ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises the headquarters of the Prime Minister's Office. The functions carried out under this programme include coordinating the activities of the Ministries and the general policies of the Government; and providing overall policy direction, control and administrative support services for the programmes undertaken by the Prime Minister's Office. It oversees the Corrupt Practices Investigation Bureau.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-A	ADMINISTRATION PROGRAMME						
	TOTAL EXPENDITURE	$49,444,380	$54,915,000	$52,153,900	$61,158,500	$9,004,600	17.3%
	Main Estimates						
	OPERATING EXPENDITURE	$44,596,637	$50,758,000	$47,955,500	$50,968,500	$3,013,000	6.3%
	RUNNING COSTS	*$44,596,637*	*$50,758,000*	*$47,955,500*	*$50,968,500*	*$3,013,000*	*6.3%*
	Expenditure on Manpower	$32,650,222	$35,230,900	$34,094,100	$34,342,900	$248,800	0.7%
1200	Political Appointments	17,052,472	17,935,600	16,594,200	16,650,000	55,800	0.3
1500	Permanent Staff	15,590,234	17,274,900	17,479,500	17,666,400	186,900	1.1
1600	Temporary, Daily-Rated & Other Staff	7,517	20,400	20,400	26,500	6,100	29.9
	Other Operating Expenditure	$11,946,415	$15,527,100	$13,861,400	$16,625,600	$2,764,200	19.9%
2100	Consumption of Products & Services	7,687,412	10,081,600	8,443,900	10,751,900	2,308,000	27.3
2300	Manpower Development	223,977	238,700	233,800	356,200	122,400	52.4
2400	International & Public Relations, Public Communications	3,800,743	4,728,300	4,834,800	4,953,300	118,500	2.5
2700	Asset Acquisition	234,283	478,500	348,900	564,200	215,300	61.7
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$4,847,742	$4,157,000	$4,198,400	$10,190,000	$5,991,600	142.7%
5100	Government Development	4,847,742	4,157,000	4,198,400	10,190,000	5,991,600	142.7

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Political Appointments	8	8	8	8
Permanent Staff	130	134	130	131
TOTAL	138	142	138	139

ELECTIONS PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises the Elections Department. Its functions include preparing for and conducting elections in Singapore as well as maintaining the Registers of Electors and administering the Political Donations Act.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-B	ELECTIONS PROGRAMME						
	TOTAL EXPENDITURE	$14,805,589	$36,612,500	$36,582,500	$33,247,000	-$3,335,500	-9.1%
	Main Estimates						
	OPERATING EXPENDITURE	$14,764,733	$36,612,500	$36,582,500	$32,051,000	-$4,531,500	-12.4%
	RUNNING COSTS	*$14,764,733*	*$36,612,500*	*$36,582,500*	*$32,051,000*	*-$4,531,500*	*-12.4%*
	Expenditure on Manpower	$3,902,398	$3,958,500	$3,958,500	$4,060,000	$101,500	2.6%
1500	Permanent Staff	3,902,398	3,958,500	3,958,500	4,060,000	101,500	2.6
	Other Operating Expenditure	$10,862,335	$32,654,000	$32,624,000	$27,991,000	-$4,633,000	-14.2%
2100	Consumption of Products & Services	8,926,409	10,725,500	10,725,500	12,369,500	1,644,000	15.3
2300	Manpower Development	301,771	229,300	229,300	423,100	193,800	84.5
2400	International & Public Relations, Public Communications	1,604,524	21,669,200	21,669,200	15,168,400	-6,500,800	-30.0
2700	Asset Acquisition	29,631	30,000	0	30,000	30,000	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$40,856	$0	$0	$1,196,000	$1,196,000	n.a.
5100	Government Development	40,856	0	0	1,196,000	1,196,000	n.a.

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	28	29	28	28
TOTAL	28	29	28	28

CORRUPT PRACTICES INVESTIGATION PROGRAMME

PROGRAMME DESCRIPTION

This programme is undertaken by the Corrupt Practices Investigation Bureau. The functions carried out under this programme include investigation into any act of corruption in the public and private sectors in Singapore, and in the course of doing so, any other offences under any written law. In addition, the Bureau is also involved in the prevention of corruption through outreach efforts such as anti-corruption talks to the public and private sectors, institutes of higher learning and local and foreign visitors. Should CPIB in the course of its investigations, come across cases which reveal corruption-prone areas or loopholes in procedures in government departments, the Bureau may work with the departments concerned to review, point out areas of weakness and recommend changes in procedures etc.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-C	CORRUPT PRACTICES INVESTIGATION PROGRAMME						
	TOTAL EXPENDITURE	$37,852,437	$45,378,600	$41,251,900	$50,864,700	$9,612,800	23.3%
	Main Estimates						
	OPERATING EXPENDITURE	$35,403,622	$39,607,600	$37,872,600	$43,255,700	$5,383,100	14.2%
	RUNNING COSTS	*$35,403,622*	*$39,607,600*	*$37,872,600*	*$43,255,700*	*$5,383,100*	*14.2%*
	Expenditure on Manpower	$25,117,009	$27,811,000	$26,370,000	$30,000,000	$3,630,000	13.8%
1500	Permanent Staff	25,117,009	27,811,000	26,370,000	30,000,000	3,630,000	13.8
	Other Operating Expenditure	$10,286,614	$11,796,600	$11,502,600	$13,255,700	$1,753,100	15.2%
2100	Consumption of Products & Services	8,689,055	9,983,000	9,514,900	11,113,700	1,598,800	16.8
2300	Manpower Development	764,794	963,800	1,188,000	1,359,400	171,400	14.4
2400	International & Public Relations, Public Communications	737,826	575,600	582,800	580,600	-2,200	-0.4
2700	Asset Acquisition	84,038	274,200	216,900	202,000	-14,900	-6.9
2800	Miscellaneous	10,900	0	0	0	0	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$2,448,815	$5,771,000	$3,379,300	$7,609,000	$4,229,700	125.2%
5100	Government Development	2,448,815	5,771,000	3,379,300	7,609,000	4,229,700	125.2

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	210	232	232	232
TOTAL	210	232	232	232

NATIONAL SECURITY AND INTELLIGENCE COORDINATION PROGRAMME

PROGRAMME DESCRIPTION

This programme is under the purview of the National Security Coordination Secretariat, comprising the National Security Coordination Centre, the National Security Research Centre and the Resilience Policy and Research Centre. The Secretariat reviews security policy, manages national security projects, provides strategic analysis of terrorism and national security related issues as well as coordinates Whole-of-Government (WOG) research and sense-making in resilience. Collectively, these programmes form the bedrock of Singapore's Strategic Framework on National Security.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-G	NATIONAL SECURITY AND INTELLIGENCE COORDINATION PROGRAMME						
	TOTAL EXPENDITURE	$45,890,913	$48,779,200	$46,279,200	$49,756,000	$3,476,800	7.5%
	Main Estimates						
	OPERATING EXPENDITURE	$37,385,732	$40,027,800	$38,427,800	$40,343,000	$1,915,200	5.0%
	RUNNING COSTS	*$37,385,732*	*$40,027,800*	*$38,427,800*	*$40,343,000*	*$1,915,200*	*5.0%*
	Expenditure on Manpower	$9,033,054	$11,000,000	$9,800,000	$11,000,000	$1,200,000	12.2%
1500	Permanent Staff	9,033,054	11,000,000	9,800,000	10,980,000	1,180,000	12.0
1600	Temporary, Daily-Rated & Other Staff	0	0	0	20,000	20,000	n.a.
	Other Operating Expenditure	$28,352,678	$29,027,800	$28,627,800	$29,343,000	$715,200	2.5%
2100	Consumption of Products & Services	25,643,575	26,474,400	26,074,400	27,063,600	989,200	3.8
2300	Manpower Development	108,229	392,000	392,000	392,000	0	0.0
2400	International & Public Relations, Public Communications	2,059,012	2,131,400	2,131,400	1,512,400	-619,000	-29.0
2700	Asset Acquisition	541,861	30,000	30,000	375,000	345,000	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$8,505,181	$8,751,400	$7,851,400	$9,413,000	$1,561,600	19.9%
5100	Government Development	8,505,181	8,751,400	7,851,400	9,413,000	1,561,600	19.9

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	64	71	64	72
TOTAL	64	71	64	72

NATIONAL RESEARCH FOUNDATION PROGRAMME

PROGRAMME DESCRIPTION

The National Research Foundation orchestrates the building of Singapore's R&D capabilities, encourages greater innovation, and grows technology enterprises in Singapore. These efforts aim to sharpen Singapore's competitive edge, create good jobs and improve well-being for Singaporeans.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-H	NATIONAL RESEARCH FOUNDATION PROGRAMME						
	TOTAL EXPENDITURE	$19,167,884	$22,970,100	$30,142,400	$35,305,700	$5,163,300	17.1%
	Main Estimates						
	OPERATING EXPENDITURE	$16,329,890	$18,657,900	$27,849,900	$30,515,000	$2,665,100	9.6%
	RUNNING COSTS	*$16,329,890*	*$18,657,900*	*$27,849,900*	*$30,515,000*	*$2,665,100*	*9.6%*
	Expenditure on Manpower	$11,696,434	$13,084,000	$12,769,000	$14,844,100	$2,075,100	16.3%
1500	Permanent Staff	11,696,434	13,084,000	12,769,000	14,844,100	2,075,100	16.3
	Other Operating Expenditure	$4,633,455	$5,573,900	$5,080,900	$5,670,900	$590,000	11.6%
2100	Consumption of Products & Services	3,507,528	3,723,500	4,006,100	4,265,400	259,300	6.5
2300	Manpower Development	190,742	377,400	254,900	354,500	99,600	39.1
2400	International & Public Relations, Public Communications	933,014	1,463,000	809,900	1,041,000	231,100	28.5
2700	Asset Acquisition	2,172	10,000	10,000	10,000	0	0.0
	Grants, Subventions & Capital Injections to Organisations	$0	$0	$10,000,000	$10,000,000	$0	0.0%
3400	Grants, Subventions & Capital Injections to Other Organisations	0	0	10,000,000	10,000,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$2,837,995	$4,312,200	$2,292,500	$4,790,700	$2,498,200	109.0%
5100	Government Development	2,837,995	4,312,200	2,292,500	4,790,700	2,498,200	109.0

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	83	91	94	106
TOTAL	83	91	94	106

NATIONAL CLIMATE CHANGE SECRETARIAT PROGRAMME

PROGRAMME DESCRIPTION

The National Climate Change Secretariat (NCCS) leads and coordinates Singapore's domestic and international policies, plans and actions on climate change so as to secure a sustainable living environment for our future generations. It aims to achieve these objectives by adopting a whole-of-government approach and working with the People and Private sectors to devise and implement cost-effective mitigation and adaptation solutions, reap the opportunities arising from addressing climate change challenges and contribute towards global efforts to address climate change.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-K	NATIONAL CLIMATE CHANGE SECRETARIAT PROGRAMME[1]						
	TOTAL EXPENDITURE	$9,437,948	$0	$0	$0	$0	n.a.
	Main Estimates						
	OPERATING EXPENDITURE	$9,428,439	$0	$0	$0	$0	n.a.
	RUNNING COSTS	*$9,428,439*	*$0*	*$0*	*$0*	*$0*	*n.a.*
	Expenditure on Manpower	$5,800,107	$0	$0	$0	$0	n.a.
1500	Permanent Staff	5,800,107	0	0	0	0	n.a.
	Other Operating Expenditure	$3,611,811	$0	$0	$0	$0	n.a.
2100	Consumption of Products & Services	2,107,576	0	0	0	0	n.a.
2300	Manpower Development	65,035	0	0	0	0	n.a.
2400	International & Public Relations, Public Communications	1,435,508	0	0	0	0	n.a.
2700	Asset Acquisition	3,692	0	0	0	0	n.a.
	Grants, Subventions & Capital Injections to Organisations	$16,521	$0	$0	$0	$0	n.a.
3100	Grants, Subventions & Capital Injections to Statutory Boards	16,521	0	0	0	0	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$9,509	$0	$0	$0	$0	n.a.
5100	Government Development	9,509	0	0	0	0	n.a.

[1] The National Climate Change Secretariat Programme has been consolidated and subsumed under the Strategy Group Programme in FY2017.

Manpower

Category/Personnel	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	31	0	0	0
TOTAL	31	0	0	0

CORPORATE PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises of the communications, corporate services, human capital, information technology and strategic planning and research functions under the Public Service Division. The corporate clusters work in partnership with the Workforce and Leadership Development, and Public Sector Transformation Groups to plan, formulate and implement initiatives.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-L	CORPORATE PROGRAMME[1]						
	TOTAL EXPENDITURE	$80,807,539	$69,873,900	$83,847,700	$72,450,700	-$11,397,000	-13.6%
	Main Estimates						
	OPERATING EXPENDITURE	$65,210,362	$59,588,600	$69,414,700	$69,062,000	-$352,700	-0.5%
	RUNNING COSTS	*$65,210,362*	*$59,588,600*	*$69,414,700*	*$69,062,000*	*-$352,700*	*-0.5%*
	Expenditure on Manpower	$10,529,908	$9,994,100	$13,215,200	$13,086,200	-$129,000	-1.0%
1500	Permanent Staff	10,453,260	9,909,100	13,030,200	13,086,200	56,000	0.4
1600	Temporary, Daily-Rated & Other Staff	76,648	85,000	185,000	0	-185,000	-100.0
	Other Operating Expenditure	$27,990,535	$24,998,900	$30,860,300	$30,931,900	$71,600	0.2%
2100	Consumption of Products & Services	26,954,205	23,907,100	28,979,300	29,148,300	169,000	0.6
2300	Manpower Development	626,221	719,800	712,600	774,100	61,500	8.6
2400	International & Public Relations, Public Communications	264,879	323,000	884,600	936,800	52,200	5.9
2700	Asset Acquisition	145,231	49,000	275,300	72,700	-202,600	-73.6
2800	Miscellaneous	0	0	8,500	0	-8,500	-100.0
	Grants, Subventions & Capital Injections to Organisations	$26,689,919	$24,595,600	$25,339,200	$25,043,900	-$295,300	-1.2%
3100	Grants, Subventions & Capital Injections to Statutory Boards	26,689,919	24,595,600	25,339,200	25,043,900	-295,300	-1.2
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$15,597,177	$10,285,300	$14,433,000	$3,388,700	-$11,044,300	-76.5%
5100	Government Development	15,597,177	10,285,300	14,433,000	3,388,700	-11,044,300	-76.5

[1] The Strategic Planning and Research cluster was transferred to the Corporate Programme from the Functional Programme (now known as the Public Sector Transformation Programme) in FY2017.

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	68	68	90	88
Temporary, Daily-Rated & Other Staff	7	7	7	7
TOTAL	75	75	97	95

WORKFORCE AND LEADERSHIP DEVELOPMENT PROGRAMME

PROGRAMME DESCRIPTION

The Workforce Development & Management Group consists of the Workforce Development, HR Policy and the HR Management Information & Systems clusters, and the Chief HR Officer's Office. The group aims to bring about high performing organisations and engaged officers through various workforce development initiatives, people policies and practices and HR & payroll processes and system. The Leadership Group comprises the Leadership Development cluster and Public Service Commission (PSC) Secretariat. It aims to build a strong cohesive public service leadership corps through strengthening our leadership pipelines and systematically identifying and nurturing general and sectoral/specialist leaders across the Service.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-M	WORKFORCE AND LEADERSHIP DEVELOPMENT PROGRAMME[1]						
	TOTAL EXPENDITURE[2]	$15,769,564	$16,859,700	$118,617,300	$157,276,400	$38,659,100	32.6%
	Main Estimates						
	OPERATING EXPENDITURE	$15,769,564	$16,859,700	$93,316,800	$100,224,600	$6,907,800	7.4%
	RUNNING COSTS	*$15,769,564*	*$16,859,700*	*$69,381,300*	*$77,067,800*	*$7,686,500*	*11.1%*
	Expenditure on Manpower	$6,255,246	$6,548,500	$41,672,200	$42,760,800	$1,088,600	2.6%
1500	Permanent Staff	6,255,246	6,548,500	41,672,200	42,760,800	1,088,600	2.6
	Other Operating Expenditure	$9,514,317	$10,311,200	$27,709,100	$28,970,600	$1,261,500	4.6%
2100	Consumption of Products & Services	9,291,053	10,119,400	24,571,800	26,388,300	1,816,500	7.4
2300	Manpower Development	154,130	154,300	2,615,700	2,146,200	-469,500	-17.9
2400	International & Public Relations, Public Communications	69,134	37,500	521,600	436,100	-85,500	-16.4
	Grants, Subventions & Capital Injections to Organisations	$0	$0	$0	$5,336,400	$5,336,400	n.a.
3200	Grants, Subventions & Capital Injections to Educational Institutions	0	0	0	5,336,400	5,336,400	n.a.
	TRANSFERS	*$0*	*$0*	*$23,935,500*	*$23,156,800*	*-$778,700*	*-3.3%*
3500	Social Transfers to Individuals	0	0	23,935,500	23,156,800	-778,700	-3.3
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$0	$0	$25,300,500	$57,051,800	$31,751,300	125.5%
5100	Government Development	0	0	25,300,500	57,051,800	31,751,300	125.5

[1] Previously known as HR Management Programme. The HR Policy, PSC Secretariat and Leadership Development clusters were transferred to the Workforce and Leadership Development Programme from the Functional Programme (now known as the Public Sector Transformation Programme) in FY2017.

[2] The FY2017 and FY2018 Estimates includes expenditure for Alliance of Corporate Excellence system which was transferred from MOF's Digital Government Directorate with effect from 1 May 2017.

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	56	58	198	225
TOTAL	56	58	198	225

PUBLIC SECTOR TRANSFORMATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comprises the Transformation Office and Programme Office in the Public Sector Transformation Group.

The Public Sector Transformation Group stewards transformation and change through system interventions, optimising resources and structures, building horizontal capabilities and reinforcing Public Service values.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-N	PUBLIC SECTOR TRANSFORMATION PROGRAMME[1]						
	TOTAL EXPENDITURE	$83,274,359	$128,559,800	$15,435,300	$25,340,500	$9,905,200	64.2%
	Main Estimates						
	OPERATING EXPENDITURE	$79,821,454	$94,454,400	$12,678,200	$15,198,400	$2,520,200	19.9%
	RUNNING COSTS	*$56,782,860*	*$67,527,300*	*$12,678,200*	*$15,198,400*	*$2,520,200*	*19.9%*
	Expenditure on Manpower	$40,853,194	$46,294,600	$7,738,400	$7,511,900	-$226,500	-2.9%
1500	Permanent Staff	40,853,194	46,294,600	7,738,400	7,511,900	-226,500	-2.9
	Other Operating Expenditure	$15,929,665	$21,232,700	$4,939,800	$7,686,500	$2,746,700	55.6%
2100	Consumption of Products & Services	12,134,861	13,896,000	4,024,500	4,490,300	465,800	11.6
2300	Manpower Development	2,621,749	5,663,700	121,400	1,499,200	1,377,800	n.a.
2400	International & Public Relations, Public Communications	1,173,055	1,673,000	793,900	1,697,000	903,100	113.8
	TRANSFERS	*$23,038,595*	*$26,927,100*	*$0*	*$0*	*$0*	*n.a.*
3500	Social Transfers to Individuals	23,038,595	26,927,100	0	0	0	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$3,452,905	$34,105,400	$2,757,100	$10,142,100	$7,385,000	267.9%
5100	Government Development	3,452,905	34,105,400	2,757,100	10,142,100	7,385,000	267.9

[1] Previously known as Functional Programme. The HR Policy, PSC Secretariat and Leadership Development clusters were transferred to the Workforce and Leadership Development Programme while the Strategic Planning and Research cluster was transferred to the Corporate Programme in FY2017.

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	221	221	58	68
TOTAL	221	221	58	68

NATIONAL POPULATION AND TALENT DIVISION PROGRAMME

PROGRAMME DESCRIPTION

The National Population and Talent Division drives the development of a holistic and balanced population strategy across government agencies. This includes population planning, supporting marriage and parenthood, naturalisation and integration, as well as engaging Singaporeans abroad.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-O	NATIONAL POPULATION AND TALENT DIVISION PROGRAMME[1]						
	TOTAL EXPENDITURE	$35,697,567	$0	$0	$0	$0	n.a.
	Main Estimates						
	OPERATING EXPENDITURE	$35,099,372	$0	$0	$0	$0	n.a.
	RUNNING COSTS	*$35,099,372*	*$0*	*$0*	*$0*	*$0*	*n.a.*
	Expenditure on Manpower	$13,847,437	$0	$0	$0	$0	n.a.
1500	Permanent Staff	13,667,072	0	0	0	0	n.a.
1600	Temporary, Daily-Rated & Other Staff	180,365	0	0	0	0	n.a.
	Other Operating Expenditure	$17,900,696	$0	$0	$0	$0	n.a.
2100	Consumption of Products & Services	11,874,441	0	0	0	0	n.a.
2300	Manpower Development	302,918	0	0	0	0	n.a.
2400	International & Public Relations, Public Communications	5,637,268	0	0	0	0	n.a.
2700	Asset Acquisition	78,057	0	0	0	0	n.a.
2800	Miscellaneous	8,012	0	0	0	0	n.a.
	Grants, Subventions & Capital Injections to Organisations	$3,351,239	$0	$0	$0	$0	n.a.
3400	Grants, Subventions & Capital Injections to Other Organisations	3,351,239	0	0	0	0	n.a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$598,195	$0	$0	$0	$0	n.a.
5100	Government Development	598,195	0	0	0	0	n.a.

[1] The National Population and Talent Division Programme has been consolidated and subsumed under the Strategy Group Programme in FY2017.

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	124	0	0	0
TOTAL	124	0	0	0

STRATEGY GROUP PROGRAMME

PROGRAMME DESCRIPTION

The Strategy Group in the Prime Minister's Office drives Whole-of-Government strategic planning, and partners government agencies on policy development. It identifies key priorities and emerging issues over the medium to long term, influences strategic resource allocation and catalyses new functions and capabilities in order to deliver policies that are in the long-term interest of Singapore. This includes driving the holistic development of population strategy across government agencies and leading and coordinating Singapore's policies and plans on climate change.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-P	STRATEGY GROUP PROGRAMME						
	TOTAL EXPENDITURE	$22,334,199	$59,150,100	$52,333,800	$49,581,500	-$2,752,300	-5.3%
	Main Estimates						
	OPERATING EXPENDITURE	$20,451,855	$56,359,200	$50,906,800	$48,455,000	-$2,451,800	-4.8%
	RUNNING COSTS	*$16,197,893*	*$52,359,200*	*$46,906,800*	*$44,455,000*	*-$2,451,800*	*-5.2%*
	Expenditure on Manpower	$11,337,031	$28,660,000	$27,132,400	$27,132,400	$0	0.0%
1500	Permanent Staff	11,337,031	28,510,900	26,983,300	26,983,300	0	0.0
1600	Temporary, Daily-Rated & Other Staff	0	149,100	149,100	149,100	0	0.0
	Other Operating Expenditure	$4,860,862	$20,390,800	$15,918,600	$14,665,500	-$1,253,100	-7.9%
2100	Consumption of Products & Services	4,614,354	16,904,000	15,148,200	14,153,000	-995,200	-6.6
2300	Manpower Development	168,246	858,800	347,700	329,500	-18,200	-5.2
2400	International & Public Relations, Public Communications	34,776	2,516,500	387,700	173,000	-214,700	-55.4
2700	Asset Acquisition	43,486	111,500	35,000	10,000	-25,000	-71.4
	Grants, Subventions & Capital Injections to Organisations	$0	$3,308,400	$3,855,800	$2,657,100	-$1,198,700	-31.1%
3100	Grants, Subventions & Capital Injections to Statutory Boards	0	20,000	0	10,000	10,000	n.a.
3400	Grants, Subventions & Capital Injections to Other Organisations	0	3,288,400	3,855,800	2,647,100	-1,208,700	-31.3
	TRANSFERS	*$4,253,962*	*$4,000,000*	*$4,000,000*	*$4,000,000*	*$0*	*0.0%*
3600	Transfers to Institutions & Organisations	4,253,962	4,000,000	4,000,000	4,000,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$1,882,344	$2,790,900	$1,427,000	$1,126,500	-$300,500	-21.1%
5100	Government Development	1,882,344	2,790,900	1,427,000	1,126,500	-300,500	-21.1

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	57	189	187	187
TOTAL	57	189	187	187

SMART NATION AND DIGITAL GOVERNMENT OFFICE PROGRAMME

PROGRAMME DESCRIPTION

The Smart Nation and Digital Government Office (SNDGO), under the Prime Minister's Office (PMO) plans and prioritises key Smart Nation projects, drives the digital transformation of the Government, builds long-term capabilities for the public sector, and promotes adoption and participation from the public and industry, to take a collective approach in building a Smart Nation.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-Q	SMART NATION AND DIGITAL GOVERNMENT OFFICE PROGRAMME[1]						
	TOTAL EXPENDITURE	$0	$5,211,600	$52,658,500	$81,124,700	$28,466,200	54.1%
	Main Estimates						
	OPERATING EXPENDITURE	$0	$5,017,600	$36,368,900	$71,603,300	$35,234,400	96.9%
	RUNNING COSTS	*$0*	*$5,017,600*	*$36,368,900*	*$71,603,300*	*$35,234,400*	*96.9%*
	Expenditure on Manpower	$0	$2,160,000	$7,269,100	$9,532,000	$2,262,900	31.1%
1500	Permanent Staff	0	2,160,000	7,269,100	9,532,000	2,262,900	31.1
	Other Operating Expenditure	$0	$2,857,600	$29,099,800	$62,071,300	$32,971,500	113.3%
2100	Consumption of Products & Services	0	2,828,600	28,940,800	60,786,000	31,845,200	110.0
2300	Manpower Development	0	27,000	68,800	195,300	126,500	183.9
2400	International & Public Relations, Public Communications	0	2,000	48,700	1,062,700	1,014,000	n.a.
2700	Asset Acquisition	0	0	41,500	27,300	-14,200	-34.2
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$0	$194,000	$16,289,600	$9,521,400	-$6,768,200	-41.5%
5100	Government Development	0	194,000	16,289,600	9,521,400	-6,768,200	-41.5

[1] The Smart Nation and Digital Government Office was formed under the Prime Minister's Office with effect from 1 May 2017, comprising staff and related functions of the Digital Government Directorate (Ministry of Finance), the Government Technology Policy department (Ministry of Communications and Information) and the Smart Nation Programme Office (Prime Minister's Office). The Estimated FY2017 figures were carried over from the Smart Nation Programme Office, while the Revised FY2017 figures reflect the revised estimates for all the aforesaid functions.

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Permanent Staff	11	11	60	61
TOTAL	11	11	60	61

GOVERNMENT TECHNOLOGY AGENCY PROGRAMME

PROGRAMME DESCRIPTION

The Government Technology Agency of Singapore (GovTech) harnesses info-communications technology (ICT) and related engineering for public sector digital transformation. GovTech is also in charge of developing Singapore's Smart Nation infrastructure and applications. GovTech partners other public agencies to develop and deliver secure digital services and applied technology to individuals and businesses in Singapore. GovTech is also responsible for raising and sustaining the overall capabilities of the Government in ICT and related engineering fields, such as the Internet of Things, Data Science and Application Development.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018	Change Over FY2017	
U-R	GOVERNMENT TECHNOLOGY AGENCY PROGRAMME[1]						
	TOTAL EXPENDITURE	$0	$0	$280,589,900	$320,098,600	$39,508,700	14.1%
	Main Estimates						
	OPERATING EXPENDITURE	$0	$0	$224,761,500	$247,942,400	$23,180,900	10.3%
	RUNNING COSTS	*$0*	*$0*	*$224,761,500*	*$247,942,400*	*$23,180,900*	*10.3%*
	Grants, Subventions & Capital Injections to Organisations	$0	$0	$224,761,500	$247,942,400	$23,180,900	10.3%
3100	Grants, Subventions & Capital Injections to Statutory Boards	0	0	224,761,500	247,942,400	23,180,900	10.3
	Development Estimates						
	DEVELOPMENT EXPENDITURE	$0	$0	$55,828,400	$72,156,200	$16,327,800	29.2%
5200	Grants & Capital Injections to Organisations	0	0	55,828,400	72,156,200	16,327,800	29.2

[1] The Government Technology Agency Programme was previously reflected under Ministry of Communications and Information (Head Q)

Manpower

Category	Actual FY2016	Estimated FY2017	Revised FY2017	Estimated FY2018
Others	0	0	2,182	2,229
TOTAL	0	0	2,182	2,229