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### MINISTRY OF DEFENCE

#### OVERVIEW

##### Mission Statement

The mission of the Ministry of Defence (MINDEF) and the Singapore Armed Forces (SAF) is to enhance Singapore's peace and security through deterrence and diplomacy, and should these fail, to secure a swift and decisive victory over the aggressor.

To achieve this mission, MINDEF will strengthen the military, manpower and technological edge of the SAF, whilst fostering close relations with friendly countries in the region and beyond through greater dialogue, confidence building and co-operation.

##### Desired Outcomes

- A safe and secure environment where Singapore's territorial integrity and sovereignty are protected and preserved.
- Safe and secure access to Singapore's air and sea lines of communications.
- A strong network of defence ties in the region and beyond.
- Committed National Servicemen who are dedicated to Total Defence.
- An operationally ready and well-equipped SAF that can deal with a broad range of threats to Singapore's security.
- A highly skilled, professional and technologically advanced SAF.

#### FY2022 EXPENDITURE ESTIMATES

##### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
	<b>TOTAL EXPENDITURE</b>	<b>\$13,305,290,878</b>	<b>\$15,360,300,100</b>	<b>\$15,360,300,100</b>	<b>\$16,361,536,700</b>	<b>\$1,001,236,600</b>	<b>6.5%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$13,027,106,953</b>	<b>\$14,802,600,100</b>	<b>\$14,802,600,100</b>	<b>\$15,760,791,700</b>	<b>\$958,191,600</b>	<b>6.5%</b>
	<i>RUNNING COSTS</i>	<i>\$13,018,626,876</i>	<i>\$14,793,577,500</i>	<i>\$14,793,105,200</i>	<i>\$15,751,091,700</i>	<i>\$957,986,500</i>	<i>6.5%</i>
	<b>Expenditure on Manpower</b>	<b>\$15,105,878</b>	<b>\$17,992,900</b>	<b>\$17,012,400</b>	<b>\$17,592,400</b>	<b>\$580,000</b>	<b>3.4%</b>
1200	Political Appointments	1,740,200	2,069,900	1,869,400	2,249,400	380,000	20.3
1500	Permanent Staff	13,365,679	14,923,000	15,043,000	15,343,000	300,000	2.0
1600	Temporary, Daily-Rated & Other Staff	0	1,000,000	100,000	0	-100,000	-100.0

Code	Object Class	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022	Change Over FY2021	
	<b>Other Operating Expenditure</b>	<b>\$13,003,520,998</b>	<b>\$14,775,584,600</b>	<b>\$14,776,092,800</b>	<b>\$15,733,499,300</b>	<b>\$957,406,500</b>	<b>6.5%</b>
2100	Consumption of Products & Services	11,274,364	17,227,000	15,884,300	18,686,500	2,802,200	17.6
2300	Manpower Development	124,613	207,200	167,000	167,000	0	0.0
2400	International & Public Relations, Public Communications	11,321,840	14,518,500	23,482,600	20,000	-23,462,600	-99.9
2800	Miscellaneous	0	2,000,000	2,000,000	2,000,000	0	0.0
2900	Military Expenditure	12,980,800,181	14,741,631,900	14,734,558,900	15,712,625,800	978,066,900	6.6
	<i>TRANSFERS</i>	<i>\$8,480,077</i>	<i>\$9,022,600</i>	<i>\$9,494,900</i>	<i>\$9,700,000</i>	<i>\$205,100</i>	<i>2.2%</i>
3600	Transfers to Institutions & Organisations	8,480,077	9,022,600	9,494,900	9,700,000	205,100	2.2
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$917,072</b>	<b>\$11,665,100</b>	<b>\$11,665,100</b>	<b>\$14,937,200</b>	<b>\$3,272,100</b>	<b>28.1%</b>
4600	Loans and Advances (Disbursement)	917,072	11,665,100	11,665,100	14,937,200	3,272,100	28.1
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$278,183,925</b>	<b>\$557,700,000</b>	<b>\$557,700,000</b>	<b>\$600,745,000</b>	<b>\$43,045,000</b>	<b>7.7%</b>
5100	Government Development	278,183,925	557,700,000	557,700,000	600,745,000	43,045,000	7.7
	<b>OTHER DEVELOPMENT FUND OUTLAYS</b>	<b>\$179,997,446</b>	<b>\$350,000,000</b>	<b>\$350,000,000</b>	<b>\$490,000,000</b>	<b>\$140,000,000</b>	<b>40.0%</b>
5500	Land-Related Expenditure	179,997,446	350,000,000	350,000,000	490,000,000	140,000,000	40.0

## Establishment List

Category/Personnel	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
<b>POLITICAL APPOINTMENTS</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
Minister	1	1	1	1
Senior Minister of State	2	2	2	2
<b>PERMANENT STAFF</b>	<b>279</b>	<b>279</b>	<b>279</b>	<b>279</b>
Administrative	12	12	12	12
Education Service (2008)	10	10	10	10
Language Executive Scheme (2008)	1	1	1	1
Legal	15	15	15	15
Management Executive Scheme (2008)	185	185	185	185
Management Support Scheme (2008)	56	56	56	56
<b>TOTAL</b>	<b>282</b>	<b>282</b>	<b>282</b>	<b>282</b>

## **FY2021 BUDGET**

The revised total expenditure of the Ministry of Defence (MINDEF) in FY2021 is projected to be \$15.36 billion, an increase of \$2.06 billion or 15.4% over the actual FY2020 expenditure of \$13.31 billion. The increase is due to a lower base in FY2020 as a result of the impact of COVID-19, and the resumption of activities (e.g. training, exercises) in FY2021.

### ***Operating Expenditure***

The revised operating expenditure of \$14.80 billion is an increase of \$1.78 billion or 13.6% over the actual FY2020 operating expenditure of \$13.03 billion. The increase is due to higher military expenditure as more activities previously affected by COVID-19 are resumed or scaled up.

### ***Development Expenditure***

The revised development expenditure is \$557.70 million, an increase of \$279.52 million or 100.5% over the actual FY2020 development expenditure of \$278.18 million. The increase is mainly attributed to higher construction requirements for development works, including projects previously affected by COVID-19.

### ***Other Consolidated Fund Outlays***

#### ***Loans and Advances (Disbursement)***

A sum of \$11.67 million is allocated for advance disbursements to meet operational requirements.

### ***Other Development Fund Outlays***

#### ***Land-related Expenditure***

A sum of \$350.00 million is allocated for land-related expenditure to make land available for development needs.

## **FY2022 BUDGET**

The total expenditure of MINDEF in FY2022 is projected to be \$16.36 billion, an increase of \$1.00 billion or 6.5% over the revised FY2021 expenditure. Of this, \$15.76 billion or 96.3% is for operating expenditure and the balance of \$600.75 million or 3.7% is for development expenditure.

### ***Operating Expenditure***

The provision of \$15.76 billion for FY2022 operating expenditure represents an increase of \$958.19 million or 6.5% from the revised FY2021 operating expenditure.

A total sum of \$15.71 billion or 99.7% of the FY2022 operating expenditure goes towards the Armed Forces. This includes payments for the purchase of military equipment, maintenance of equipment and camps, and the allowances and salaries of full-time national servicemen, operationally ready national servicemen and regular servicemen. Compared with the revised FY2021 expenditure, the projected Armed Forces expenditure for FY2022 shows an increase of \$978.07 million.

Salaries of civilian personnel and operating costs of MINDEF HQ account for the remaining \$48.17 million or 0.3% of operating expenditure.

***Development Expenditure***

The projected development expenditure for FY2022 is \$600.75 million, an increase of \$43.05 million or 7.7% from the revised FY2021 development expenditure. The increase is mainly attributed to higher construction requirements for development works, including projects previously affected by COVID-19.

***Other Consolidated Fund Outlays******Loans and Advances (Disbursement)***

A sum of \$14.94 million is projected for advance disbursements to meet operational requirements.

***Other Development Fund Outlays******Land-Related Expenditure***

A sum of \$490.00 million, an increase of \$140.00 million or 40.0% from the revised FY2021 land-related expenditure, will be allocated for land-related expenditure to make land available for development needs. The increase is mainly due to higher infrastructure development requirements.

## Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
J-A	National Defence	15,751,091,700	9,700,000	15,760,791,700	600,745,000	16,361,536,700
	<b>Total</b>	<b>\$15,751,091,700</b>	<b>\$9,700,000</b>	<b>\$15,760,791,700</b>	<b>\$600,745,000</b>	<b>\$16,361,536,700</b>

## Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to end of FY2019	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
<b>DEVELOPMENT EXPENDITURE</b>	...	...	<b>\$278,183,925</b>	<b>\$557,700,000</b>	<b>\$557,700,000</b>	<b>\$600,745,000</b>
<i>GOVERNMENT DEVELOPMENT</i>	...	...	278,183,925	557,700,000	557,700,000	600,745,000
<b>National Defence Programme</b>						
Armed Forces	...	...	278,183,925	557,700,000	557,700,000	600,745,000

## Other Development Fund Outlays

Project Title	Total Project Cost	Actual Expenditure Up to end of FY2019	Actual FY2020	Estimated FY2021	Revised FY2021	Estimated FY2022
<b>OTHER DEVELOPMENT FUND OUTLAYS</b>	...	...	<b>\$179,997,446</b>	<b>\$350,000,000</b>	<b>\$350,000,000</b>	<b>\$490,000,000</b>
<i>LAND-RELATED EXPENDITURE</i>	...	...	179,997,446	350,000,000	350,000,000	490,000,000
<b>National Defence Programme</b>						
Armed Forces	...	...	179,997,446	350,000,000	350,000,000	490,000,000