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PRIME MINISTER'S OFFICE

OVERVIEW

Mission Statement

To lead and organise the Public Service to develop and implement the Government's strategic priorities; to transform Singapore into a vibrant Science & Technology hub, with R&D contributing significantly to a knowledge-intensive, innovative and entrepreneurial economy, Singapore as a magnet for scientific and entrepreneurial talent; to build a secure and resilient Singapore; to build a first-class Public Service for a successful and vibrant Singapore; to eradicate corruption; to maintain readiness for and efficiently conduct free and fair elections; to take a collective approach in building a Smart Nation and to drive the digital transformation of the Government.

FY2022 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
	TOTAL EXPENDITURE	\$876,058,899	\$1,266,032,000	\$1,328,429,200	\$1,392,012,900	\$63,583,700	4.8%
	Main Estimates						
	OPERATING EXPENDITURE	\$691,978,594	\$972,586,700	\$1,043,426,100	\$1,088,896,800	\$45,470,700	4.4%
	<i>RUNNING COSTS</i>	<i>\$690,206,708</i>	<i>\$972,551,700</i>	<i>\$1,042,876,800</i>	<i>\$1,088,872,800</i>	<i>\$45,996,000</i>	<i>4.4%</i>
	Expenditure on Manpower	\$179,083,626	\$209,765,800	\$204,228,900	\$219,479,400	\$15,250,500	7.5%
1200	Political Appointments	14,631,769	15,261,900	18,052,900	17,185,900	-867,000	-4.8
1500	Permanent Staff	164,194,104	193,942,400	185,611,200	201,687,000	16,075,800	8.7
1600	Temporary, Daily-Rated & Other Staff	257,753	561,500	564,800	606,500	41,700	7.4
	Other Operating Expenditure	\$340,207,897	\$265,046,900	\$571,168,700	\$597,308,200	\$26,139,500	4.6%
2100	Consumption of Products & Services	288,155,080	195,439,400	510,721,400	534,793,400	24,072,000	4.7
2300	Manpower Development	19,024,603	33,241,200	27,046,900	30,725,100	3,678,200	13.6
2400	International & Public Relations, Public Communications	31,718,131	35,428,000	30,912,800	30,665,300	-247,500	-0.8
2700	Asset Acquisition	1,309,769	938,300	2,487,600	1,124,400	-1,363,200	-54.8
2800	Miscellaneous	314	0	0	0	0	n.a.
	Grants, Subventions & Capital Injections to Organisations	\$170,915,185	\$497,739,000	\$267,479,200	\$272,085,200	\$4,606,000	1.7%
3100	Grants, Subventions & Capital Injections to Statutory Boards	141,687,761	470,133,100	236,697,200	244,129,300	7,432,100	3.1
3400	Grants, Subventions & Capital Injections to Other Organisations	29,227,425	27,605,900	30,782,000	27,955,900	-2,826,100	-9.2
	<i>TRANSFERS</i>	<i>\$1,771,886</i>	<i>\$35,000</i>	<i>\$549,300</i>	<i>\$24,000</i>	<i>-\$525,300</i>	<i>-95.6%</i>
3500	Social Transfers to Individuals	25,439	35,000	23,500	24,000	500	2.1
3600	Transfers to Institutions & Organisations	1,746,447	0	478,300	0	-478,300	-100.0

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
3800	International Organisations & Overseas Development Assistance	0	0	47,500	0	-47,500	-100.0
	OTHER CONSOLIDATED FUND OUTLAYS	\$4,000	\$30,000	\$30,000	\$30,000	\$0	0.0%
4600	Loans and Advances (Disbursement)	4,000	30,000	30,000	30,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$184,080,304	\$293,445,300	\$285,003,100	\$303,116,100	\$18,113,000	6.4%
5100	Government Development	82,187,539	119,886,100	94,898,000	102,220,400	7,322,400	7.7
5200	Grants & Capital Injections to Organisations	101,892,766	173,559,200	190,105,100	200,895,700	10,790,600	5.7

Establishment List

Category/Personnel	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
POLITICAL APPOINTMENTS	8	8	6	6
Prime Minister	1	1	1	1
Deputy Prime Minister	1	1	1	1
Senior Minister (Prime Minister's Office)	2	2	2	2
Minister	3	3	2	2
Minister of State	1	1	0	0
PERMANENT STAFF	808	1,245	1,338	1,354
Administrative	33	39	41	39
Corporate Support	4	5	2	2
Corrupt Practices Investigation (Range)	94	132	132	132
Corrupt Practices Investigation Assistant (2012)	51	58	58	58
Education Service	1	1	1	0
Information Service (2008)	15	17	15	15
Legal	1	1	1	1
Management Executive (Public Service Division)	0	136	156	146
Management Executive Scheme (2008)	581	809	887	917
Management Support	0	3	4	4
Management Support Scheme (2008)	18	31	31	30
Operations Support	4	5	5	5
Operations Support Scheme (Driving)	2	2	1	1
Shorthand Writers	4	5	3	3
Technical Support Scheme (2008)	0	1	1	1
OTHERS	2,842	3,610	3,964	4,016
Government Technology Agency (Non Sites)	1,615	2,077	2,257	2,259
Government Technology Agency (Sites)	1,227	1,533	1,707	1,757
TOTAL	3,658	4,863	5,308	5,376

FY2021 BUDGET

The revised FY2021 total expenditure of the Prime Minister's Office is expected to be \$1.33 billion, an increase of \$452.37 million or 51.6% over the actual FY2020 expenditure of \$876.06 million. Of the total expenditure, \$1.04 billion or 78.5% is for operating expenditure and \$285.00 million or 21.5% is for development expenditure.

Operating Expenditure

The revised FY2021 operating expenditure of \$1.04 billion is \$351.45 million or 50.8% higher than the actual FY2020 operating expenditure of \$691.98 million. The increase is mainly due to higher expenditure of the Government Technology Agency Programme and Public Service Division Programme.

Development Expenditure

The revised FY2021 development expenditure of \$285.00 million is \$100.92 million or 54.8% higher than the actual FY2020 development expenditure of \$184.08 million. The increase is mainly due to higher expenditure of the Government Technology Agency Programme and Smart Nation and Digital Government Office Programme.

FY2022 BUDGET

The FY2022 total expenditure of the Prime Minister's Office is projected to be \$1.39 billion, an increase of \$63.58 million or 4.8% over the revised FY2021 expenditure. Of this, \$1.09 billion or 78.2% is for operating expenditure and the balance of \$303.12 million or 21.8% is for development expenditure.

Operating Expenditure

Of the \$1.09 billion for operating expenditure, \$1.09 billion or more than 99.9% is for running costs, and \$0.02 million or less than 0.1% is for transfers.

The Government Technology Agency Programme accounts for the largest share of operating expenditure with \$481.89 million (or 44.3%), followed by the Public Service Division Programme with \$226.25 million (or 20.8%) and Administration Programme with \$60.48 million (or 5.6%).

Government Technology Agency Programme

The Government Technology Agency of Singapore (GovTech) harnesses info-communications technology (ICT) and related engineering for public sector digital transformation. GovTech is also in charge of developing Singapore's Smart Nation infrastructure and applications. GovTech partners other public agencies to develop and deliver secure digital services and applied technology to individuals and businesses in Singapore. GovTech is also responsible for raising and sustaining the overall capabilities of the Government in ICT and related engineering fields, such as Application Development & Deployment; Cybersecurity; Data Science & Artificial Intelligence; Government ICT Infrastructure; and Sensors & Internet of Things. An operating budget of \$481.89 million has been allocated to GovTech for its operations, or 44.3% of the total operating expenditure for FY2022.

Public Service Division Programme

The Public Service Division (PSD) aims to build a first-class Public Service with high-performing organisations and engaged officers. PSD builds a strong and cohesive Public Service leadership corps through strengthening our leadership pipelines and systematically identifying and nurturing leaders in diverse domains across the Public Service. PSD puts in place robust workforce training and development initiatives and sound people policies and practices, underpinned by strong HR and payroll processes and systems. PSD also strives to improve the delivery of public services and build organisational capabilities across the public sector. The FY2022 budgetary allocation for this Programme is \$226.25 million, or 20.8% of the total operating expenditure for FY2022.

Administration Programme

The Administration Programme includes the provision of administrative support to the Prime Minister's Office HQ. The Administration Programme has been allocated a budget of \$60.48 million, or 5.6% of the total operating expenditure for FY2022.

Smart Nation and Digital Government Office Programme

The Smart Nation and Digital Government Office (SNDGO) plans and prioritises key Smart Nation projects, drives the digital transformation of government, builds long-term capabilities for the public sector, and promotes adoption and participation from the public and industry, to take a collective approach in building a Smart Nation. SNDGO has been allocated an operating budget of \$59.91 million, or 5.5% of the total operating expenditure for FY2022.

Corrupt Practices Investigation Programme

The Corrupt Practices Investigation Bureau (CPIB) investigates allegations and complaints of offences under the Prevention of Corruption Act, maintains records of persons investigated by the Bureau, conducts anti-corruption talks to the public and private sectors, institutes of higher learning and local and foreign visitors, and works with government departments concerned to review work procedures, should the Bureau come across cases which reveal corruption-prone areas in the course of its investigations. The Corrupt Practices Investigation Programme has been allocated a budget of \$54.19 million, or 5.0% of the total operating expenditure for FY2022.

Strategy Group Programme

The Strategy Group in the Prime Minister's Office drives Whole-of-Government strategic planning, and partners government agencies on policy development. It identifies key priorities and emerging issues over the medium- to long-term, influences strategic resource allocation and catalyses new functions and capabilities in order to deliver policies that are in the long-term interests of Singapore. This includes driving the holistic development of population strategy across government agencies, and leading and coordinating Singapore's policies and plans on climate change. It has been allocated a budget of \$44.61 million, or 4.1% of the total operating expenditure for FY2022.

Elections Programme

The Elections Department ensures readiness of the public service to efficiently conduct free and fair elections in Singapore. The Elections Programme, under the purview of the Elections Department, takes up \$42.93 million, or 3.9% of the total operating expenditure for FY2022. This is mainly because of the budget that the Elections Department sets aside annually for any elections that may be held.

National Research Foundation Programme

The National Research Foundation (NRF) sets the national direction for research and development (R&D), and develops strategies to support the growth of technology enterprises. These efforts aim to sharpen Singapore's competitive edge as an innovative economy, create good jobs and improve the lives of Singaporeans. It has been allocated a budget of \$42.33 million, or 3.9% of the total operating expenditure for FY2022.

ServiceSG Programme

ServiceSG is a department within the Public Service Division (PSD). ServiceSG aims to integrate delivery of frontline citizen services. ServiceSG seeks to transform citizens' experience of public services from an agency-centric way of delivering services, to one where services across agencies are integrated around citizens and delivered in an omni-channel manner. ServiceSG strives to create a better service experience for citizens, and assist agencies to accelerate their migration to digital services, while ensuring that the less digitally savvy will be well supported in accessing services. The FY2022 budgetary allocation for this Programme is \$39.79 million or 3.7% of the total operating expenditure for FY2022.

National Security and Intelligence Coordination Programme

The National Security and Intelligence Coordination Programme is under the purview of the National Security Coordination Secretariat. The National Security and Intelligence Coordination Programme has been allocated a budget of \$24.89 million, or 2.3% of the total operating expenditure for FY2022.

Science & Technology Policy & Plans Office Programme

The Public Sector Science & Technology Policy & Plans Office (S&TPPO) will conduct S&T masterplanning and strengthen public sector S&T capabilities. The FY2022 allocation for this programme is \$11.62 million, or 1.1% of the total operating expenditure.

Development Expenditure

Development expenditure for FY2022 is projected to be \$303.12 million, an increase of \$18.11 million or 6.4% over the revised FY2021 development expenditure. The increase is mainly due to the higher development expenditure for new projects that will be undertaken by GovTech.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
U-A	Administration	60,482,400	0	60,482,400	24,198,400	84,680,800
U-B	Elections	42,931,000	0	42,931,000	3,438,000	46,369,000
U-C	Corrupt Practices Investigation	54,191,400	0	54,191,400	9,527,000	63,718,400
U-G	National Security and Intelligence Coordination	24,892,400	0	24,892,400	200,000	25,092,400
U-H	National Research Foundation	42,329,600	0	42,329,600	727,500	43,057,100
U-L	Public Service Division	226,228,500	24,000	226,252,500	44,996,000	271,248,500
U-P	Strategy Group	44,608,000	0	44,608,000	2,125,000	46,733,000
U-Q	Smart Nation and Digital Government Office	59,907,000	0	59,907,000	40,683,100	100,590,100
U-R	Government Technology Agency	481,888,000	0	481,888,000	161,370,600	643,258,600
U-S	Science & Technology Policy & Plans Office	11,620,300	0	11,620,300	88,000	11,708,300
U-T	ServiceSG	39,794,200	0	39,794,200	15,762,500	55,556,700
Total		\$1,088,872,800	\$24,000	\$1,088,896,800	\$303,116,100	\$1,392,012,900

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to end of FY2019	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
DEVELOPMENT EXPENDITURE	\$184,080,304	\$293,445,300	\$285,003,100	\$303,116,100
<i>GOVERNMENT DEVELOPMENT</i>	82,187,539	119,886,100	94,898,000	102,220,400
Administration Programme						
Replacement and Enhancement of Security System in Istana	29,510,000	5,327,955	5,003,844	6,201,800	5,611,700	69,900
Istana Restoration Works	124,040,000	302,533	456,432	12,123,500	3,051,300	22,662,000
Improvement and Replacement Works in Istana	3,525,000	0	1,263,922	3,047,000	1,264,400	1,150,000
Minor Development Projects	19,050	0	0	316,500
Elections Programme						
Minor Development Projects	4,727,873	4,062,000	3,062,000	3,438,000
Corrupt Practices Investigation Programme						
Minor Development Projects	462,073	7,562,500	6,445,000	6,977,600
C3 Project	6,083,000	0	3,349,340	1,174,800	993,300	228,900
Complaints Management Digital System	6,927,000	0	0	346,300	346,400	2,320,500
National Security and Intelligence Coordination Programme						
National Security Projects	...	91,210,111	0	200,000	0	200,000
National Research Foundation Programme						
Minor Development Projects	191,970	612,700	332,700	537,500
New Projects	91,000	194,000	10,000	190,000

Project Title	Total Project Cost	Actual Expenditure Up to end of FY2019	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Public Service Division						
Human Resource Payroll (HRP) system	53,126,900	0	26,859,081	32,294,800	31,599,200	9,237,500
Phase 2A of on-boarding of Statutory Boards (SBs) onto a cloud-based Finance, Payroll and Human Resource (HR) system.	63,420,000	0	0	17,693,000	18,059,300	10,929,400
Phase 2B of on-boarding of Statutory Boards (SBs) onto a cloud-based Finance, Payroll and Human Resource (HR) system.	48,580,000	0	0	0	0	17,213,900
Minor Development Projects	1,353,176	10,041,100	8,828,800	7,615,200
Strategy Group Programme						
Minor Development Projects	547,245	949,000	451,400	2,125,000
Smart Nation and Digital Government Office Programme						
Minor Development Projects for GCIO	0	1,158,000	1,158,000	1,158,000
Science & Technology Policy & Plans Office						
Minor Development Projects	0	105,000	0	88,000
ServiceSG						
ServiceSG Technology Enablers	15,800,700	0	0	0	1,288,400	12,243,600
Setup of ServiceSG	93,190,000	0	0	0	0	3,518,900
Completed Projects	37,862,534	22,120,600	12,396,100	0
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>	101,892,766	173,559,200	190,105,100	200,895,700
Smart Nation and Digital Government Office Programme						
Minor Development Projects for GCIO	28,518,944	40,179,600	41,932,600	28,942,400
Central Accounts management	81,521,500	0	0	0	3,285,700	10,582,700
Government Technology Agency Programme						
New Projects	0	55,123,400	0	10,022,100
Minor Development Projects	836,382	27,470,600	16,325,000	5,508,500
Smart Nation Sensor Platform (SNSP)	44,240,000	12,142,133	3,519,000	4,226,900	5,501,800	1,731,600
Establish Whole-Of-Government Centre of Excellence for Information and Communications Technology and Smart Systems	23,770,000	739,468	1,368,800	936,500	1,224,800	150,000
Digitalising Governance: Smart ICT Regulation	25,340,000	0	1,025,500	1,019,400	3,254,100	849,600
National Digital Identity (NDI) Expanded Scope and Tranche 2	18,029,400	7,848,700	4,610,100	7,285,200	13,889,900	4,078,100
LicenceOne Transition	...	0	0	3,186,400	3,267,400	4,313,300
SupplyAlly	5,700,000	0	0	1,508,200	3,015,900	2,293,800
GoBusiness	29,047,800	0	0	18,945,000	20,845,000	7,536,800
Government Cybersecurity Operations Centre	63,400,000	0	0	0	25,535,200	20,053,900
Corporate Digital Identity	22,775,000	0	0	0	2,489,900	6,587,400
Implementation of S-Net	89,200,000	0	0	0	6,275,600	69,420,300
Singapore Government Tech Stack (SGTS)	80,000,000	0	0	0	13,463,900	27,220,700
SGFinDex	5,155,600	0	0	0	310,100	1,604,500
Completed Projects	62,014,040	13,678,000	29,488,200	0

KEY PERFORMANCE INDICATORS

Desired Outcomes

Effective government that is innovative and prepared for the future, to ensure:

- Coherent Whole-of-Government strategies and action to support national priorities;
- A sustainable population with a strong and cohesive society, a high quality living environment, and a vibrant economy that creates good jobs and opportunities for Singaporeans;
- A nation where citizens and stakeholders are climate conscious in our daily activities, a vibrant and innovative green economy where good jobs are created, a climate-resilient city which is forward-looking in its efforts to reduce emissions and adapt to the impact of climate change;
- Singapore as a vibrant Science & Technology hub, with R&D contributing significantly to a knowledge-intensive, innovative and entrepreneurial economy, Singapore as a magnet for scientific and entrepreneurial talent;
- A Smart Nation and Digital Government that better leverages data and harnesses new technologies to deliver stakeholder satisfaction and to transform services for citizens, businesses, and public officers, for a Singapore where people are more empowered to live meaningful and fulfilled lives; and
- Effective inter-agency coordination and cooperation in national security matters to keep Singapore safe, secure and resilient.

Stable macroeconomic environment that is conducive for trade, business and investment.

High-performing Public Service based on the principles of incorruptibility, meritocracy and impartiality, with:

- Future-ready organisations with strong leadership at all levels and officers with the right capabilities and values;
- Public officers who perform to high standards through continuous training and development, and are digitally confident;
- Effective curbing of corruption;
- Operationally ready election machinery;
- Trustworthy infrastructure and technology; and
- Capable and effective national security risk management and coordination.

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2019	Actual FY2020	Revised FY2021	Estimated FY2022
High-performing Public Service	World Bank's Worldwide Governance Indicator ¹ : Government Effectiveness ²	100%	100%	NA ³	100%
Public officers who perform to high standards through continuous training and development	No. of Public Officers Trained ⁴	30,783	25,903	18,725 ⁵	32,000
Effectively curbing corruption in Singapore	Transparency International – Corruption Perceptions Index ⁶	Score of 85 out of 100	Score of 85 out of 100	Target Score of 80 out of 100 ⁷	Target Score of 80 and above out of 100

¹ The data reported is in the form of percentile rankings. A score of 100% indicates that Singapore ranks highest among all countries and territories covered in the dataset.

² Government effectiveness as defined by the World Bank measures the quality of public services, the quality of the civil service and the degree of its independence from political pressures, the quality of policy formulation and implementation and the credibility of the government's commitment to such policies.

³ Actual data will only be available in 2022.

⁴ This performance indicator measures how many Public officers come to Civil Service College for training and development. It is a proxy to how well Civil Service College is reaching out to the Public officers through delivery of timely and effective Learning and Development (L&D) solutions.

⁵ Training numbers as at 30 September 2021.

⁶ Corrupt Practices Investigation Bureau (CPIB) revised the indicator basis from Financial Year to Calendar Year from 2013 onwards to better reflect the accuracy of the indicator which is measured based on a calendar year.

⁷ Actual score will be provided when results are released in Jan 2022.

Desired Outcome	Performance Indicator	Actual FY2019	Actual FY2020	Revised FY2021	Estimated FY2022
Stable macroeconomic environment with low inflation, financial sector stability, and is conducive for trade, business and investment	3-year moving average of the Monetary Authority of Singapore (MAS) Core Inflation measure (%) ⁸	1.4	0.9	0.6 ⁹	0.8
	Household Debt to Income Ratio	2.0	2.0	NA ¹⁰	NA
Singapore as a vibrant Science & Technology hub, with R&D contributing significantly to a knowledge-intensive, innovative and entrepreneurial economy, Singapore as a magnet for scientific and entrepreneurial talent	Availability of Researchers	41,194 ¹¹	NA	NA	NA
A sustainable population	Total Population Growth Rate (%) (year-on-year, as at June)	1.2 ¹²	-0.3 ¹³	-4.1 ¹⁴	NA
	Resident Population Growth Rate (%) (year-on-year, as at June)	0.8	0.4	-1.4 ¹⁵	NA
Positive mindsets towards marriage and parenthood	General marriage rate (Number of marriages registered by unmarried resident females aged 15-49 years ¹⁶ per 1000 unmarried resident females) ¹⁷	37.9	34.9	43-46	40-46
Pro-family environment for more births	Total fertility rate ¹⁸	1.14	1.10	1.10-1.14 ¹⁹	1.1-1.2
Building a Smart Nation and Digital Government (SNDGO)	UN e-Government Ranking – e-Government Development Index (EGDI)	7th ²⁰	11th ²¹	11th ²¹	Target: Top 10
	UN e-Government Ranking – e-Participation Index (EPI)	13th ²⁰	6th ²¹	6th ²¹	NA
	IMD-SUTD Smart City Index	1st	1st	1st	NA
	Quality of Transactional e-services ²² :				
	% of citizens who are overall very satisfied (rating of 5 and above on a 6 point scale)	86%	85%	NA	Target: 75-80%
% of businesses who are overall very satisfied (rating of 5 and above on a 6 point scale)	77%	76%	NA ²³	Target: 75-80%	

⁸ Data is reported on a calendar year basis.

⁹ The 2021 reading (which is currently based on MAS' forecast) will be updated when the full-year reading is available in late Jan 2022.

¹⁰ Data will be available in Q1 2022 when DOS publishes the 2021 household income numbers.

¹¹ Between FY2018 and FY2019, the availability of researchers increased by 5.9% (i.e. from 38,887 to 41,194). Data for FY2020 will be available in Q2 2022 when the Agency for Science, Technology and Research (A*STAR) publishes the results of the 2020 National Research, Innovation and Enterprise (RIE) Survey.

¹² Overall, total population growth has slowed considerably in recent years. The total population growth rate in 2019 was mainly attributed to foreign employment growth due to sustained growth in Services and the turnaround in Construction. By pass type, foreign employment growth was mainly driven by an increase in Work Permit Holders.

¹³ The total population decreased slightly from Jun 2019 to Jun 2020, largely due to the decrease in the non-resident population. This was largely due to a reduction in foreign employment in Services. By pass type, Work Permit Holders saw the largest decrease.

¹⁴ The total population decreased from Jun 2020 to Jun 2021, largely due to a reduction in foreign employment, with the largest drop in Work Permit Holders in the Construction, Marine Shipyard and Process sectors.

¹⁵ The resident population decreased from Jun 2020 to Jun 2021, mainly because more residents remained overseas continuously for 12 months or more due to COVID-19 travel restrictions.

¹⁶ In view of the rising proportion of marriages among persons aged 45-49, the data series on general marriage rate was revised in 2014 to cover the age group 15-49 years.

¹⁷ Data is reported on a calendar year basis.

¹⁸ Data is reported on a calendar year basis.

¹⁹ The actual 2021 figures for Total Fertility Rate will be available in 2022.

²⁰ The UN e-Government survey is biennial, results indicated is that for 2018.

²¹ The UN e-Government survey is biennial, results indicated is that for 2020.

²² Data is reported on a calendar year basis.

²³ Data is only available from March 2022.