\$271,248,500	-\$9,788,000	-3.5%
	Main Estimates						
	OPERATING EXPENDITURE	\$182,340,736	\$217,688,800	\$210,918,200	\$226,252,500	\$15,334,300	7.3%
	<i>RUNNING COSTS</i>	<i>\$180,568,850</i>	<i>\$217,653,800</i>	<i>\$210,416,400</i>	<i>\$226,228,500</i>	<i>\$15,812,100</i>	<i>7.5%</i>
	Expenditure on Manpower	\$55,152,982	\$63,021,800	\$56,701,300	\$58,808,500	\$2,107,200	3.7%
1500	Permanent Staff	55,152,982	63,021,800	56,676,300	58,783,500	2,107,200	3.7
1600	Temporary, Daily-Rated & Other Staff	0	0	25,000	25,000	0	0.0
	Other Operating Expenditure	\$90,355,731	\$120,862,100	\$115,277,200	\$131,950,100	\$16,672,900	14.5%
2100	Consumption of Products & Services	72,198,652	88,511,000	89,947,400	103,065,200	13,117,800	14.6
2300	Manpower Development	17,619,607	29,924,700	24,004,000	26,845,100	2,841,100	11.8
2400	International & Public Relations, Public Communications	430,034	2,384,400	1,013,800	1,910,000	896,200	88.4
2700	Asset Acquisition	107,438	42,000	312,000	129,800	-182,200	-58.4
	Grants, Subventions & Capital Injections to Organisations	\$35,060,138	\$33,769,900	\$38,437,900	\$35,469,900	-\$2,968,000	-7.7%
3100	Grants, Subventions & Capital Injections to Statutory Boards	22,271,202	27,300,000	27,036,800	27,300,000	263,200	1.0
3400	Grants, Subventions & Capital Injections to Other Organisations	12,788,936	6,469,900	11,401,100	8,169,900	-3,231,200	-28.3
	<i>TRANSFERS</i>	<i>\$1,771,886</i>	<i>\$35,000</i>	<i>\$501,800</i>	<i>\$24,000</i>	<i>-\$477,800</i>	<i>-95.2%</i>
3500	Social Transfers to Individuals	25,439	35,000	23,500	24,000	500	2.1
3600	Transfers to Institutions & Organisations	1,746,447	0	478,300	0	-478,300	-100.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$63,779,440	\$81,094,100	\$70,118,300	\$44,996,000	-\$25,122,300	-35.8%
5100	Government Development	63,779,440	81,094,100	70,118,300	44,996,000	-25,122,300	-35.8

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	0	346	392	382
TOTAL	0	346	392	382

STRATEGY GROUP PROGRAMME

PROGRAMME DESCRIPTION

The Strategy Group in the Prime Minister's Office drives Whole-of-Government strategic planning, and partners government agencies on policy development. It identifies key priorities and emerging issues over the medium to long term, influences strategic resource allocation and catalyses new functions and capabilities in order to deliver policies that are in the long-term interest of Singapore. This includes driving the holistic development of population strategy across government agencies, and leading and coordinating Singapore's policies and plans on climate change.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-P	STRATEGY GROUP PROGRAMME						
	TOTAL EXPENDITURE	\$35,815,108	\$45,188,000	\$40,877,900	\$46,733,000	\$5,855,100	14.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$35,267,863	\$44,239,000	\$40,426,500	\$44,608,000	\$4,181,500	10.3%
	<i>RUNNING COSTS</i>	<i>\$35,267,863</i>	<i>\$44,239,000</i>	<i>\$40,379,000</i>	<i>\$44,608,000</i>	<i>\$4,229,000</i>	<i>10.5%</i>
	Expenditure on Manpower	\$19,673,505	\$22,474,000	\$22,586,700	\$23,408,000	\$821,300	3.6%
1500	Permanent Staff	19,601,758	22,399,000	22,540,900	23,339,000	798,100	3.5
1600	Temporary, Daily-Rated & Other Staff	71,746	75,000	45,800	69,000	23,200	50.7
	Other Operating Expenditure	\$10,718,120	\$16,621,000	\$12,661,400	\$16,414,000	\$3,752,600	29.6%
2100	Consumption of Products & Services	10,396,839	15,854,000	11,882,200	15,699,000	3,816,800	32.1
2300	Manpower Development	220,977	374,000	394,800	513,000	118,200	29.9
2400	International & Public Relations, Public Communications	7,728	252,000	183,200	57,000	-126,200	-68.9
2700	Asset Acquisition	92,263	141,000	201,200	145,000	-56,200	-27.9
2800	Miscellaneous	314	0	0	0	0	n.a.
	Grants, Subventions & Capital Injections to Organisations	\$4,876,238	\$5,144,000	\$5,130,900	\$4,786,000	-\$344,900	-6.7%
3100	Grants, Subventions & Capital Injections to Statutory Boards	7,646	8,000	0	0	0	n.a.
3400	Grants, Subventions & Capital Injections to Other Organisations	4,868,592	5,136,000	5,130,900	4,786,000	-344,900	-6.7
	<i>TRANSFERS</i>	<i>\$0</i>	<i>\$0</i>	<i>\$47,500</i>	<i>\$0</i>	<i>-\$47,500</i>	<i>-100.0%</i>
3800	International Organisations & Overseas Development Assistance	0	0	47,500	0	-47,500	-100.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$547,245	\$949,000	\$451,400	\$2,125,000	\$1,673,600	370.8%
5100	Government Development	547,245	949,000	451,400	2,125,000	1,673,600	370.8

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	150	150	150	150
TOTAL	150	150	150	150

SMART NATION AND DIGITAL GOVERNMENT OFFICE PROGRAMME

PROGRAMME DESCRIPTION

The Smart Nation and Digital Government Office (SNDGO) under the Prime Minister's Office plans and prioritises key Smart Nation projects, drives the digital transformation of the Government, builds long-term capabilities for the public sector, and promotes adoption and participation from the public and industry, to take a collective approach in building a Smart Nation.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-Q	SMART NATION AND DIGITAL GOVERNMENT OFFICE PROGRAMME						
	TOTAL EXPENDITURE	\$82,985,304	\$121,637,500	\$122,387,900	\$100,590,100	-\$21,797,800	-17.8%
	Main Estimates						
	OPERATING EXPENDITURE	\$49,578,426	\$71,212,600	\$71,411,100	\$59,907,000	-\$11,504,100	-16.1%
	<i>RUNNING COSTS</i>	<i>\$49,578,426</i>	<i>\$71,212,600</i>	<i>\$71,411,100</i>	<i>\$59,907,000</i>	<i>-\$11,504,100</i>	<i>-16.1%</i>
	Expenditure on Manpower	\$16,828,798	\$19,997,200	\$18,997,100	\$22,911,800	\$3,914,700	20.6%
1500	Permanent Staff	16,651,664	19,547,200	18,569,600	22,461,800	3,892,200	21.0
1600	Temporary, Daily-Rated & Other Staff	177,134	450,000	427,500	450,000	22,500	5.3
	Other Operating Expenditure	\$13,748,351	\$11,351,400	\$31,460,500	\$26,402,600	-\$5,057,900	-16.1%
2100	Consumption of Products & Services	13,299,957	10,368,200	30,178,700	24,455,100	-5,723,600	-19.0
2300	Manpower Development	151,638	435,900	637,400	521,800	-115,600	-18.1
2400	International & Public Relations, Public Communications	223,510	533,100	549,900	1,238,200	688,300	125.2
2700	Asset Acquisition	73,245	14,200	94,500	187,500	93,000	98.4
	Grants, Subventions & Capital Injections to Organisations	\$19,001,277	\$39,864,000	\$20,953,500	\$10,592,600	-\$10,360,900	-49.4%
3100	Grants, Subventions & Capital Injections to Statutory Boards	19,001,277	39,864,000	20,953,500	10,592,600	-10,360,900	-49.4
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$33,406,878	\$50,424,900	\$50,976,800	\$40,683,100	-\$10,293,700	-20.2%
5100	Government Development	0	1,512,100	1,221,800	1,158,000	-63,800	-5.2
5200	Grants & Capital Injections to Organisations	33,406,878	48,912,800	49,755,000	39,525,100	-10,229,900	-20.6

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	98	149	150	135
TOTAL	98	149	150	135

GOVERNMENT TECHNOLOGY AGENCY PROGRAMME

PROGRAMME DESCRIPTION

The Government Technology Agency of Singapore (GovTech) harnesses info-communications technology (ICT) and related engineering for public sector digital transformation. GovTech is also in charge of developing Singapore's Smart Nation infrastructure and applications. GovTech partners other public agencies to develop and deliver secure digital services and applied technology to individuals and businesses in Singapore. GovTech is also responsible for raising and sustaining the overall capabilities of the Government in ICT and related engineering fields, such as Application Development & Deployment; Cybersecurity; Data Science & Artificial Intelligence; Government ICT Infrastructure; and Sensors & Internet of Things.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-R	GOVERNMENT TECHNOLOGY AGENCY PROGRAMME						
	TOTAL EXPENDITURE	\$295,278,224	\$527,607,500	\$635,504,100	\$643,258,600	\$7,754,500	1.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$226,792,336	\$402,961,100	\$495,154,000	\$481,888,000	-\$13,266,000	-2.7%
	<i>RUNNING COSTS</i>	<i>\$226,792,336</i>	<i>\$402,961,100</i>	<i>\$495,154,000</i>	<i>\$481,888,000</i>	<i>-\$13,266,000</i>	<i>-2.7%</i>
	Other Operating Expenditure	\$126,384,700	\$0	\$306,447,100	\$275,651,300	-\$30,795,800	-10.0%
2100	Consumption of Products & Services	126,384,700	0	306,447,100	275,651,300	-30,795,800	-10.0
	Grants, Subventions & Capital Injections to Organisations	\$100,407,636	\$402,961,100	\$188,706,900	\$206,236,700	\$17,529,800	9.3%
3100	Grants, Subventions & Capital Injections to Statutory Boards	100,407,636	402,961,100	188,706,900	206,236,700	17,529,800	9.3
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$68,485,888	\$124,646,400	\$140,350,100	\$161,370,600	\$21,020,500	15.0%
5200	Grants & Capital Injections to Organisations	68,485,888	124,646,400	140,350,100	161,370,600	21,020,500	15.0

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Others	2,842	3,610	3,964	4,016
TOTAL	2,842	3,610	3,964	4,016

SCIENCE & TECHNOLOGY POLICY & PLANS OFFICE

PROGRAMME DESCRIPTION

Public Sector Science & Technology Policy and Plans Office (S&TPPO) conducts S&T masterplanning and strengthens public sector S&T capabilities. It works with other centre-of-government agencies to identify key public sector S&T capabilities to build and review how these capabilities are resourced and sited. S&TPPO also supports agencies' efforts in building up ops-tech capabilities. It also supports the development of S&T talent and community. S&TPPO also coordinates the planning for selected cross-agency programmes, such as the drones-as-a-service platform.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-S	SCIENCE & TECHNOLOGY POLICY & PLANS OFFICE						
	TOTAL EXPENDITURE	\$6,650,337	\$11,569,200	\$10,164,200	\$11,708,300	\$1,544,100	15.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$6,650,337	\$11,464,200	\$10,164,200	\$11,620,300	\$1,456,100	14.3%
	<i>RUNNING COSTS</i>	<i>\$6,650,337</i>	<i>\$11,464,200</i>	<i>\$10,164,200</i>	<i>\$11,620,300</i>	<i>\$1,456,100</i>	<i>14.3%</i>
	Expenditure on Manpower	\$2,397,364	\$4,106,900	\$3,506,900	\$4,106,900	\$600,000	17.1%
1500	Permanent Staff	2,397,364	4,106,900	3,506,900	4,106,900	600,000	17.1
	Other Operating Expenditure	\$4,252,973	\$7,357,300	\$6,657,300	\$7,513,400	\$856,100	12.9%
2100	Consumption of Products & Services	4,237,001	7,285,500	5,617,700	7,445,400	1,827,700	32.5
2300	Manpower Development	12,756	63,000	37,900	60,000	22,100	58.3
2400	International & Public Relations, Public Communications	293	2,800	1,700	2,000	300	17.6
2700	Asset Acquisition	2,923	6,000	1,000,000	6,000	-994,000	-99.4
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$0	\$105,000	\$0	\$88,000	\$88,000	n.a.
5100	Government Development	0	105,000	0	88,000	88,000	n.a.

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	15	25	23	23
TOTAL	15	25	23	23

SERVICSG**PROGRAMME DESCRIPTION**

ServiceSG is a department within the Public Service Division (PSD). ServiceSG aims to integrate delivery of frontline citizen services. ServiceSG seeks to transform citizens' experience of public services from an agency-centric way of delivering services, to one where services across agencies are integrated around citizens and delivered in an omni-channel manner. ServiceSG strives to create a better service experience for citizens, and assist agencies to accelerate their migration to digital services, while ensuring that the less digitally savvy will be well supported in accessing services.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
U-T	SERVICSG						
	TOTAL EXPENDITURE	\$0	\$0	\$7,710,500	\$55,556,700	\$47,846,200	620.5%
	Main Estimates						
	OPERATING EXPENDITURE	\$0	\$0	\$6,422,100	\$39,794,200	\$33,372,100	519.6%
	<i>RUNNING COSTS</i>	<i>\$0</i>	<i>\$0</i>	<i>\$6,422,100</i>	<i>\$39,794,200</i>	<i>\$33,372,100</i>	<i>519.6%</i>
	Expenditure on Manpower	\$0	\$0	\$3,710,000	\$8,343,000	\$4,633,000	124.9%
1500	Permanent Staff	0	0	3,710,000	8,343,000	4,633,000	124.9
	Other Operating Expenditure	\$0	\$0	\$2,712,100	\$31,451,200	\$28,739,100	n.a.
2100	Consumption of Products & Services	0	0	2,656,100	31,420,500	28,764,400	n.a
2300	Manpower Development	0	0	6,000	30,700	24,700	411.7
2400	International & Public Relations, Public Communications	0	0	50,000	0	-50,000	-100.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$0	\$0	\$1,288,400	\$15,762,500	\$14,474,100	n.a
5100	Government Development	0	0	1,288,400	15,762,500	14,474,100	n.a

Manpower

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	0	0	56	87
TOTAL	0	0	56	87