#### MANAGEMENT AND POLICIES PROGRAMME

#### PROGRAMME DESCRIPTION

This programme comes under MinLaw HQ. Its main functions are:

- To formulate and review legal, intellectual property, land, insolvency, public trustee, moneylending, pawnbroking, legal aid, community mediation, and precious stones and precious metals industries' policies, legislation and strategies under MinLaw's purview;
- To provide legal and relevant policy input to proposed Bills and programmes of other Ministries;
- To develop the legal services, alternative dispute resolution and intellectual property sectors;
- To administer the licensing of law practices and the registration of Singapore solicitors practising in foreign law practice entities, foreign-qualified lawyers, and individuals with ownership interests in law practices;
- To regulate persons who carry on a business of regulated dealing or as intermediaries for regulated dealing in the precious stones and precious metals industries to prevent money laundering and terrorism financing; and
- Operationalise data governance, compliance, sharing, and develop data analytics capabilities in the Ministry.

### **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change O	ver FY2021
R-A	MANAGEMENT AND POLICIES PROGRAMME						
	TOTAL EXPENDITURE	\$43,052,459	\$78,406,600	\$68,813,400	\$85,277,000	\$16,463,600	23.9%
	Main Estimates						
	OPERATING EXPENDITURE	\$37,769,569	\$65,293,700	\$57,943,500	\$70,161,600	\$12,218,100	21.1%
	RUNNING COSTS	\$25,782,105	\$42,883,700	\$39,713,900	\$50,295,800	\$10,581,900	26.6%
	Expenditure on Manpower	\$22,155,893	\$24,671,700	\$28,594,700	\$32,929,800	\$4,335,100	15.2%
1200	Political Appointments	1,337,766	1,320,800	1,311,700	1,436,900	125,200	9.5
1500	Permanent Staff	20,790,280	23,327,500	26,415,900	31,037,500	4,621,600	17.5
1600	Temporary, Daily-Rated & Other Staff	27,847	23,400	867,100	455,400	-411,700	-47.5
	Other Operating Expenditure	\$2,713,438	\$17,800,700	\$10,932,000	\$11,520,200	\$588,200	5.4%
2100	Consumption of Products & Services	1,776,401	10,703,300	6,831,500	4,843,400	-1,988,100	-29.1
2300	Manpower Development	66,309	37,700	53,100	58,800	5,700	10.7
2400	International & Public Relations, Public Communications	870,729	7,059,700	4,047,400	6,618,000	2,570,600	63.5
	Grants, Subventions & Capital Injections to Organisations	\$912,775	\$411,300	\$187,200	\$5,845,800	\$5,658,600	n.a.
3100	Grants, Subventions & Capital Injections to Statutory Boards	912,775	411,300	187,200	5,845,800	5,658,600	n.a.
	TRANSFERS	\$11,987,463	\$22,410,000	\$18,229,600	\$19,865,800	\$1,636,200	9.0%
3500	Social Transfers to Individuals	122,043	0	0	0	0	n.a.
3600	Transfers to Institutions & Organisations	10,522,720	20,106,700	16,545,500	17,700,000	1,154,500	7.0
3800	International Organisations & Overseas Development Assistance	1,342,701	2,303,300	1,684,100	2,165,800	481,700	28.6

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change O	ver FY2021
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$5,282,890	\$13,112,900	\$10,869,900	\$15,115,400	\$4,245,500	39.1%
5100	Government Development	3,696,688	11,736,200	10,789,900	14,512,700	3,722,800	34.5
5200	Grants & Capital Injections to Organisations	1,586,203	1,376,700	80,000	602,700	522,700	653.4

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Political Appointments	2	2	2	2
Permanent Staff	136	136	186	226
TOTAL	138	138	188	228

### INFORMATION TECHNOLOGY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Information Technology Division (ITD). Its function is to provide the Ministry with Information and Communications Technology (ICT) planning and management services, including business process reviews to better utilise ICT, formulation of ICT plans, acquisition of ICT resources and ICT services, and management of ICT contracts. In addition, ITD is instrumental to the digitalisation initiatives which the Ministry embarks on.

## **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Ov	ver FY2021
R-B	INFORMATION TECHNOLOGY PROGRAMME						
	TOTAL EXPENDITURE	\$15,686,352	\$18,185,100	\$17,802,600	\$20,834,300	\$3,031,700	17.0%
	Main Estimates						
	OPERATING EXPENDITURE	\$15,686,352	\$18,185,100	\$17,802,600	\$20,834,300	\$3,031,700	17.0%
	RUNNING COSTS	\$15,686,352	\$18,185,100	\$17,802,600	\$20,834,300	\$3,031,700	17.0%
	Other Operating Expenditure	\$15,686,352	\$18,185,100	\$17,802,600	\$20,834,300	\$3,031,700	17.0%
2100 2700	Consumption of Products & Services Asset Acquisition	14,711,481 974,871	18,087,100 98,000	17,704,600 98,000	20,751,100 83,200	3,046,500 -14,800	17.2 -15.1

#### APPEALS BOARD PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Appeals Board, a tribunal constituted under the Land Acquisition Act to hear appeals in respect of any award of compensation made by the Collector of Land Revenue under the Land Acquisition Act for the compulsory acquisition of land. Its main functions are:

- To accept the filing of appeals in accordance with the Land Acquisition Act and maintain the Register of Appeals;
- To adjudicate on the merits of appeals lodged against compensation awards made by the Collector of Land Revenue in respect of land acquired under the Land Acquisition Act, which proceed to hearing; and
- In suitable cases, to facilitate an amicable settlement on the compensation.

## **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Ov	er FY2021
R-D	APPEALS BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$196,509	\$252,800	\$234,600	\$249,100	\$14,500	6.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$196,509	\$252,800	\$234,600	\$249,100	\$14,500	6.2%
	RUNNING COSTS	\$196,509	\$252,800	\$234,600	\$249,100	\$14,500	6.2%
	Expenditure on Manpower	\$192,404	\$233,300	\$216,200	\$222,700	\$6,500	3.0%
1500	Permanent Staff	192,404	233,300	216,200	222,700	6,500	3.0
	Other Operating Expenditure	\$4,104	\$19,500	\$18,400	\$26,400	\$8,000	43.5%
2100 2300	Consumption of Products & Services  Manpower Development	3,302 803	17,500 2,000	17,400 1,000	25,400 1,000	8,000 0	46.0 0.0
2000	manponor Borolopinont	000	2,000	1,000	1,000	ŭ	0.0

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	4	4	3	3
TOTAL	4	4	3	3

## PUBLIC TRUSTEE PROGRAMME

## PROGRAMME DESCRIPTION

This programme comes under the Public Trustee's Office. Its functions are to administer relevant estates of deceased and other persons and relevant motor accident compensation claims.

# **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Ov	er FY2021
R-E	PUBLIC TRUSTEE PROGRAMME						
	TOTAL EXPENDITURE	\$1,878,460	\$1,945,000	\$1,974,100	\$2,041,500	\$67,400	3.4%
	Main Estimates						
	OPERATING EXPENDITURE	\$1,878,460	\$1,945,000	\$1,974,100	\$2,041,500	\$67,400	3.4%
	RUNNING COSTS	\$1,878,460	\$1,945,000	\$1,974,100	\$2,041,500	\$67,400	3.4%
	Expenditure on Manpower	\$1,849,366	\$1,878,700	\$1,918,800	\$1,976,400	\$57,600	3.0%
1500	Permanent Staff	1,849,366	1,878,700	1,918,800	1,976,400	57,600	3.0
	Other Operating Expenditure	\$29,094	\$66,300	\$55,300	\$65,100	\$9,800	17.7%
2100	Consumption of Products & Services	20,816	44,400	35,400	45,200	9,800	27.7
2300	Manpower Development	7,924	9,400	9,400	9,400	0	0.0
2400	International & Public Relations, Public Communications	0	500	500	500	0	0.0
2800	Miscellaneous	354	12,000	10,000	10,000	0	0.0

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	23	23	22	22
TOTAL	23	23	22	22

## REGISTRIES OF MONEYLENDERS AND PAWNBROKERS PROGRAMME

## PROGRAMME DESCRIPTION

This programme comes under the Registries of Moneylenders and Pawnbrokers. Its functions are to license and regulate moneylenders and pawnbrokers.

# **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Ov	er FY2021
R-F	REGISTRIES OF MONEYLENDERS AND PAWNBROKERS PROGRAMME						
	TOTAL EXPENDITURE	\$2,987,408	\$3,096,100	\$3,007,500	\$3,156,300	\$148,800	4.9%
	Main Estimates						
	OPERATING EXPENDITURE	\$2,987,408	\$3,096,100	\$3,007,500	\$3,156,300	\$148,800	4.9%
	RUNNING COSTS	\$2,987,408	\$3,096,100	\$3,007,500	\$3,156,300	\$148,800	4.9%
	Expenditure on Manpower	\$2,905,092	\$2,967,500	\$2,924,800	\$3,012,600	\$87,800	3.0%
1500	Permanent Staff	2,905,092	2,967,500	2,924,800	3,012,600	87,800	3.0
	Other Operating Expenditure	\$82,316	\$128,600	\$82,700	\$143,700	\$61,000	73.8%
2100 2300	Consumption of Products & Services  Manpower Development	56,886 25,430	110,600 18,000	64,700 18,000	125,700 18,000	61,000 0	94.3 0.0

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	37	37	36	36
TOTAL	37	37	36	36

# INSOLVENCY PROGRAMME

## PROGRAMME DESCRIPTION

This programme comes under the Insolvency Office. Its functions are to administer bankruptcies, debt repayment schemes, and company liquidations.

# **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change C	over FY2021
R-G	INSOLVENCY PROGRAMME						
	TOTAL EXPENDITURE	\$7,472,976	\$30,316,100	\$8,188,500	\$9,337,800	\$1,149,300	14.0%
	Main Estimates						
	OPERATING EXPENDITURE	\$7,472,976	\$30,316,100	\$8,188,500	\$9,337,800	\$1,149,300	14.0%
	RUNNING COSTS	\$7,472,976	\$30,316,100	\$8,188,500	\$9,337,800	\$1,149,300	14.0%
	Expenditure on Manpower	\$7,006,752	\$7,927,000	\$7,339,900	\$8,012,400	\$672,500	9.2%
1500	Permanent Staff	7,006,752	7,927,000	7,339,900	8,012,400	672,500	9.2
	Other Operating Expenditure	\$466,224	\$22,389,100	\$848,600	\$1,325,400	\$476,800	56.2%
2100	Consumption of Products & Services	435,940	22,228,100	787,000	1,155,400	368,400	46.8
2300	Manpower Development	30,035	45,800	29,800	31,700	1,900	6.4
2400	International & Public Relations, Public Communications	250	115,000	24,500	138,100	113,600	463.7
2700	Asset Acquisition	0	200	200	200	0	0.0
2800	Miscellaneous	0	0	7,100	0	-7,100	-100.0

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	93	93	129	109
TOTAL	93	93	129	109

### **LEGAL AID PROGRAMME**

## PROGRAMME DESCRIPTION

This programme comes under the Legal Aid Bureau. Its functions are to provide legal aid, assistance and advice to persons of limited means on a wide range of civil matters including divorce, adoptions, claims for maintenance, custody of children, separation, wrongful dismissals, tenancy disputes, monetary claims, motor, and industrial accident claims and estate matters.

# **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change C	over FY2021
R-I	LEGAL AID PROGRAMME						
	TOTAL EXPENDITURE	\$9,445,470	\$7,435,900	\$7,117,200	\$7,171,100	\$53,900	0.8%
	Main Estimates						
	OPERATING EXPENDITURE	\$9,388,070	\$7,435,900	\$7,117,200	\$7,171,100	\$53,900	0.8%
	RUNNING COSTS	\$9,388,070	\$7,435,900	\$7,117,200	\$7,171,100	\$53,900	0.8%
	Expenditure on Manpower	\$6,206,349	\$7,318,500	\$6,852,900	\$7,058,000	\$205,100	3.0%
1500	Permanent Staff	6,194,439	7,283,500	6,834,900	7,040,000	205,100	3.0
1600	Temporary, Daily-Rated & Other Staff	11,910	35,000	18,000	18,000	0	0.0
	Other Operating Expenditure	\$3,181,722	\$117,400	\$264,300	\$113,100	-\$151,200	-57.2%
2100	Consumption of Products & Services	3,150,321	77,400	74,300	78,100	3,800	5.1
2300	Manpower Development	29,585	25,000	25,000	25,000	0	0.0
2400	International & Public Relations, Public Communications	1,815	15,000	7,500	10,000	2,500	33.3
2800	Miscellaneous	0	0	157,500	0	-157,500	-100.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$57,400	\$0	\$0	\$0	\$0	n.a.
5100	Government Development	57,400	0	0	0	0	n.a.

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	65	65	53	53
TOTAL	65	65	53	53

### SUPPORT SERVICES PROGRAMME

## PROGRAMME DESCRIPTION

This programme comes under MinLaw HQ. Its function is to provide support services in human resource, staff development, finance, corporate communications, corporate development and planning, audit and enterprise risk management, and general administration, for the Departments of MinLaw.

# **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change O	ver FY2021
R-J	SUPPORT SERVICES PROGRAMME						
	TOTAL EXPENDITURE	\$21,543,936	\$25,690,400	\$22,697,900	\$22,387,800	-\$310,100	-1.4%
	Main Estimates						
	OPERATING EXPENDITURE	\$21,543,936	\$25,690,400	\$22,697,900	\$22,387,800	-\$310,100	-1.4%
	RUNNING COSTS	\$21,543,936	\$25,690,400	\$22,697,900	\$22,387,800	-\$310,100	-1.4%
	Expenditure on Manpower	\$10,401,243	\$12,455,900	\$11,236,700	\$11,810,200	\$573,500	5.1%
1500	Permanent Staff	10,396,988	12,453,400	11,144,100	11,808,000	663,900	6.0
1600	Temporary, Daily-Rated & Other Staff	4,255	2,500	92,600	2,200	-90,400	-97.6
	Other Operating Expenditure	\$11,142,693	\$13,234,500	\$11,461,200	\$10,577,600	-\$883,600	-7.7%
2100	Consumption of Products & Services	9,899,748	10,533,800	9,746,800	8,528,200	-1,218,600	-12.5
2300	Manpower Development	641,892	2,337,000	1,292,000	1,639,800	347,800	26.9
2400	International & Public Relations, Public Communications	482,764	331,700	320,400	301,600	-18,800	-5.9
2700	Asset Acquisition	118,290	32,000	102,000	108,000	6,000	5.9

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	157	157	101	103
TOTAL	157	157	101	103

### LANDS AND PROPERTIES ADMINISTRATION PROGRAMME

## PROGRAMME DESCRIPTION

This programme is administered through the Singapore Land Authority. The functions carried out under this programme include the management of State land and properties, sale of State land, and compulsory acquisition of private land.

# **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change O	ver FY2021
R-N	LANDS AND PROPERTIES ADMINISTRATION PROGRAMME						· · · · · ·
	TOTAL EXPENDITURE	\$114,586,740	\$315,080,800	\$273,655,300	\$135,517,400	-\$138,137,900	-50.5%
	Main Estimates						
	OPERATING EXPENDITURE	\$98,431,867	\$107,829,300	\$91,938,300	\$92,182,400	\$244,100	0.3%
	RUNNING COSTS	\$98,431,867	\$107,829,300	\$91,938,300	\$92,182,400	\$244,100	0.3%
	Other Operating Expenditure	\$90,942,221	\$95,601,200	\$84,453,200	\$84,627,800	\$174,600	0.2%
2100	Consumption of Products & Services	90,942,221	95,601,200	84,453,200	84,627,800	174,600	0.2
	Grants, Subventions & Capital Injections to Organisations	\$7,489,646	\$12,228,100	\$7,485,100	\$7,554,600	\$69,500	0.9%
3100	Grants, Subventions & Capital Injections to Statutory Boards	7,489,646	12,228,100	7,485,100	7,554,600	69,500	0.9
	OTHER CONSOLIDATED FUND OUTLAYS	\$25,334,132	\$36,166,300	\$28,015,000	\$30,479,600	\$2,464,600	8.8%
4100	Expenses on Land Sales	25,334,132	36,166,300	28,015,000	30,479,600	2,464,600	8.8
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$16,154,873	\$207,251,500	\$181,717,000	\$43,335,000	-\$138,382,000	-76.2%
5100	Government Development	16,154,873	207,251,500	181,717,000	43,335,000	-138,382,000	-76.2

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Others	565	565	613	610
TOTAL	565	565	613	610

## COMMUNITY MEDIATION PROGRAMME

## PROGRAMME DESCRIPTION

This programme comes under the Community Mediation Unit. Its main functions are:

- To provide community mediation services to the public; and
- To promote mediation as a preferred means of dispute resolution for social and relational disputes.

# **Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change O	ver FY2021			
R-O	COMMUNITY MEDIATION PROGRAMME									
	TOTAL EXPENDITURE	\$835,997	\$1,014,000	\$910,100	\$1,043,900	\$133,800	14.7%			
	Main Estimates									
	OPERATING EXPENDITURE	\$835,997	\$1,014,000	\$910,100	\$1,043,900	\$133,800	14.7%			
	RUNNING COSTS	\$835,997	\$1,014,000	\$910,100	\$1,043,900	\$133,800	14.7%			
	Expenditure on Manpower	\$747,577	\$803,000	\$810,400	\$858,200	\$47,800	5.9%			
1500	Permanent Staff	747,577	803,000	810,400	858,200	47,800	5.9			
	Other Operating Expenditure	\$88,419	\$211,000	\$99,700	\$185,700	\$86,000	86.3%			
2100	Consumption of Products & Services	49,364	60,000	38,100	60,200	22,100	58.0			
2300	Manpower Development	2,599	4,000	1,600	2,500	900	56.3			
2400	International & Public Relations, Public Communications	36,457	147,000	60,000	123,000	63,000	105.0			

Category	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
Permanent Staff	14	14	8	8
TOTAL	14	14	8	8