

Table 8.1: Overall Fiscal Position for FY2001 to FY2010 (\$ million)

	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009 (Revised)	FY2010 (Budgeted)
Operating Revenue	28,496	25,469	25,315	27,469	28,171	31,289	40,375	41,086	38,566	40,726
Tax Revenue	24,172	21,502	21,501	23,799	25,687	28,827	36,630	37,709	35,710	37,567
Fees and Charges	4,134	3,805	3,492	3,366	2,246	2,203	3,630	3,212	2,704	3,046
Others	190	162	321	305	238	259	115	165	152	113
Total Expenditure	27,305	27,152	28,499	28,957	28,634	29,905	32,982	38,091	42,881	46,371
Operating Expenditure	18,536	19,359	19,991	20,355	21,445	23,925	25,952	28,734	31,745	33,899
Development Expenditure ¹	8,769	7,793	8,508	8,602	7,189	5,980	7,030	9,357	11,136	12,472
Primary Surplus/(Deficit)	1,190	-1,683	-3,184	-1,487	-463	1,384	7,393	2,996	-4,315	-5,645
Special Transfers:	5,264	1,802	603	1,661	829	3,570	2,142	7,099	5,595	5,150
Special Transfers Excluding Top-Ups to Endowment and Trust Funds:	3,464	1,202	603	961	579	2,622	1,342	4,089	4,185	1,560
Jobs Credit Scheme	-	-	-	-	-	-	-	918	3,190	245
Enhancements to Loan Schemes ²	-	-	-	-	-	-	-	-	5	-
New Singapore Shares	2,450	-	-	-	-	-	-	-	-	-
Growth Dividends	-	-	-	-	-	1,362	0	1,015	5	-
Economic Restructuring Shares	-	1,201	600	854	-	80	-	-	-	-
GST Credits	-	-	-	-	-	-	533	880	460	465
Senior Citizens' Bonus	-	-	-	-	-	-	109	237	122	129
Workfare Bonus Scheme Fund and Workfare Income Supplement Scheme	-	-	-	-	-	400	297	-	-	-
Workfare Income Supplement Scheme Special Payment	-	-	-	-	-	-	-	49	117	16
Utilities-Save Scheme	-	-	-	8	63	64	148	200	118	96
Service and Conservancy Charges/Rental Rebates ³	-	-	-	-	59	36	64	64	74	41
40th Anniversary NS Bonus	-	-	-	-	-	201	0	-	-	-
CPF Top-Up ⁴	1,010	0	4	99	412	479	0	221	-	310
Edusave Account and PSEA	-	-	-	-	45	-	188	478	1	230
MediShield Scheme for the Elderly	4	-	-	-	-	-	-	-	-	-
Other measures for elderly and lower income ⁵	-	-	-	-	0	-	2	7	22	17
Assistance to SMEs	-	-	-	-	-	-	0	21	21	-
R&D Incentive for Start-up Enterprises	-	-	-	-	-	-	-	-	50	10
Basic Surplus/(Deficit)⁶	-2,273	-2,885	-3,788	-2,448	-1,041	-1,238	6,051	-1,093	-8,500	-7,204
Top-Ups to Endowment and Trust Funds:	1,800	600	-	700	250	948	800	3,010	1,410	3,590
Top-Up to Endowment Funds ⁷ / Skills Development Fund	1,800	600	-	700	250	448	300	1,600	300	400
National Research Fund	-	-	-	-	-	500	500	800	400	1,500
National Productivity Fund	-	-	-	-	-	-	-	-	-	1,000
CPF Deferment and Voluntary Deferment Bonus	-	-	-	-	-	-	-	350	450	440
LIFE Bonus	-	-	-	-	-	-	-	260	260	250
NII/NIR Contribution⁸	1,375	3,675	1,900	3,043	2,777	2,131	2,405	4,343	7,033	7,835
Overall Budget Surplus/ (Deficit)	-2,698	191	-1,887	-105	1,486	-55	7,656	239	-2,877	-2,960

* Figures may not add up due to rounding.

¹ Development Expenditure excludes land-related expenditure.

² Schemes include the Bridging Loan Programme, Trade Credit Insurance Programme, and Loan-Insurance Scheme-Plus

³ Prior to FY2005, Service and Conservancy Charges and rental rebates were subsumed under Ministry of National Development's Operating Expenditure.

⁴ Consist of CPF Ordinary Account, Pre-Medisave, Medisave and CPF Share Ownership Top-Up Schemes.

⁵ Consist of Senior Pensioners Grant Scheme, public transport vouchers and assistance through Citizens' Consultative Committees (CCCs), Self-Help Groups (SHGs) and Voluntary Welfare Organisations (VWOs).

⁶ Surplus/(Deficit) before Top-ups to Endowment and Trust Funds and Net Investment Income>Returns Contribution.

⁷ Consist of top-ups to Edusave, Medical, Lifelong Learning, Community Care (formerly known as Community Assistance Funds)

⁸ Prior to FY2009, up to 50% of Net Investment Income (NII) could be taken into the annual budget for spending. With effect from FY2009, under the Net Investment Returns (NIR) framework, up to 50% of the expected long term real returns on relevant assets specified the Constitution could be taken for spending. For the other assets, up to 50% of investment income could continue to be used for spending in the annual budget.

Table 8.2: Revenue Collections for FY2001 to FY2010 (\$ million)

	<u>FY2001</u>	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009 (Revised)</u>	<u>FY2010 (Budgeted)</u>
Operating Revenue	28,496	25,469	25,315	27,469	28,171	31,289	40,375	41,086	38,566	40,726
Corporate Income Tax	7,821	6,822	5,921	6,107	7,340	8,474	9,250	10,554	9,256	7,610
Personal Income Tax	3,732	3,423	3,133	3,132	3,425	3,743	4,537	5,414	6,200	6,960
Withholding Tax ¹	815	626	729	824	898	964	1,150	1,176	1,160	1,247
Statutory Boards' Contributions	862	625	488	1,405	1,249	955	1,683	2,143	410	1,192
Assets Taxes	1,517	1,308	1,512	2,058	1,910	2,112	2,582	2,904	1,976	2,715
Customs and Excise Taxes	1,803	1,730	1,901	1,924	1,973	1,887	1,985	2,065	2,098	2,244
Goods and Services Tax	2,134	2,165	2,957	3,470	3,815	3,978	6,165	6,487	6,660	6,975
Motor Vehicle Taxes	1,972	1,446	1,486	1,392	1,432	1,745	2,189	1,835	1,800	1,503
Vehicle Quota Premiums	2,089	1,778	1,543	1,257	321	93	673	367	611	899
Betting Taxes	1,575	1,550	1,524	1,534	1,501	1,571	1,713	1,771	1,738	2,075
Other Taxes ²	1,939	1,809	1,851	1,952	2,143	3,399	5,375	3,361	4,413	5,046
Other Fees and Charges	2,045	2,027	1,949	2,109	1,925	2,109	2,956	2,845	2,093	2,147
Others	190	162	321	305	238	259	115	165	152	113

Table 8.2b: Revenue Collections for FY2001 to FY2010 (% of GDP)

	<u>FY2001</u>	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009 (Revised)</u>	<u>FY2010 (Budgeted)</u>
Operating Revenue	18.7%	16.0%	15.1%	14.6%	13.7%	13.8%	15.6%	16.3%	15.0%	14.7%
Corporate Income Tax	5.1%	4.3%	3.5%	3.2%	3.6%	3.7%	3.6%	4.2%	3.6%	2.7%
Personal Income Tax	2.4%	2.1%	1.9%	1.7%	1.7%	1.6%	1.8%	2.2%	2.4%	2.5%
Withholding Tax ¹	0.5%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.5%	0.5%	0.4%
Statutory Boards' Contributions	0.6%	0.4%	0.3%	0.7%	0.6%	0.4%	0.7%	0.9%	0.2%	0.4%
Assets Taxes	1.0%	0.8%	0.9%	1.1%	0.9%	0.9%	1.0%	1.2%	0.8%	1.0%
Customs and Excise Taxes	1.2%	1.1%	1.1%	1.0%	1.0%	0.8%	0.8%	0.8%	0.8%	0.8%
Goods and Services Tax	1.4%	1.4%	1.8%	1.8%	1.9%	1.8%	2.4%	2.6%	2.6%	2.5%
Motor Vehicle Taxes	1.3%	0.9%	0.9%	0.7%	0.7%	0.8%	0.8%	0.7%	0.7%	0.5%
Vehicle Quota Premiums	1.4%	1.1%	0.9%	0.7%	0.2%	0.0%	0.3%	0.1%	0.2%	0.3%
Betting Taxes	1.0%	1.0%	0.9%	0.8%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
Other Taxes ²	1.3%	1.1%	1.1%	1.0%	1.0%	1.5%	2.1%	1.3%	1.7%	1.8%
Other Fees and Charges	1.3%	1.3%	1.2%	1.1%	0.9%	0.9%	1.1%	1.1%	0.8%	0.8%
Others	0.1%	0.1%	0.2%	0.2%	0.1%	0.1%	0.0%	0.1%	0.1%	0.0%

* Figures may not add up due to rounding.

¹ Prior to FY10, Withholding Tax was classified under Personal Income Tax.

² Consists of Stamp Duty, Foreign Worker Levy and Development Charges (DC). With effect from FY2008, DC is reclassified from "Other Fees and Charges" to "Other Taxes". This change is to more accurately reflect the nature of DC as a tax under Section 35 of the Planning Act.

Table 8.3: Operating Expenditure by Sector for FY2001 to FY2010 (\$ million)

	<u>FY2001</u>	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009 (Revised)</u>	<u>FY2010 (Budgeted)</u>
Total	18,536	19,359	19,991	20,355	21,445	23,925	25,952	28,734	31,745	33,899
Social Development	7,770	7,946	8,615	8,500	8,778	10,520	11,473	12,860	14,602	16,245
Education	4,767	4,824	4,997	4,975	5,215	6,352	6,786	7,477	7,851	8,599
National Development	398	409	414	377	336	671	900	805	974	1,066
Health	1,445	1,451	1,904	1,604	1,680	1,840	2,019	2,379	3,009	3,538
Environment and Water Resources	414	448	453	479	408	414	453	606	671	770
Community Development, Youth and Sports	513	572	619	814	844	903	962	1,182	1,668	1,825
Information, Communications and the Arts	234	241	228	251	294	341	352	412	429	447
Security and External Relations	8,865	9,468	9,634	10,228	10,981	11,540	12,400	13,219	13,973	14,231
Defence	7,089	7,694	7,714	8,243	8,889	9,273	9,660	10,397	11,007	11,015
Home Affairs	1,580	1,563	1,708	1,752	1,825	2,010	2,428	2,478	2,599	2,824
Foreign Affairs	196	211	212	233	267	257	311	344	367	392
Economic Development	1,113	1,133	995	884	919	984	1,112	1,623	2,024	2,189
Transport	406	385	292	289	277	285	321	367	389	467
Trade and Industry	553	564	497	392	436	473	528	660	718	654
Manpower	130	156	158	161	166	188	227	564	839	956
Info-Communications and Media Development	24	28	47	42	39	38	37	33	77	112
Government Administration	788	812	747	743	768	880	967	1,030	1,147	1,233
Finance	352	379	333	318	345	428	438	484	538	557
Law	112	103	96	97	100	106	107	118	130	135
Organs of State	173	186	182	187	186	195	247	235	264	294
Prime Minister's Office	151	143	135	141	136	151	176	194	215	247

* Figures may not add up due to rounding.

Table 8.4: Development Expenditure by Sector for FY2001 to FY2010 (\$ million)

	<u>FY2001</u>	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009 (Revised)</u>	<u>FY2010 (Budgeted)</u>
Total¹	8,769	7,793	8,508	8,602	7,189	5,980	7,030	9,357	11,136	12,472
Social Development	4,170	3,971	4,387	3,858	2,944	2,141	2,824	2,738	3,488	3,710
Education	1,473	1,774	1,218	1,239	867	608	742	753	847	1,065
National Development	1,770	1,089	1,865	1,153	1,010	675	1,187	1,095	1,311	1,427
Health	145	82	103	114	85	96	185	336	733	644
Environment and Water Resources	502	771	952	1,101	775	570	381	325	326	321
Community Development, Youth and Sports	118	112	90	97	97	103	234	96	120	142
Information, Communications and the Arts	162	143	160	155	110	89	95	132	151	112
Security and External Relations	1,362	1,068	1,020	899	869	840	829	777	870	836
Defence	730	509	524	377	363	355	349	328	440	440
Home Affairs	570	478	439	473	460	399	396	387	350	351
Foreign Affairs	62	81	57	49	46	86	83	61	80	45
Economic Development	2,906	2,255	2,615	3,016	2,746	2,786	3,189	5,644	6,551	7,586
Transport	1,508	1,203	1,115	1,776	1,617	1,518	1,621	3,379	4,070	4,498
Trade and Industry	1,293	1,009	1,421	1,154	1,055	1,207	1,516	2,183	2,357	2,707
Manpower	82	38	54	52	36	15	24	35	24	46
Info-Communications and Media Development	23	5	25	33	39	46	28	48	100	336
Government Administration	331	499	486	828	630	213	187	198	227	340
Finance	70	100	214	308	350	10	44	25	25	127
Law	213	325	184	329	218	167	123	153	172	155
Organs of State	30	33	47	151	31	11	6	10	18	15
Prime Minister's Office	18	41	42	40	32	25	14	9	12	44

* Figures may not add up due to rounding. Expenditure on research and development has been reclassified as part of ministries' expenditure for FY1998 to FY2000.

¹ Development Expenditure excludes land-related expenditure.

Table 8.5: Total Expenditure by Sector for FY2001 to FY2010 (\$ million)

	<u>FY2001</u>	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009 (Revised)</u>	<u>FY2010 (Budgeted)</u>
Total¹	27,305	27,152	28,499	28,957	28,634	29,905	32,982	38,091	42,881	46,371
Social Development	11,940	11,917	13,001	12,358	11,721	12,661	14,297	15,598	18,090	19,955
Education	6,240	6,598	6,214	6,214	6,082	6,959	7,528	8,230	8,699	9,664
National Development	2,167	1,498	2,278	1,529	1,346	1,347	2,087	1,900	2,284	2,493
Health	1,591	1,533	2,007	1,718	1,765	1,936	2,205	2,715	3,741	4,181
Environment and Water Resources	916	1,219	1,405	1,579	1,183	984	834	931	998	1,091
Community Development, Youth and Sports	631	684	709	912	941	1,006	1,196	1,278	1,788	1,967
Information, Communications and the Arts	396	385	388	406	404	430	448	545	579	559
Security and External Relations	10,228	10,536	10,654	11,127	11,850	12,380	13,228	13,996	14,843	15,067
Defence	7,819	8,203	8,238	8,620	9,252	9,628	10,009	10,726	11,447	11,455
Home Affairs	2,150	2,040	2,147	2,225	2,285	2,409	2,824	2,865	2,949	3,175
Foreign Affairs	258	293	270	282	313	343	394	406	447	437
Economic Development	4,020	3,389	3,610	3,900	3,665	3,770	4,301	7,268	8,574	9,776
Transport	1,914	1,588	1,408	2,066	1,894	1,803	1,942	3,746	4,459	4,965
Trade and Industry	1,846	1,573	1,918	1,545	1,491	1,680	2,043	2,843	3,075	3,360
Manpower	212	194	212	213	202	204	251	599	863	1,002
Info-Communications and Media Development	47	33	73	75	78	83	65	81	177	448
Government Administration	1,118	1,310	1,233	1,571	1,398	1,094	1,155	1,228	1,374	1,574
Finance	422	479	547	626	696	438	482	509	562	684
Law	325	427	280	426	318	273	229	271	302	290
Organs of State	202	219	229	338	217	206	253	245	282	309
Prime Minister's Office	169	185	177	181	167	177	190	203	227	291

* Figures may not add up due to rounding. Expenditure on research and development has been reclassified as part of ministries' expenditure for FY1998 to FY2000.

¹ Development Expenditure excludes land-related expenditure.

Table 8.5b: Total Expenditure by Sector for FY2001 to FY2010 (% of GDP)

	<u>FY2001</u>	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u> <u>(Revised)</u>	<u>FY2010</u> <u>(Budgeted)</u>
Total¹	17.9%	17.0%	17.0%	15.4%	13.9%	13.2%	12.8%	15.1%	16.7%	16.7%
Social Development	7.8%	7.5%	7.8%	6.6%	5.7%	5.6%	5.5%	6.2%	7.0%	7.2%
Education	4.1%	4.1%	3.7%	3.3%	2.9%	3.1%	2.9%	3.3%	3.4%	3.5%
National Development	1.4%	0.9%	1.4%	0.8%	0.7%	0.6%	0.8%	0.8%	0.9%	0.9%
Health	1.0%	1.0%	1.2%	0.9%	0.9%	0.9%	0.9%	1.1%	1.5%	1.5%
Environment and Water Resources	0.6%	0.8%	0.8%	0.8%	0.6%	0.4%	0.3%	0.4%	0.4%	0.4%
Community Development, Youth and Sports	0.4%	0.4%	0.4%	0.5%	0.5%	0.4%	0.5%	0.5%	0.7%	0.7%
Information, Communications and the Arts	0.3%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Security and External Relations	6.7%	6.6%	6.4%	5.9%	5.7%	5.5%	5.1%	5.6%	5.8%	5.4%
Defence	5.1%	5.1%	4.9%	4.6%	4.5%	4.2%	3.9%	4.3%	4.4%	4.1%
Home Affairs	1.4%	1.3%	1.3%	1.2%	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%
Foreign Affairs	0.2%	0.2%	0.2%	0.1%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Economic Development	2.6%	2.1%	2.2%	2.1%	1.8%	1.7%	1.7%	2.9%	3.3%	3.5%
Transport	1.3%	1.0%	0.8%	1.1%	0.9%	0.8%	0.8%	1.5%	1.7%	1.8%
Trade and Industry	1.2%	1.0%	1.1%	0.8%	0.7%	0.7%	0.8%	1.1%	1.2%	1.2%
Manpower	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.2%	0.3%	0.4%
Info-Communications and Media Development	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.2%
Government Administration	0.7%	0.8%	0.7%	0.8%	0.7%	0.5%	0.4%	0.5%	0.5%	0.6%
Finance	0.3%	0.3%	0.3%	0.3%	0.3%	0.2%	0.2%	0.2%	0.2%	0.2%
Law	0.2%	0.3%	0.2%	0.2%	0.2%	0.1%	0.1%	0.1%	0.1%	0.1%
Organs of State	0.1%	0.1%	0.1%	0.2%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
Prime Minister's Office	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%

* Figures may not add up due to rounding. Expenditure on research and development has been reclassified as part of ministries' expenditure for FY1998 to FY2000.

¹ Development Expenditure excludes land-related expenditure.

Table 8.6: Total Expenditure by Expenditure Type for FY2001 to FY2010 (\$ million)

	<u>FY2001</u>	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009 (Revised)</u>	<u>FY2010 (Budgeted)</u>
Total Expenditure	27,305	27,152	28,499	28,957	28,634	29,905	32,982	38,091	42,881	46,371
Operating Expenditure	18,536	19,359	19,991	20,355	21,445	23,925	25,952	28,734	31,745	33,899
Running Costs	16,387	17,051	17,295	17,797	18,874	19,666	21,710	23,082	24,901	26,228
Expenditure on Manpower	3,351	3,370	3,375	3,535	3,629	3,914	4,736	4,677	4,894	5,351
Operating Grant	3,735	3,858	4,042	4,039	4,244	3,918	4,211	4,849	5,470	5,993
Other Operating Expenditure	9,302	9,824	9,878	10,222	11,001	11,835	12,763	13,537	14,521	14,884
Capital Injections	0	0	0	0	0	0	0	19	16	-
Transfers	2,149	2,308	2,696	2,558	2,570	4,259	4,242	5,651	6,845	7,671
Social Transfers	394	491	457	485	546	611	665	1,134	1,550	1,629
Subventions	1,754	1,817	2,240	2,073	2,024	3,648	3,577	4,517	5,295	6,042
Development Expenditure¹	8,769	7,793	8,508	8,602	7,189	5,980	7,030	9,357	11,136	12,472
Direct Development	4,503	3,962	4,221	4,349	3,522	2,760	3,086	3,285	4,246	5,035
Capital Grant	4,266	3,831	4,287	4,150	3,663	3,162	3,797	5,896	6,730	7,106
Capital Injections	-	-	1	103	4	58	146	176	160	332

* Figures may not add up due to rounding.

¹ Development Expenditure excludes land-related expenditure.

Table 8.7: Headcount by Ministry for FY2001 to FY2010

	<u>FY2001</u> ¹	<u>FY2002</u>	<u>FY2003</u>	<u>FY2004</u>	<u>FY2005</u>	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>	<u>FY2009</u> <u>(Revised)</u> ²	<u>FY2010</u> <u>(Budgeted)</u> ³
Civil List	50	47	51	53	52	48	53	55	61	61
Attorney-General's Chambers	255	276	282	274	270	254	253	267	353	396
Auditor-General's Office	163	157	146	127	112	103	104	114	170	170
Cabinet Office	10	10	10	10	10	10	11	11	12	12
Judicature	707	678	716	571	540	513	537	566	807	809
Parliament	53	55	54	48	52	50	46	44	55	57
Presidential Councils	7	8	8	8	8	8	8	8	10	6
Public Service Commission	8	9	8	9	9	9	10	9	12	13
Community Development, Youth and Sports	4,054	4,194	4,009	3,719	3,709	3,708	3,760	4,190	4,538	4,809
Defence	1,526	1,527	1,524	1,525	1,524	1,525	1,525	1,524	1,525	1,525
Education	49,370	51,128	51,099	51,462	52,844	45,745	46,666	47,737	56,352	56,700
Environment and Water Resources	4,751	4,757	4,500	4,501	3,817	3,350	3,485	3,711	3,974	4,086
Finance	3,900	3,614	3,044	2,649	2,529	2,750	2,906	3,074	3,311	3,444
Foreign Affairs	1,081	1,082	1,111	1,074	1,121	1,138	1,149	1,178	1,335	1,370
Health	948	939	1,038	1,125	1,097	1,115	1,162	1,175	1,259	1,364
Home Affairs	18,928	19,373	20,173	20,965	20,899	20,510	20,994	20,808	23,827	24,115
Information, Communications and the Arts	2,002	2,058	2,063	2,547	2,530	2,592	2,684	2,869	3,450	3,521
Law	787	853	741	709	677	734	733	760	837	858
Manpower	1,069	1,208	1,277	1,327	1,397	1,606	1,701	1,797	2,319	2,343
National Development	10,596	10,259	7,391	7,136	6,666	6,679	6,673	6,910	7,685	7,715
Prime Minister's Office	421	425	421	415	450	475	468	512	550	618
Trade and Industry	2,487	2,545	2,503	2,491	2,544	2,539	2,607	2,636	3,060	3,192
Transport	3,822	3,756	3,776	3,623	3,534	3,520	3,547	3,753	4,577	4,810
Total	106,995	108,958	105,945	106,368	106,391	98,981	101,082	103,708	120,079	121,994

¹ Numbers for FY2001 to FY2008 are for actual headcount.

² Numbers for FY2009 are for revised establishments.

³ Numbers for FY2010 are for budgeted establishments.

Note:

Establishments reflect the number of officers that ministries *could* hire, but are not reflective of actual headcount, as establishments may not be filled by ministries even though they may be kept in anticipation of a future need. E.g. the revised establishment for FY2008, as reported in Budget Highlights 2009, was 110,321, but the actual headcount for FY2008, reported here, was only 103,708.