

## ADMINISTRATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme comprises the headquarters of the Prime Minister's Office. The functions carried out under this programme include coordinating the activities of the Ministries and the general policies of the Government; and providing overall policy direction, control and administrative support services for the programmes undertaken by the Prime Minister's Office. It oversees the Corrupt Practices Investigation Bureau.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-A</b>	<b>ADMINISTRATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$54,103,349</b>	<b>\$78,915,200</b>	<b>\$58,084,000</b>	<b>\$76,523,400</b>	<b>\$18,439,400</b>	<b>31.7%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$48,199,870</b>	<b>\$55,839,100</b>	<b>\$47,796,400</b>	<b>\$55,151,100</b>	<b>\$7,354,700</b>	<b>15.4%</b>
	<i>RUNNING COSTS</i>	<i>\$48,199,870</i>	<i>\$55,839,100</i>	<i>\$47,796,400</i>	<i>\$55,151,100</i>	<i>\$7,354,700</i>	<i>15.4%</i>
	<b>Expenditure on Manpower</b>	<b>\$33,563,588</b>	<b>\$36,667,500</b>	<b>\$34,365,000</b>	<b>\$37,494,500</b>	<b>\$3,129,500</b>	<b>9.1%</b>
1200	Political Appointments	16,300,921	15,945,100	14,533,200	15,261,900	728,700	5.0
1500	Permanent Staff	17,262,667	20,695,900	19,805,300	22,206,100	2,400,800	12.1
1600	Temporary, Daily-Rated & Other Staff	0	26,500	26,500	26,500	0	0.0
	<b>Other Operating Expenditure</b>	<b>\$14,636,282</b>	<b>\$19,171,600</b>	<b>\$13,431,400</b>	<b>\$17,656,600</b>	<b>\$4,225,200</b>	<b>31.5%</b>
2100	Consumption of Products & Services	9,231,968	12,241,000	10,833,900	11,731,000	897,100	8.3
2300	Manpower Development	177,939	339,300	246,300	311,100	64,800	26.3
2400	International & Public Relations, Public Communications	4,165,821	6,303,900	1,834,000	5,064,400	3,230,400	176.1
2700	Asset Acquisition	1,060,554	287,400	517,200	550,100	32,900	6.4
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$5,903,480</b>	<b>\$23,076,100</b>	<b>\$10,287,600</b>	<b>\$21,372,300</b>	<b>\$11,084,700</b>	<b>107.7%</b>
5100	Government Development	5,903,480	23,076,100	10,287,600	21,372,300	11,084,700	107.7

### Manpower

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Political Appointments	7	7	8	8
Permanent Staff	135	142	132	142
<b>TOTAL</b>	<b>142</b>	<b>149</b>	<b>140</b>	<b>150</b>

## ELECTIONS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comprises the Elections Department. Its functions include preparing for and conducting elections in Singapore, as well as maintaining the Registers of Electors and administering the Political Donations Act.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-B</b>	<b>ELECTIONS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$30,207,643</b>	<b>\$52,000,000</b>	<b>\$60,799,000</b>	<b>\$50,539,400</b>	<b>-\$10,259,600</b>	<b>-16.9%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$21,731,039</b>	<b>\$46,070,000</b>	<b>\$55,469,000</b>	<b>\$46,477,400</b>	<b>-\$8,991,600</b>	<b>-16.2%</b>
	<i>RUNNING COSTS</i>	<i>\$21,731,039</i>	<i>\$46,070,000</i>	<i>\$55,469,000</i>	<i>\$46,477,400</i>	<i>-\$8,991,600</i>	<i>-16.2%</i>
	<b>Expenditure on Manpower</b>	<b>\$4,800,001</b>	<b>\$4,487,000</b>	<b>\$4,521,600</b>	<b>\$4,711,000</b>	<b>\$189,400</b>	<b>4.2%</b>
1500	Permanent Staff	4,800,001	4,487,000	4,521,600	4,711,000	189,400	4.2
	<b>Other Operating Expenditure</b>	<b>\$16,931,038</b>	<b>\$41,583,000</b>	<b>\$50,947,400</b>	<b>\$41,766,400</b>	<b>-\$9,181,000</b>	<b>-18.0%</b>
2100	Consumption of Products & Services	16,249,586	15,233,300	14,481,000	15,972,800	1,491,800	10.3
2300	Manpower Development	308,384	208,400	227,800	343,600	115,800	50.8
2400	International & Public Relations, Public Communications	279,328	26,111,300	36,111,300	25,400,000	-10,711,300	-29.7
2700	Asset Acquisition	93,740	30,000	127,300	50,000	-77,300	-60.7
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$8,476,605</b>	<b>\$5,930,000</b>	<b>\$5,330,000</b>	<b>\$4,062,000</b>	<b>-\$1,268,000</b>	<b>-23.8%</b>
5100	Government Development	8,476,605	5,930,000	5,330,000	4,062,000	-1,268,000	-23.8

### Manpower

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	32	40	40	40
<b>TOTAL</b>	<b>32</b>	<b>40</b>	<b>40</b>	<b>40</b>

## CORRUPT PRACTICES INVESTIGATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme is undertaken by the Corrupt Practices Investigation Bureau (CPIB). The functions carried out under this programme include investigation into any act of corruption in the public and private sectors in Singapore, and in the course of doing so, any other offences under any written law. In addition, the Bureau is also involved in the prevention of corruption through outreach efforts such as anti-corruption talks to the public and private sectors, institutes of higher learning, and local and foreign visitors. Should CPIB, in the course of its investigations, come across cases which reveal corruption-prone areas or loopholes in procedures in government departments, the Bureau may work with the departments concerned to review, point out areas of weakness and recommend changes in procedures, etc.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-C</b>	<b>CORRUPT PRACTICES INVESTIGATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$47,381,848</b>	<b>\$60,040,400</b>	<b>\$48,877,500</b>	<b>\$59,265,200</b>	<b>\$10,387,700</b>	<b>21.3%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$41,560,492</b>	<b>\$47,392,400</b>	<b>\$42,479,500</b>	<b>\$49,480,300</b>	<b>\$7,000,800</b>	<b>16.5%</b>
	<i>RUNNING COSTS</i>	<i>\$41,560,492</i>	<i>\$47,392,400</i>	<i>\$42,479,500</i>	<i>\$49,480,300</i>	<i>\$7,000,800</i>	<i>16.5%</i>
	<b>Expenditure on Manpower</b>	<b>\$28,076,022</b>	<b>\$30,148,200</b>	<b>\$26,501,500</b>	<b>\$30,646,400</b>	<b>\$4,144,900</b>	<b>15.6%</b>
1500	Permanent Staff	28,076,022	30,148,200	26,501,500	30,646,400	4,144,900	15.6
	<b>Other Operating Expenditure</b>	<b>\$13,484,470</b>	<b>\$17,244,200</b>	<b>\$15,978,000</b>	<b>\$18,833,900</b>	<b>\$2,855,900</b>	<b>17.9%</b>
2100	Consumption of Products & Services	12,114,351	15,164,000	14,837,600	17,079,800	2,242,200	15.1
2300	Manpower Development	871,311	1,453,000	775,400	1,294,300	518,900	66.9
2400	International & Public Relations, Public Communications	445,511	497,500	269,000	439,800	170,800	63.5
2700	Asset Acquisition	53,298	129,700	96,000	20,000	-76,000	-79.2
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>0.0%</b>
4600	Loans and Advances (Disbursement)	0	10,000	30,000	30,000	0	0.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$5,821,356</b>	<b>\$12,648,000</b>	<b>\$6,398,000</b>	<b>\$9,784,900</b>	<b>\$3,386,900</b>	<b>52.9%</b>
5100	Government Development	5,821,356	12,648,000	6,398,000	9,784,900	3,386,900	52.9

### Manpower

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	214	234	234	234
<b>TOTAL</b>	<b>214</b>	<b>234</b>	<b>234</b>	<b>234</b>

## NATIONAL SECURITY AND INTELLIGENCE COORDINATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme is under the purview of the National Security Coordination Secretariat, comprising the National Security Coordination Centre, the National Security Research Centre, and the Resilience Policy and Research Centre. The Secretariat reviews security policy, manages national security projects, provides strategic analysis of terrorism- and national security-related issues, and coordinates Whole-of-Government (WOG) research and sense-making in resilience. Collectively, these programmes form the bedrock of Singapore's Strategic Framework on National Security.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-G</b>	<b>NATIONAL SECURITY AND INTELLIGENCE COORDINATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$32,709,584</b>	<b>\$33,228,800</b>	<b>\$30,028,800</b>	<b>\$29,500,000</b>	<b>-\$528,800</b>	<b>-1.8%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$29,901,901</b>	<b>\$33,028,800</b>	<b>\$30,028,800</b>	<b>\$29,300,000</b>	<b>-\$728,800</b>	<b>-2.4%</b>
	<i>RUNNING COSTS</i>	<i>\$29,901,901</i>	<i>\$33,028,800</i>	<i>\$30,028,800</i>	<i>\$29,300,000</i>	<i>-\$728,800</i>	<i>-2.4%</i>
	<b>Expenditure on Manpower</b>	<b>\$8,654,286</b>	<b>\$10,800,000</b>	<b>\$9,200,000</b>	<b>\$9,000,000</b>	<b>-\$200,000</b>	<b>-2.2%</b>
1500	Permanent Staff	8,645,620	10,790,000	9,190,000	8,990,000	-200,000	-2.2
1600	Temporary, Daily-Rated & Other Staff	8,666	10,000	10,000	10,000	0	0.0
	<b>Other Operating Expenditure</b>	<b>\$21,247,615</b>	<b>\$22,228,800</b>	<b>\$20,828,800</b>	<b>\$20,300,000</b>	<b>-\$528,800</b>	<b>-2.5%</b>
2100	Consumption of Products & Services	20,502,891	21,553,000	20,237,000	19,419,000	-818,000	-4.0
2300	Manpower Development	80,513	377,000	377,000	122,000	-255,000	-67.6
2400	International & Public Relations, Public Communications	570,553	268,800	184,800	654,000	469,200	253.9
2700	Asset Acquisition	93,658	30,000	30,000	105,000	75,000	250.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$2,807,683</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>n.a.</b>
5100	Government Development	2,807,683	200,000	0	200,000	200,000	n.a.

### Manpower

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	57	55	43	43
<b>TOTAL</b>	<b>57</b>	<b>55</b>	<b>43</b>	<b>43</b>

## NATIONAL RESEARCH FOUNDATION PROGRAMME

### PROGRAMME DESCRIPTION

The National Research Foundation orchestrates the building of Singapore's R&D capabilities, encourages greater innovation, and grows technology enterprises in Singapore. These efforts aim to sharpen Singapore's competitive edge, create good jobs and improve the well-being of Singaporeans.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
U-H	<b>NATIONAL RESEARCH FOUNDATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$39,806,077</b>	<b>\$42,476,700</b>	<b>\$38,584,500</b>	<b>\$45,418,900</b>	<b>\$6,834,400</b>	<b>17.7%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$37,044,496</b>	<b>\$42,033,500</b>	<b>\$38,141,300</b>	<b>\$44,612,200</b>	<b>\$6,470,900</b>	<b>17.0%</b>
	<i>RUNNING COSTS</i>	<i>\$37,044,496</i>	<i>\$42,033,500</i>	<i>\$38,141,300</i>	<i>\$44,612,200</i>	<i>\$6,470,900</i>	<i>17.0%</i>
	<b>Expenditure on Manpower</b>	<b>\$16,701,516</b>	<b>\$19,016,500</b>	<b>\$16,164,300</b>	<b>\$18,314,000</b>	<b>\$2,149,700</b>	<b>13.3%</b>
1500	Permanent Staff	16,701,516	19,016,500	16,164,300	18,314,000	2,149,700	13.3
	<b>Other Operating Expenditure</b>	<b>\$5,342,981</b>	<b>\$8,017,000</b>	<b>\$9,477,000</b>	<b>\$10,298,200</b>	<b>\$821,200</b>	<b>8.7%</b>
2100	Consumption of Products & Services	4,651,213	6,610,200	9,292,700	9,218,100	-74,600	-0.8
2300	Manpower Development	171,117	279,200	115,200	372,600	257,400	223.4
2400	International & Public Relations, Public Communications	512,494	1,112,600	61,100	697,500	636,400	n.a.
2700	Asset Acquisition	8,157	15,000	8,000	10,000	2,000	25.0
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$15,000,000</b>	<b>\$15,000,000</b>	<b>\$12,500,000</b>	<b>\$16,000,000</b>	<b>\$3,500,000</b>	<b>28.0%</b>
3400	Grants, Subventions & Capital Injections to Other Organisations	15,000,000	15,000,000	12,500,000	16,000,000	3,500,000	28.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$2,761,580</b>	<b>\$443,200</b>	<b>\$443,200</b>	<b>\$806,700</b>	<b>\$363,500</b>	<b>82.0%</b>
5100	Government Development	2,761,580	443,200	443,200	806,700	363,500	82.0

### Manpower

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	106	118	118	116
<b>TOTAL</b>	<b>106</b>	<b>118</b>	<b>118</b>	<b>116</b>

## PUBLIC SERVICE DIVISION PROGRAMME

### PROGRAMME DESCRIPTION

The Public Service Division (PSD) aims to build a first-class Public Service with high-performing organisations and engaged officers. PSD builds a strong and cohesive Public Service leadership corps through strengthening our leadership pipelines and systematically identifying and nurturing leaders in diverse domains across the Public Service. PSD puts in place robust workforce training and development initiatives and sound people policies and practices, underpinned by strong HR and payroll processes and systems. PSD also strives to improve the delivery of public services and build organisational capabilities across the public sector. The FY2021 budgetary allocation for this Programme is \$298.78 million.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-L</b>	<b>PUBLIC SERVICE DIVISION</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$69,717,971</b>	<b>\$89,038,600</b>	<b>\$239,304,700</b>	<b>\$298,782,900</b>	<b>\$59,478,200</b>	<b>24.9%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$64,923,517</b>	<b>\$71,936,700</b>	<b>\$179,661,700</b>	<b>\$217,688,800</b>	<b>\$38,027,100</b>	<b>21.2%</b>
	<i>RUNNING COSTS</i>	<i>\$64,923,517</i>	<i>\$71,936,700</i>	<i>\$176,132,300</i>	<i>\$217,653,800</i>	<i>\$41,521,500</i>	<i>23.6%</i>
	<b>Expenditure on Manpower</b>	<b>\$11,255,203</b>	<b>\$12,780,900</b>	<b>\$57,530,200</b>	<b>\$63,021,800</b>	<b>\$5,491,600</b>	<b>9.5%</b>
1500	Permanent Staff	11,255,203	12,780,900	57,530,200	63,021,800	5,491,600	9.5
	<b>Other Operating Expenditure</b>	<b>\$29,370,876</b>	<b>\$31,138,800</b>	<b>\$84,203,100</b>	<b>\$120,862,100</b>	<b>\$36,659,000</b>	<b>43.5%</b>
2100	Consumption of Products & Services	28,167,645	29,027,000	64,955,200	88,511,000	23,555,800	36.3
2300	Manpower Development	430,275	808,900	18,583,100	29,924,700	11,341,600	61.0
2400	International & Public Relations, Public Communications	601,701	1,220,900	627,300	2,384,400	1,757,100	280.1
2700	Asset Acquisition	171,254	82,000	37,500	42,000	4,500	12.0
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$24,297,438</b>	<b>\$28,017,000</b>	<b>\$34,399,000</b>	<b>\$33,769,900</b>	<b>-\$629,100</b>	<b>-1.8%</b>
3100	Grants, Subventions & Capital Injections to Statutory Boards	24,297,438	28,017,000	21,262,200	27,300,000	6,037,800	28.4
3400	Grants, Subventions & Capital Injections to Other Organisations	0	0	13,136,800	6,469,900	-6,666,900	-50.7
	<i>TRANSFERS</i>	<i>\$0</i>	<i>\$0</i>	<i>\$3,529,400</i>	<i>\$35,000</i>	<i>-\$3,494,400</i>	<i>-99.0%</i>
3500	Social Transfers to Individuals	0	0	29,400	35,000	5,600	19.0
3600	Transfers to Institutions & Organisations	0	0	3,500,000	0	-3,500,000	-100.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$4,794,454</b>	<b>\$17,101,900</b>	<b>\$59,643,000</b>	<b>\$81,094,100</b>	<b>\$21,451,100</b>	<b>36.0%</b>
5100	Government Development	4,794,454	17,101,900	59,643,000	81,094,100	21,451,100	36.0

**Manpower**

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	0	92	352	346
<b>TOTAL</b>	<b>0</b>	<b>92</b>	<b>352</b>	<b>346</b>

## WORKFORCE AND LEADERSHIP DEVELOPMENT PROGRAMME

### PROGRAMME DESCRIPTION

The Workforce Development & Management Group consists of the Workforce Development cluster, the HR Policy cluster, the HR Management Information & Systems cluster, the Engineering Programme Office and the Chief HR Officer's Office. The group aims to bring about high-performing organisations, and engages officers through various workforce development initiatives, people policies and practices, HR & payroll processes and systems, as well as develop capabilities in the science, technology and engineering areas. The Leadership Group comprises the Leadership Development cluster and Public Service Commission (PSC) Secretariat. It aims to build a strong, cohesive public service leadership corps through strengthening our leadership pipelines and systematically identifying and nurturing general and sectoral/specialist leaders across the Service.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-M</b>	<b>WORKFORCE AND LEADERSHIP DEVELOPMENT PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$145,253,821</b>	<b>\$158,472,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$97,725,537</b>	<b>\$105,675,600</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
	<i>RUNNING COSTS</i>	<i>\$72,307,948</i>	<i>\$78,006,700</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>n.a.</i>
	<b>Expenditure on Manpower</b>	<b>\$35,431,830</b>	<b>\$40,843,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
1500	Permanent Staff	35,431,830	40,843,900	0	0	0	n.a.
	<b>Other Operating Expenditure</b>	<b>\$31,996,691</b>	<b>\$32,303,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
2100	Consumption of Products & Services	29,958,863	29,243,700	0	0	0	n.a.
2300	Manpower Development	1,613,138	2,705,700	0	0	0	n.a.
2400	International & Public Relations, Public Communications	424,690	353,600	0	0	0	n.a.
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$4,879,426</b>	<b>\$4,859,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
3400	Grants, Subventions & Capital Injections to Other Organisations	4,879,426	4,859,800	0	0	0	n.a.
	<i>TRANSFERS</i>	<i>\$25,417,590</i>	<i>\$27,668,900</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>n.a.</i>
3500	Social Transfers to Individuals	25,417,590	27,668,900	0	0	0	n.a.
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$47,528,283</b>	<b>\$52,796,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
5100	Government Development	47,528,283	52,796,800	0	0	0	n.a.



**Manpower**

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	206	200	0	0
<b>TOTAL</b>	<b>206</b>	<b>200</b>	<b>0</b>	<b>0</b>

## PUBLIC SECTOR TRANSFORMATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme comprises the Public Sector Transformation Group, which drives improvements in public service delivery as well as initiatives to improve organisation structures and capabilities across the public sector.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-N</b>	<b>PUBLIC SECTOR TRANSFORMATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$19,690,829</b>	<b>\$10,458,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$15,595,232</b>	<b>\$10,458,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
	<i>RUNNING COSTS</i>	<i>\$15,595,232</i>	<i>\$10,458,400</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>n.a.</i>
	<b>Expenditure on Manpower</b>	<b>\$7,003,993</b>	<b>\$5,783,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
1500	Permanent Staff	7,003,993	5,783,900	0	0	0	n.a.
	<b>Other Operating Expenditure</b>	<b>\$8,591,239</b>	<b>\$4,674,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
2100	Consumption of Products & Services	7,422,112	3,234,000	0	0	0	n.a.
2300	Manpower Development	96,070	116,000	0	0	0	n.a.
2400	International & Public Relations, Public Communications	1,072,675	1,324,500	0	0	0	n.a.
2700	Asset Acquisition	382	0	0	0	0	n.a.
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$4,095,597</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
5100	Government Development	4,095,597	0	0	0	0	n.a.

### Manpower

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	44	44	0	0
<b>TOTAL</b>	<b>44</b>	<b>44</b>	<b>0</b>	<b>0</b>

## STRATEGY GROUP PROGRAMME

### PROGRAMME DESCRIPTION

The Strategy Group in the Prime Minister's Office drives Whole-of-Government strategic planning, and partners government agencies on policy development. It identifies key priorities and emerging issues over the medium to long term, influences strategic resource allocation and catalyses new functions and capabilities in order to deliver policies that are in the long-term interest of Singapore. This includes driving the holistic development of population strategy across government agencies, and leading and coordinating Singapore's policies and plans on climate change.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-P</b>	<b>STRATEGY GROUP PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$46,867,847</b>	<b>\$49,109,000</b>	<b>\$36,418,000</b>	<b>\$45,188,000</b>	<b>\$8,770,000</b>	<b>24.1%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$43,618,572</b>	<b>\$48,013,700</b>	<b>\$35,851,500</b>	<b>\$44,239,000</b>	<b>\$8,387,500</b>	<b>23.4%</b>
	<i>RUNNING COSTS</i>	\$39,618,572	\$44,013,700	\$35,851,500	\$44,239,000	\$8,387,500	23.4%
	<b>Expenditure on Manpower</b>	<b>\$20,535,508</b>	<b>\$22,157,500</b>	<b>\$19,348,100</b>	<b>\$22,474,000</b>	<b>\$3,125,900</b>	<b>16.2%</b>
1500	Permanent Staff	20,490,484	22,052,500	19,264,500	22,399,000	3,134,500	16.3
1600	Temporary, Daily-Rated & Other Staff	45,024	105,000	83,600	75,000	-8,600	-10.3
	<b>Other Operating Expenditure</b>	<b>\$17,194,578</b>	<b>\$19,216,300</b>	<b>\$11,617,800</b>	<b>\$16,621,000</b>	<b>\$5,003,200</b>	<b>43.1%</b>
2100	Consumption of Products & Services	15,829,893	18,222,100	11,217,300	15,854,000	4,636,700	41.3
2300	Manpower Development	458,388	377,900	247,800	374,000	126,200	50.9
2400	International & Public Relations, Public Communications	736,357	554,100	24,500	252,000	227,500	928.6
2700	Asset Acquisition	169,940	62,200	128,200	141,000	12,800	10.0
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$1,888,486</b>	<b>\$2,639,900</b>	<b>\$4,885,600</b>	<b>\$5,144,000</b>	<b>\$258,400</b>	<b>5.3%</b>
3100	Grants, Subventions & Capital Injections to Statutory Boards	0	7,000	7,000	8,000	1,000	14.3
3400	Grants, Subventions & Capital Injections to Other Organisations	1,888,486	2,632,900	4,878,600	5,136,000	257,400	5.3
	<i>TRANSFERS</i>	\$4,000,000	\$4,000,000	\$0	\$0	\$0	n.a.
3600	Transfers to Institutions & Organisations	4,000,000	4,000,000	0	0	0	n.a.
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$3,249,275</b>	<b>\$1,095,300</b>	<b>\$566,500</b>	<b>\$949,000</b>	<b>\$382,500</b>	<b>67.5%</b>
5100	Government Development	3,249,275	1,095,300	566,500	949,000	382,500	67.5

**Manpower**

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	150	150	150	150
<b>TOTAL</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>

## SMART NATION AND DIGITAL GOVERNMENT OFFICE PROGRAMME

### PROGRAMME DESCRIPTION

The Smart Nation and Digital Government Office (SNDGO) under the Prime Minister's Office plans and prioritises key Smart Nation projects, drives the digital transformation of the Government, builds long-term capabilities for the public sector, and promotes adoption and participation from the public and industry, to take a collective approach in building a Smart Nation.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-Q</b>	<b>SMART NATION AND DIGITAL GOVERNMENT OFFICE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$79,070,420</b>	<b>\$112,237,000</b>	<b>\$97,788,700</b>	<b>\$121,637,500</b>	<b>\$23,848,800</b>	<b>24.4%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$45,422,289</b>	<b>\$80,283,600</b>	<b>\$62,135,400</b>	<b>\$71,212,600</b>	<b>\$9,077,200</b>	<b>14.6%</b>
	<i>RUNNING COSTS</i>	<i>\$45,422,289</i>	<i>\$80,283,600</i>	<i>\$62,135,400</i>	<i>\$71,212,600</i>	<i>\$9,077,200</i>	<i>14.6%</i>
	<b>Expenditure on Manpower</b>	<b>\$15,162,644</b>	<b>\$19,334,000</b>	<b>\$19,189,700</b>	<b>\$19,997,200</b>	<b>\$807,500</b>	<b>4.2%</b>
1500	Permanent Staff	15,139,293	19,327,900	18,889,900	19,547,200	657,300	3.5
1600	Temporary, Daily-Rated & Other Staff	23,350	6,100	299,800	450,000	150,200	50.1
	<b>Other Operating Expenditure</b>	<b>\$21,720,945</b>	<b>\$14,666,000</b>	<b>\$12,936,700</b>	<b>\$11,351,400</b>	<b>-\$1,585,300</b>	<b>-12.3%</b>
2100	Consumption of Products & Services	20,812,855	13,975,700	12,177,000	10,368,200	-1,808,800	-14.9
2300	Manpower Development	203,263	362,300	419,700	435,900	16,200	3.9
2400	International & Public Relations, Public Communications	649,659	308,000	321,100	533,100	212,000	66.0
2700	Asset Acquisition	55,168	20,000	18,900	14,200	-4,700	-24.9
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$8,538,700</b>	<b>\$46,283,600</b>	<b>\$30,009,000</b>	<b>\$39,864,000</b>	<b>\$9,855,000</b>	<b>32.8%</b>
3100	Grants, Subventions & Capital Injections to Statutory Boards	8,538,700	46,283,600	30,009,000	39,864,000	9,855,000	32.8
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>n.a.</b>
4600	Loans and Advances (Disbursement)	300	0	0	0	0	n.a.
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$33,648,131</b>	<b>\$31,953,400</b>	<b>\$35,653,300</b>	<b>\$50,424,900</b>	<b>\$14,771,600</b>	<b>41.4%</b>
5100	Government Development	26,731,904	31,953,400	13,800	1,512,100	1,498,300	n.a.
5200	Grants & Capital Injections to Organisations	6,916,227	0	35,639,500	48,912,800	13,273,300	37.2

**Manpower**

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	78	112	136	149
<b>TOTAL</b>	<b>78</b>	<b>112</b>	<b>136</b>	<b>149</b>

## GOVERNMENT TECHNOLOGY AGENCY PROGRAMME

### PROGRAMME DESCRIPTION

The Government Technology Agency of Singapore (GovTech) harnesses info-communications technology (ICT) and related engineering for public sector digital transformation. GovTech is also in charge of developing Singapore's Smart Nation infrastructure and applications. GovTech partners other public agencies to develop and deliver secure digital services and applied technology to individuals and businesses in Singapore. GovTech is also responsible for raising and sustaining the overall capabilities of the Government in ICT and related engineering fields, such as Application Development & Deployment; Cybersecurity; Data Science & Artificial Intelligence; Government ICT Infrastructure; and Sensors & Internet of Things.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020
U-R	<b>GOVERNMENT TECHNOLOGY AGENCY PROGRAMME</b>					
	<b>TOTAL EXPENDITURE</b>	<b>\$352,966,204</b>	<b>\$353,652,200</b>	<b>\$380,865,500</b>	<b>\$527,607,500</b>	<b>\$146,742,000</b> <b>38.5%</b>
	Main Estimates					
	<b>OPERATING EXPENDITURE</b>	<b>\$299,759,206</b>	<b>\$272,752,500</b>	<b>\$298,874,500</b>	<b>\$402,961,100</b>	<b>\$104,086,600</b> <b>34.8%</b>
	<i>RUNNING COSTS</i>	\$299,759,206	\$272,752,500	\$298,874,500	\$402,961,100	\$104,086,600      34.8%
	<b>Other Operating Expenditure</b>	<b>\$176,234,230</b>	<b>\$143,719,600</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b> <b>n.a.</b>
2100	Consumption of Products & Services	176,234,230	143,719,600	0	0	0      n.a.
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$123,524,976</b>	<b>\$129,032,900</b>	<b>\$298,874,500</b>	<b>\$402,961,100</b>	<b>\$104,086,600</b> <b>34.8%</b>
3100	Grants, Subventions & Capital Injections to Statutory Boards	123,524,976	129,032,900	298,874,500	402,961,100	104,086,600      34.8
	Development Estimates					
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$53,206,998</b>	<b>\$80,899,700</b>	<b>\$81,991,000</b>	<b>\$124,646,400</b>	<b>\$42,655,400</b> <b>52.0%</b>
5200	Grants & Capital Injections to Organisations	53,206,998	80,899,700	81,991,000	124,646,400	42,655,400      52.0

### Manpower

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Others	2,425	2,780	3,447	3,610
<b>TOTAL</b>	<b>2,425</b>	<b>2,780</b>	<b>3,447</b>	<b>3,610</b>

## SCIENCE & TECHNOLOGY POLICY & PLANS OFFICE

### PROGRAMME DESCRIPTION

Public Sector Science & Technology Policy and Plans Office (S&TPPO) conducts S&T masterplanning and strengthens public sector S&T capabilities. It works with other centre-of-government agencies to identify key public sector S&T capabilities to build and review how these capabilities are resourced and sited. S&TPPO also supports agencies' efforts in building up ops-tech capabilities. It also supports the development of S&T talent and community. S&TPPO also coordinates the planning for selected cross-agency programmes, such as the drones-as-a-service platform.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021	Change Over FY2020	
<b>U-S</b>	<b>SCIENCE &amp; TECHNOLOGY POLICY &amp; PLANS OFFICE</b>						
	<b>TOTAL EXPENDITURE</b>	<b>\$971,460</b>	<b>\$10,112,800</b>	<b>\$7,762,800</b>	<b>\$11,569,200</b>	<b>\$3,806,400</b>	<b>49.0%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$971,460</b>	<b>\$10,087,800</b>	<b>\$7,737,800</b>	<b>\$11,464,200</b>	<b>\$3,726,400</b>	<b>48.2%</b>
	<i>RUNNING COSTS</i>	<i>\$971,460</i>	<i>\$10,087,800</i>	<i>\$7,737,800</i>	<i>\$11,464,200</i>	<i>\$3,726,400</i>	<i>48.2%</i>
	<b>Expenditure on Manpower</b>	<b>\$543,739</b>	<b>\$2,600,000</b>	<b>\$2,650,000</b>	<b>\$4,106,900</b>	<b>\$1,456,900</b>	<b>55.0%</b>
1500	Permanent Staff	543,739	2,600,000	2,650,000	4,106,900	1,456,900	55.0
	<b>Other Operating Expenditure</b>	<b>\$427,721</b>	<b>\$7,487,800</b>	<b>\$5,087,800</b>	<b>\$7,357,300</b>	<b>\$2,269,500</b>	<b>44.6%</b>
2100	Consumption of Products & Services	401,141	7,377,900	5,058,200	7,285,500	2,227,300	44.0
2300	Manpower Development	402	23,900	23,900	63,000	39,100	163.6
2400	International & Public Relations, Public Communications	24,492	83,000	1,400	2,800	1,400	100.0
2700	Asset Acquisition	1,687	3,000	4,300	6,000	1,700	39.5
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$105,000</b>	<b>\$80,000</b>	<b>320.0%</b>
5100	Government Development	0	25,000	25,000	105,000	80,000	320.0

### Manpower

Category	Actual FY2019	Estimated FY2020	Revised FY2020	Estimated FY2021
Permanent Staff	2	14	15	25
<b>TOTAL</b>	<b>2</b>	<b>14</b>	<b>15</b>	<b>25</b>