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MINISTRY OF LAW

OVERVIEW

Mission Statement

To ensure a sound legal infrastructure, optimise land resources and promote intellectual property to support our economic and social goals.

FY2007 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

| Code | Object Class | Actual FY2005 | Estimated FY2006 | Revised FY2006 | Estimated FY2007 | Change over FY2006 | |
|------|-----------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------|
| | TOTAL EXPENDITURE | \$317,759,863 | \$210,728,520 | \$281,878,520 | \$250,138,000 | -\$31,740,520 | -11.3% |
| | Main Estimates | | | | | | |
| | OPERATING EXPENDITURE | \$100,037,704 | \$111,864,720 | \$111,864,720 | \$122,000,000 | \$10,135,280 | 9.1% |
| | <i>RUNNING COSTS</i> | \$99,304,418 | \$109,792,890 | \$109,755,880 | \$117,383,700 | \$7,627,820 | 6.9% |
| 1000 | Expenditure on Manpower | \$18,056,477 | \$19,262,400 | \$19,846,100 | \$20,380,300 | \$534,200 | 2.7% |
| 1200 | Political Appointments | 1,718,816 | 1,837,000 | 1,811,000 | 1,884,000 | 73,000 | 4.0 |
| 1500 | Permanent Staff | 16,184,193 | 17,339,400 | 17,862,100 | 18,379,300 | 517,200 | 2.9 |
| 1600 | Temporary, Daily-Rated & Other Manpower | 153,468 | 86,000 | 173,000 | 117,000 | -56,000 | -32.4 |
| 2000 | Other Operating Expenditure | \$79,607,941 | \$88,318,490 | \$88,609,780 | \$95,538,400 | \$6,928,620 | 7.8% |
| 2100 | Supplies & Services | 78,266,153 | 86,056,670 | 86,387,170 | 93,765,990 | 7,378,820 | 8.5 |
| 2300 | Manpower Development | 551,346 | 741,990 | 580,050 | 747,040 | 166,990 | 28.8 |
| 2400 | Public Relations & Exercises | 345,616 | 1,073,830 | 1,183,480 | 527,790 | -655,690 | -55.4 |
| 2700 | Equipment | 405,736 | 409,500 | 441,880 | 411,080 | -30,800 | -7.0 |
| 2800 | Financial Claims & Legal Expenses | 39,090 | 36,500 | 17,200 | 86,500 | 69,300 | 402.9 |
| 3000 | Operating Grant | \$1,640,000 | \$2,212,000 | \$1,300,000 | \$1,465,000 | \$165,000 | 12.7% |
| 3100 | Operating Grant to Statutory Boards | 1,640,000 | 2,212,000 | 1,300,000 | 1,465,000 | 165,000 | 12.7 |
| | <i>TRANSFERS</i> | \$733,286 | \$2,071,830 | \$2,108,840 | \$4,616,300 | \$2,507,460 | 118.9% |
| 3500 | Social Transfers | 76,363 | 15,730 | 15,740 | 15,800 | 60 | 0.4 |
| 3600 | Subventions | 656,924 | 2,056,100 | 2,093,100 | 4,600,500 | 2,507,400 | 119.8 |

Expenditure Estimates by Object Class - continued

| Code | Object Class | Actual FY2005 | Estimated FY2006 | Revised FY2006 | Estimated FY2007 | Change over FY2006 | |
|------|----------------------------------------|----------------------|---------------------|----------------------|----------------------|----------------------|---------------|
| | OTHER CONSOLIDATED FUND OUTLAYS | \$16,382,498 | \$17,678,670 | \$18,747,000 | \$17,437,000 | -\$1,310,000 | -7.0% |
| 4100 | Agency Fees on Land Sales | 16,382,498 | 17,678,670 | 18,747,000 | 17,437,000 | -1,310,000 | -7.0 |
| | Development Estimates | | | | | | |
| | DEVELOPMENT EXPENDITURE | \$217,722,159 | \$98,863,800 | \$170,013,800 | \$128,138,000 | -\$41,875,800 | -24.6% |
| 5100 | Direct Development | 215,533,859 | 95,123,800 | 166,273,800 | 111,138,000 | -55,135,800 | -33.2 |
| 5200 | Capital Grant | 2,188,300 | 3,740,000 | 3,740,000 | 17,000,000 | 13,260,000 | 354.5 |
| | OTHER DEVELOPMENT FUND OUTLAYS | \$0 | \$0 | \$0 | \$0 | \$0 | 0.0% |
| 5600 | Loans | 0 | 0 | 0 | 0 | 0 | 0.0 |
| 9100 | Loan Repayments | 572,295 | 572,300 | 572,300 | 572,300 | 0 | 0.0 |
| | Net Lending | -572,295 | -572,300 | -572,300 | -572,300 | 0 | 0.0 |

Establishment List

| Category/Personnel | Actual FY2005 | Estimated FY2006 | Revised FY2006 | Estimated FY2007 |
|-------------------------------|------------------|---------------------|-------------------|---------------------|
| POLITICAL APPOINTMENTS | 2 | 2 | 3 | 3 |
| Deputy Prime Minister | 0 | 0 | 1 | 1 |
| Minister | 1 | 1 | 1 | 1 |
| Minister of State | 1 | 1 | 1 | 1 |
| PERMANENT STAFF | 248 | 265 | 270 | 266 |
| Accounting Profession | 1 | 1 | 1 | 1 |
| Administrative | 7 | 7 | 7 | 7 |
| Commissioner of Appeals | 1 | 1 | 1 | 1 |
| Corporate Support | 99 | 100 | 100 | 98 |
| Information Service (2002) | 1 | 1 | 1 | 1 |
| Interpreter (2003) | 6 | 7 | 7 | 7 |
| Legal | 24 | 27 | 28 | 28 |
| Management Executive (Law) | 62 | 69 | 73 | 71 |
| Management Support | 24 | 22 | 22 | 22 |
| Operations Support | 15 | 20 | 20 | 20 |
| Shorthand Writers | 8 | 10 | 10 | 10 |
| OTHERS | 427 | 434 | 484 | 494 |
| Library (Technical) | 1 | 1 | 1 | 1 |
| Singapore Land Authority | 426 | 433 | 483 | 493 |
| TOTAL | 677 | 701 | 757 | 763 |

FY2006 BUDGET

The total expenditure of the Ministry of Law (excluding agency fee for land sales) in FY2006 is estimated to be \$281.88 million, which is \$35.88 million or 11.3% lower than the actual FY2005 expenditure of \$317.76 million.

The operating expenditure in FY2006 is estimated to be \$111.86 million which is \$11.83 million or 11.8% higher than the actual FY2005 expenditure of \$100.04 million. This is mainly due to an increase in costs for the maintenance of State land and buildings, as well as new programmes introduced in FY2006 to assist companies in IP management, and to develop the patent agent manpower capability in Singapore.

The revised development expenditure in FY2006 is \$170.01 million, which is \$47.71 million or 21.9% lower than the actual FY2005 expenditure of \$217.72 million. The decrease is mainly due to a reduction in expenditure on the acquisition of land for public purposes.

The revised agency fee for land sales in FY2006 is \$18.75 million, an increase of \$2.36 million or 14.4% over the actual FY2005 expenditure of \$16.38 million. The higher agency fee is due to land sales for the Integrated Resorts and Sentosa Cove.

FY2007 BUDGET

The total expenditure of MinLaw in FY2007 (excluding agency fee for land sales) is projected to be \$250.14 million, a decrease of \$31.74 million or 11.3% over the FY2006 revised budget. Of the total expenditure, \$122 million or 48.8% is for operating expenditure and \$128.14 million or 51.2% is for development expenditure.

Operating Expenditure

The FY2007 provision of \$122 million for operating expenditure is an increase of \$10.14 million or 9.1% over that for FY2006. This is mainly due to an increase in costs of security and maintenance for State land and buildings.

Development Expenditure

The FY2007 development provision of \$128.14 million is a decrease of \$41.88 million or 24.6% from the revised FY2006 provision. The decrease is mainly due to a lower projected expenditure on the acquisition of land for public purposes.

Other Consolidated Fund Outlays

The agency fee for land sales is projected to be \$17.44 million, a decrease of \$1.31 million or 7.0% lower than that for FY2006. The higher FY2006 agency fee was due to land sales for the Integrated Resorts and Sentosa Cove.

Total Expenditure by Programme

| Code | Programme | Running Costs | Transfers | Operating Expenditure | Development Expenditure | Total Expenditure |
|--------------|-------------------------------------|----------------------|--------------------|-----------------------|-------------------------|----------------------|
| RA | Administration | 18,830,500 | 4,616,300 | 23,446,800 | 17,880,000 | 41,326,800 |
| RB | Computer Services | 3,496,000 | 0 | 3,496,000 | 0 | 3,496,000 |
| RD | Land Acquisition Appeals | 390,000 | 0 | 390,000 | 0 | 390,000 |
| RG | Insolvency and Public Trustee | 8,745,000 | 0 | 8,745,000 | 1,006,000 | 9,751,000 |
| RI | Legal Aid | 4,857,200 | 0 | 4,857,200 | 0 | 4,857,200 |
| RN | Lands and Properties Administration | 80,044,000 | 0 | 80,044,000 | 109,252,000 | 189,296,000 |
| RO | Community Mediation | 1,021,000 | 0 | 1,021,000 | 0 | 1,021,000 |
| Total | | \$117,383,700 | \$4,616,300 | \$122,000,000 | \$128,138,000 | \$250,138,000 |

Development Expenditure by Project

| Project Title | Total Project Cost | Actual Expenditure up to end of FY2004 | Actual FY2005 | Estimated FY2006 | Revised FY2006 | Estimated FY2007 |
|--------------------------------------------------------------|--------------------|----------------------------------------|----------------------|---------------------|----------------------|----------------------|
| DEVELOPMENT EXPENDITURE | ... | ... | \$217,722,159 | \$98,863,800 | \$170,013,800 | \$128,138,000 |
| Direct Development | ... | ... | 215,533,859 | 95,123,800 | 166,273,100 | 111,138,000 |
| Administration Programme | | | | | | |
| Minor Development Projects | ... | ... | 205,699 | 874,700 | 874,700 | 880,000 |
| Insolvency and Public Trustee Programme | | | | | | |
| Insolvency & Public Trustee's Office Phase 2 Computerisation | 4,315,200 | 867,851 | 903,006 | 1,500,000 | 1,500,000 | 1,006,000 |
| Lands and Properties Administration Programme | | | | | | |
| Exhumation of Graves at Bidadari Cemetery | 90,092,000 | 54,122,975 | 2,899,259 | 539,300 | 369,000 | 502,000 |
| Land Acquisition for Circle Line | ... | ... | 8,000 | 0 | 0 | 2,206,200 |
| Land Acquisition for General Development | ... | ... | 198,924,926 | 65,828,400 | 157,561,500 | 99,885,000 |
| Improvement to State Lands/Provision of Amenities | ... | ... | 11,793,052 | 6,756,100 | 5,742,000 | 6,658,800 |
| Completed Projects | ... | ... | 799,918 | 19,625,300 | 226,600 | 0 |
| Capital Grants | ... | ... | 2,188,300 | 3,740,000 | 3,740,000 | 17,000,000 |
| Administration Programme | | | | | | |
| Intellectual Property Academy | 20,200,000 | 0 | 1,692,816 | 3,740,000 | 3,740,000 | 2,000,000 |
| New Projects | 0 | 0 | 0 | 0 | 0 | 15,000,000 |
| Completed Projects | ... | ... | 495,484 | 0 | 0 | 0 |

KEY PERFORMANCE INDICATORS

Desired Outcomes

- A sound and progressive legal framework
- A more harmonious and less litigious society through widespread use of mediation to resolve social and relational conflicts
- A debt recovery system which supports both entrepreneurship and financial discipline
- A Public Trustee system where stakeholders are confident of their rights to assets and compensation
- Accessibility to justice for persons of limited means
- Adequate land resources appropriately priced and optimized to help meet national needs
- A robust regime for the creation, protection and exploitation of intellectual property

Key Performance Indicators

| Desired Outcome | Performance Indicator | Actual FY2004 | Actual FY2005 | Revised FY2006 | Estimated FY2007 |
|-----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------------|------------------|
| A sound and progressive legal framework | Favourable ranking of Singapore's legal framework in the Institute of Management Development's World Competitiveness Yearbook | First | Second | Second | Second |
| A more harmonious and less litigious society through widespread use of mediation to resolve social and relational conflicts | No. of registered mediation cases | 1,307 | 1,504 | 1,650 | 1,820 |
| A debt recovery system which supports both entrepreneurship and financial discipline | Bankruptcy | | | | |
| | No. of new bankruptcy cases | 3,918 | 3,088 | 3,000 | 2,800 |
| | No. of bankruptcy cases where dividend is paid to creditors upon creditor's approval or completion of adjudication | 205 | 198 | 200 | 200 |
| | % of bankruptcy cases where payment of dividend to creditors is processed within 3 weeks upon creditor's approval | 100 | 100 | 100 | 100 |
| | Company Liquidation | | | | |
| | No. of new company winding-up cases where Official Receiver is appointed as liquidator | 119 | 107 | 110 | 110 |
| | No. of winding-up cases where dividend is paid to creditors | 61 | 76 | 80 | 85 |
| % of winding-up cases where the payment of dividend is processed within 3 weeks from date of completion of adjudication | 100 | 98 | 100 | 100 | |

Key Performance Indicators - continued

| Desired Outcome | Performance Indicator | Actual FY2004 | Actual FY2005 | Revised FY2006 | Estimated FY2007 |
|-----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------|------------------|-------------------|---------------------|
| A Public Trustee system where stakeholders are confident of their rights to assets and compensation | Public Trustee | | | | |
| | No. of Trust cases with only CPF money processed for payment | 4,052 | 3,484 | 3,500 | 3,500 |
| | % of Trust cases with only CPF money which are completely processed within 4 weeks from date of receipt of final documents | 90 | 78 | 90 | 90 |
| Accessibility to justice for persons of limited means | Legal Aid | | | | |
| | No. of cases where legal aid was granted by the Legal Aid Board | 1,445 | 1,630 | 2,140 | 2,200 |
| | % of applications where legal aid was granted by the Legal Aid Board | 90 | 92 | 91 | 91 |
| Adequate land resources appropriately priced and optimized to help meet national needs | State Land & Property Management | | | | |
| | Total area of state land managed (ha) | 13,754 | 13,980 | 14,036 | 14,000 |
| | Utilisation rate of state land (%) | 76 | 76 | 79 | 79 |
| | Total no. of state buildings managed | 4,657 | 4,712 | 5,108 | 5,100 |
| | Occupancy rate of state properties (%) | 82 | 82 | 83 | 83 |
| | No. of Temporary Occupation Licences (TOLs) and Tenancy Agreements (TAs) applications for the use of state land and properties | 375 | 598 | 600 | 600 |
| | % of TOLs and TAs cases issued within target time frame (2 months for state land and 4 months for state properties) | 90 | 92 | 97 | 97 |
| | Acquisition of Private Land | | | | |
| | No. of lots acquired | 4,020 | 4,798 | 2,500 | 3,000 |
| | Land Acquisition Appeals | | | | |
| | No. of appeals filed | 62 | 51 | 10 | 40 |
| | % of 1 st pre-hearing conference conducted within 6 weeks upon receipt of Petition of Appeal | 100 | 100 | 100 | 100 |

Key Performance Indicators - continued

| Desired Outcome | Performance Indicator | Actual FY2004 | Actual FY2005 | Revised FY2006 | Estimated FY2007 |
|----------------------------------------------------------------------------------------|------------------------------------------|------------------|------------------|-------------------|---------------------|
| A robust regime for the creation, protection and exploitation of intellectual property | Intellectual Property | | | | |
| | No. of Designs filings | 2,251 | 2,036 | 1,260 (i) | 1,230 |
| | No. of Design registrations in force | 6,877 | 9,518 | 10,400 | 11,200 |
| | No. of Trade Mark filings | 23,203 | 28,372 | 28,700 | 29,600 |
| | No. of Trade Mark registrations in force | 178,994 | 196,220 | 213,700 | 233,800 |
| | No. of Patent filings | 8,266 | 8,678 | 9,300 | 9,400 |
| | No. of Patents in force | 40,366 | 43,302 | 46,900 | 51,000 |

(i) From FY2006, Design Filings figures will no longer include Designs which had been registered in the United Kingdom seeking continued protection in Singapore (Form D18 applications) due to the close of the 5-year transitional period following the set up of Singapore's own Registry of Designs.