

## ADMINISTRATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following 3 divisions of MOE HQ:

**Corporate Services Division** - Plans and implements building, upgrading and maintenance programmes; coordinates emergency planning in MOE; emplaces pupils in schools; develops, administers and monitors local and foreign scholarship schemes for students; facilitates school admission of foreign students and returning Singaporeans; undertakes capacity planning for schools and develops implementation strategies for schools development; provides general administrative and logistical support services for MOE HQ and Government and Aided Schools; and manages the Customer Service Centre.

**Personnel Division** - Plans and executes the entire spectrum of human resource functions for the Ministry HQ and schools, including recruitment, deployment, career development, appraisals, promotions, establishment matters, discipline, resignations and retirements of Education Officers and Executive and Administrative staff.

**Finance Division** - Plans, allocates and manages the MOE operating and development budgets; administers the Edusave scheme; pays salaries, wages and claims to MOE staff; provides financial and accounting systems and support to MOE HQ and schools; reviews financial policies and develops management reporting in MOE.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KA ADMINISTRATION PROGRAMME</b>							
	TOTAL EXPENDITURE	\$136,761,524	\$344,041,490	\$179,715,790	\$266,014,250	\$86,298,460	48.0%
	Main Estimates						
	OPERATING EXPENDITURE	\$97,019,534	\$108,813,590	\$106,075,690	\$113,080,650	\$7,004,960	6.6%
	<i>RUNNING COSTS</i>	\$62,430,305	\$68,630,240	\$69,262,250	\$70,272,200	\$1,009,950	1.5%
1000	Expenditure on Manpower	\$36,937,129	\$36,710,400	\$38,893,900	\$37,049,800	-\$1,844,100	-4.7%
1200	Political Appointments	1,945,335	1,883,200	1,879,300	1,954,300	75,000	4.0
1500	Permanent Staff	34,935,274	34,799,900	37,014,600	34,637,500	-2,377,100	-6.4
1600	Temporary, Daily-Rated & Other Manpower	56,520	27,300	0	458,000	458,000	n.a.
2000	Other Operating Expenditure	\$24,183,006	\$30,479,840	\$28,958,350	\$31,844,400	\$2,886,050	10.0%
2100	Supplies & Services	17,191,640	24,263,000	20,790,630	24,037,980	3,247,350	15.6
2300	Manpower Development	2,075,895	2,198,780	2,357,620	2,152,720	-204,900	-8.7
2400	Public Relations & Exercises	4,553,276	3,666,320	4,848,200	5,169,100	320,900	6.6
2700	Equipment	198,765	304,620	346,090	334,130	-11,960	-3.5
2800	Financial Claims & Legal Expenses	163,430	47,120	615,810	150,470	-465,340	-75.6

**Expenditure Estimates by Object Class - continued**

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
3000	Operating Grant	\$1,310,170	\$1,440,000	\$1,410,000	\$1,378,000	-\$32,000	-2.3%
3200	Operating Grant to Educational Institutions	1,310,170	1,440,000	1,410,000	1,378,000	-32,000	-2.3
	<b>TRANSFERS</b>	<b>\$34,589,229</b>	<b>\$40,183,350</b>	<b>\$36,813,440</b>	<b>\$42,808,450</b>	<b>\$5,995,010</b>	<b>16.3%</b>
3500	Social Transfers	20,034,805	23,465,850	22,628,720	26,090,950	3,462,230	15.3
3600	Subventions	14,554,424	16,717,500	14,184,720	16,717,500	2,532,780	17.9
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$39,741,990</b>	<b>\$235,227,900</b>	<b>\$73,640,100</b>	<b>\$152,933,600</b>	<b>\$79,293,500</b>	<b>107.7%</b>
5100	Direct Development	24,913,026	52,186,800	20,628,100	20,233,000	-395,100	-1.9
5200	Capital Grant	14,808,284	183,041,100	52,386,800	132,591,700	80,204,900	153.1
5300	Capital Injections	20,680	0	625,200	108,900	-516,300	-82.6

**Manpower**

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Political Appointments	4	5	4	(4)
Permanent Staff	563	692	675	(590)
<b>TOTAL</b>	<b>567</b>	<b>697</b>	<b>679</b>	<b>(594)</b>

Figures in brackets shown in the "Revised FY2005" column on Manpower for all the Programmes denote actual staff strength.

## PLANNING AND PUBLIC RELATIONS PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following 4 divisions of MOE HQ:

**Corporate Communications Division** - Promotes the effective communication of education policies and programmes to MOE's customers (including the public) so as to enhance understanding and support for our education system.

**Organisational Development Division** - Examines and implements changes to structures, systems and procedures for greater effectiveness and efficiency; develops and implements IT projects; and promotes PS21.

**Planning Division** - Charts strategies and formulates policies to achieve MOE's mission and vision; oversees MOE's international relations; conducts research studies; evaluates educational programmes; provides timely management information to MOE HQ and schools for decision-making; and promotes national education by fostering in pupils a sense of identity as Singaporeans.

**Higher Education Division** - Initiates policy proposals/reviews and evaluates policy recommendations on universities, technical education and tertiary arts education; oversees the operations of MOE's statutory boards, statutory boards' funding and personnel policies, tuition grant administration, and the registration and inspection of private schools.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KB PLANNING AND PUBLIC RELATIONS PROGRAMME</b>							
	TOTAL EXPENDITURE	\$180,378,762	\$200,032,550	\$190,205,290	\$213,210,040	\$23,004,750	12.1%
	Main Estimates						
	OPERATING EXPENDITURE	\$178,254,398	\$198,922,850	\$185,419,090	\$211,093,540	\$25,674,450	13.8%
	<i>RUNNING COSTS</i>	\$176,912,320	\$197,424,000	\$183,590,440	\$208,900,250	\$25,309,810	13.8%
1000	Expenditure on Manpower	\$14,110,962	\$12,851,600	\$14,477,900	\$14,944,900	\$467,000	3.2%
1500	Permanent Staff	14,110,962	12,851,600	14,477,900	14,944,900	467,000	3.2
2000	Other Operating Expenditure	\$162,801,358	\$184,572,400	\$169,112,540	\$193,955,350	\$24,842,810	14.7%
2100	Supplies & Services	157,736,401	181,033,860	165,025,330	191,145,930	26,120,600	15.8
2300	Manpower Development	956,202	2,222,140	2,235,600	2,058,680	-176,920	-7.9
2400	Public Relations & Exercises	352,867	425,580	778,970	417,950	-361,020	-46.3
2700	Equipment	3,755,889	890,820	1,072,640	332,790	-739,850	-69.0

**Expenditure Estimates by Object Class - continued**

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
	<i>TRANSFERS</i>	\$1,342,078	\$1,498,850	\$1,828,650	\$2,193,290	\$364,640	19.9%
3600	Subventions	1,342,078	1,498,850	1,828,650	2,193,290	364,640	19.9
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	\$2,124,364	\$1,109,700	\$4,786,200	\$2,116,500	-\$2,669,700	-55.8%
5100	Direct Development	2,124,364	1,109,700	4,786,200	2,116,500	-2,669,700	-55.8

**Manpower**

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Permanent Staff	227	237	248 (236)	248
<b>TOTAL</b>	<b>227</b>	<b>237</b>	<b>248 (236)</b>	<b>248</b>

## SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following 5 divisions of MOE HQ:

**Schools Division** - Monitors, supervises and evaluates the operation of schools in order to ensure that the schools are well managed and implement education policies effectively; supervises, advises, develops and appraises Principals, Vice-Principals and other key officers.

**Curriculum Planning and Development Division** - Designs, reviews and revises syllabuses; publishes selected materials, conducts meetings and workshops and assists teachers to ensure the effective implementation of syllabuses; designs, implements, co-ordinates, supervises and organises special programmes and projects, and reviews and authorises textbooks and supplementary materials.

**Educational Technology Division** - Implements MOE's Information Technology Masterplan; provides direction on the use of educational technology in schools; and sets direction for school media resource library programmes and activities.

**Education Programmes Division** - Plans, develops and monitor policies and programmes on co-curricular activities, pastoral care and career guidance, gifted education and specialised programmes; develops policy and curriculum for pre-school; regulates and monitors kindergartens and SPED schools; develops policies, conducts research on identification and development of pupils' talents and abilities; develops/adapts and standardises psychological tests and administer psychological and general ability tests.

**Training and Development Division** – Provides training and professional development for teachers and middle-level school leaders as well as executive and administrative staff through consultancy services and continual learning schemes. Support teachers through counseling services, general well-being courses and loan of print and non-print educational resources.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KC SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME</b>							
	TOTAL EXPENDITURE	\$130,688,320	\$150,260,930	\$151,464,670	\$172,781,420	\$21,316,750	14.1%
	Main Estimates						
	OPERATING EXPENDITURE	\$130,250,179	\$150,051,930	\$150,427,670	\$157,402,620	\$6,974,950	4.6%
	<i>RUNNING COSTS</i>	\$102,712,853	\$120,780,210	\$112,607,160	\$125,136,970	\$12,529,810	11.1%
1000	Expenditure on Manpower	\$80,227,370	\$79,744,100	\$82,034,400	\$84,072,500	\$2,038,100	2.5%
1500	Permanent Staff	80,227,370	79,744,100	82,034,400	84,072,500	2,038,100	2.5

**Expenditure Estimates by Object Class - continued**

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
2000	Other Operating Expenditure	\$22,485,483	\$41,036,110	\$30,572,760	\$41,064,470	\$10,491,710	34.3%
2100	Supplies & Services	8,868,851	28,300,520	16,817,430	24,087,240	7,269,810	43.2
2300	Manpower Development	10,575,139	10,146,320	10,845,470	12,945,290	2,099,820	19.4
2400	Public Relations & Exercises	1,918,677	2,093,790	2,206,010	3,403,550	1,197,540	54.3
2700	Equipment	1,041,037	493,360	701,730	626,040	-75,690	-10.8
2800	Financial Claims & Legal Expenses	81,779	2,120	2,120	2,350	230	10.8
	<b>TRANSFERS</b>	<b>\$27,537,326</b>	<b>\$29,271,720</b>	<b>\$37,820,510</b>	<b>\$32,265,650</b>	<b>-\$5,554,860</b>	<b>-14.7%</b>
3500	Social Transfers	22,939,535	24,168,400	24,251,890	25,903,440	1,651,550	6.8
3600	Subventions	4,597,792	5,103,320	13,568,620	6,362,210	-7,206,410	-53.1
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$438,141</b>	<b>\$209,000</b>	<b>\$1,037,000</b>	<b>\$15,378,800</b>	<b>\$14,341,800</b>	<b>n. a.</b>
5100	Direct Development	363,391	209,000	407,000	7,537,100	7,130,100	n. a.
5200	Capital Grant	74,750	0	630,000	7,841,700	7,211,700	n. a.

**Manpower**

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Permanent Staff	860	858	880	(839)
<b>TOTAL</b>	<b>860</b>	<b>858</b>	<b>880</b>	<b>(839)</b>

## GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The functions carried out under this programme include overseeing the administration and operation of Government primary schools, Government secondary schools and Government junior colleges.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KD GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME</b>							
	TOTAL EXPENDITURE	\$2,153,185,385	\$2,105,740,150	\$2,150,484,360	\$2,280,784,660	\$130,300,300	6.1%
	Main Estimates						
	OPERATING EXPENDITURE	\$1,884,769,615	\$1,942,826,250	\$2,009,014,360	\$2,146,452,360	\$137,438,000	6.8%
	<i>RUNNING COSTS</i>	\$1,825,750,352	\$1,879,957,670	\$1,944,010,950	\$2,063,133,110	\$119,122,160	6.1%
1000	Expenditure on Manpower	\$1,652,081,118	\$1,677,987,200	\$1,722,276,900	\$1,813,787,500	\$91,510,600	5.3%
1500	Permanent Staff	1,652,081,118	1,677,987,200	1,722,276,900	1,813,787,500	91,510,600	5.3
2000	Other Operating Expenditure	\$173,600,330	\$201,820,470	\$221,684,050	\$249,195,610	\$27,511,560	12.4%
2100	Supplies & Services	123,406,840	142,221,480	154,138,700	173,248,860	19,110,160	12.4
2300	Manpower Development	15,010,376	18,402,190	16,018,090	16,092,630	74,540	0.5
2400	Public Relations & Exercises	112,824	128,070	187,630	166,430	-21,200	-11.3
2700	Equipment	34,749,507	40,794,330	51,025,230	59,418,780	8,393,550	16.4
2800	Financial Claims & Legal Expenses	320,783	274,400	314,400	268,910	-45,490	-14.5
3000	Operating Grant	\$68,904	\$150,000	\$50,000	\$150,000	\$100,000	200.0%
3200	Operating Grant to Educational Institutions	68,904	150,000	50,000	150,000	100,000	200.0
	<i>TRANSFERS</i>	\$59,019,263	\$62,868,580	\$65,003,410	\$83,319,250	\$18,315,840	28.2%
3500	Social Transfers	59,019,263	62,868,580	65,003,410	83,319,250	18,315,840	28.2
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$268,415,770	\$162,913,900	\$141,470,000	\$134,332,300	-\$7,137,700	-5.0%
5100	Direct Development	262,734,650	162,913,900	141,470,000	134,332,300	-7,137,700	-5.0
5200	Capital Grant	5,681,120	0	0	0	0	0.0

**Manpower**

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Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Permanent Staff	26,372	27,945	27,926 (27,298)	27,926
TOTAL	26,372	27,945	27,926 (27,298)	27,926

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## SPECIAL EDUCATION SCHOOLS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Special Education Schools.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KE SPECIAL EDUCATION SCHOOLS PROGRAMME</b>							
	TOTAL EXPENDITURE	\$45,250,744	\$56,290,800	\$55,648,990	\$67,831,680	\$12,182,690	21.9%
	Main Estimates						
	OPERATING EXPENDITURE	\$38,884,250	\$52,919,000	\$53,905,190	\$59,520,780	\$5,615,590	10.4%
	<i>TRANSFERS</i>	\$38,884,250	\$52,919,000	\$53,905,190	\$59,520,780	\$5,615,590	10.4%
3600	Subventions	38,884,250	52,919,000	53,905,190	59,520,780	5,615,590	10.4
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$6,366,493	\$3,371,800	\$1,743,800	\$8,310,900	\$6,567,100	376.6%
5200	Capital Grant	6,366,493	3,371,800	1,743,800	8,310,900	6,567,100	376.6

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005		Estimated FY2006
Permanent Staff	18	125	125	(17)	125
TOTAL	18	125	125	(17)	125

## GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The main functions carried out under this programme include the administration and operation of Government-aided primary schools, Government-aided secondary schools and Government-aided junior colleges.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KF GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME</b>							
	TOTAL EXPENDITURE	\$689,050,059	\$610,080,500	\$694,910,200	\$669,107,500	-\$25,802,700	-3.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$566,763,520	\$553,566,400	\$608,227,100	\$630,662,200	\$22,435,100	3.7%
	<i>RUNNING COSTS</i>	\$566,763,520	\$553,566,400	\$608,227,100	\$630,662,200	\$22,435,100	3.7%
3000	Operating Grant	\$566,763,520	\$553,566,400	\$608,227,100	\$630,662,200	\$22,435,100	3.7%
3200	Operating Grant to Government-Aided Schools and Junior Colleges	566,763,520	553,566,400	608,227,100	630,662,200	22,435,100	3.7
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$122,286,539	\$56,514,100	\$86,683,100	\$38,445,300	-\$48,237,800	-55.6%
5200	Capital Grant	122,286,539	56,514,100	86,683,100	38,445,300	-48,237,800	-55.6

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Permanent Staff	5,620	5,131	5,131	5,131
Others	1,922	2,537	2,530	2,530
TOTAL	7,542	7,668	7,661	7,661

## INDEPENDENT SCHOOLS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Independent Schools.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KG INDEPENDENT SCHOOLS PROGRAMME</b>							
	TOTAL EXPENDITURE	\$155,800,210	\$157,078,300	\$148,676,820	\$172,844,240	\$24,167,420	16.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$122,843,076	\$119,593,800	\$123,001,820	\$164,463,340	\$41,461,520	33.7%
	<i>RUNNING COSTS</i>	\$120,259,576	\$116,641,500	\$119,890,700	\$160,271,500	\$40,380,800	33.7%
3000	Operating Grant	\$120,259,576	\$116,641,500	\$119,890,700	\$160,271,500	\$40,380,800	33.7%
3200	Operating Grant to Independent Schools	120,259,576	116,641,500	119,890,700	160,271,500	40,380,800	33.7
	<i>TRANSFERS</i>	\$2,583,500	\$2,952,300	\$3,111,120	\$4,191,840	\$1,080,720	34.7%
3500	Social Transfers	2,583,500	2,952,300	3,111,120	4,191,840	1,080,720	34.7
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$32,957,135	\$37,484,500	\$25,675,000	\$8,380,900	-\$17,294,100	-67.4%
5100	Direct Development	12,831,453	0	0	0	0	0.0
5200	Capital Grant	20,125,681	37,484,500	25,675,000	8,380,900	-17,294,100	-67.4

## NATIONAL INSTITUTE OF EDUCATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under National Institute of Education (NIE). The functions of NIE are: to train teachers and school leaders to meet Singapore's need; to promote research in Education, Arts, Science, Physical Education and other related disciplines in teacher training; and to provide postgraduate programmes in Education, Arts, Science and Physical Education.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KH NATIONAL INSTITUTE OF EDUCATION PROGRAMME</b>							
	<b>TOTAL EXPENDITURE</b>	\$76,146,653	\$75,742,800	\$85,640,600	\$98,148,200	\$12,507,600	14.6%
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	\$73,256,392	\$75,742,800	\$85,640,600	\$98,148,200	\$12,507,600	14.6%
	<i>RUNNING COSTS</i>	\$73,256,392	\$75,742,800	\$85,640,600	\$0	-\$85,640,600	-100.0%
3000	Operating Grant	\$73,256,392	\$75,742,800	\$85,640,600	\$0	-\$85,640,600	-100.0%
3200	Operating Grant to the National Institute of Education and tuition grants to student teachers	73,256,392	75,742,800	85,640,600	0	-85,640,600	-100.0
	<i>TRANSFERS</i>	\$0	\$0	\$0	\$98,148,200	\$98,148,200	n. a.
3500	Social Transfers	0	0	0	596,000	596,000	n. a.
3600	Subventions	0	0	0	97,552,200	97,552,200	n. a.
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	\$2,890,261	\$0	\$0	\$0	\$0	0.0%
5200	Capital Grant	2,890,261	0	0	0	0	0.0

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Others	672	722	732 (649)	732
<b>TOTAL</b>	<b>672</b>	<b>722</b>	<b>732 (649)</b>	<b>732</b>

## NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under National University of Singapore (NUS). The mission of NUS is to excel in teaching and research and contribute to the nation's development. NUS's key goals are: to produce well-rounded graduates capable of independent life-long learning; to gain international recognition for NUS's outstanding teaching facilities; and to gain international eminence in selected fields of research and promote practical applications of research.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KI NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME</b>							
	<b>TOTAL EXPENDITURE</b>	\$725,534,035	\$700,664,400	\$688,758,700	\$1,058,816,900	\$370,058,200	53.7%
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	\$561,394,198	\$584,859,300	\$590,598,300	\$1,034,974,200	\$444,375,900	75.2%
	<i>RUNNING COSTS</i>	\$561,037,488	\$584,559,300	\$590,298,300	\$0	-\$590,298,300	-100.0%
3000	Operating Grant	\$561,037,488	\$584,559,300	\$590,298,300	\$0	-\$590,298,300	-100.0%
3200	Operating Grant to the National University of Singapore and tuition grants to undergraduates	561,037,488	584,559,300	590,298,300	0	-590,298,300	-100.0
	<i>TRANSFERS</i>	\$356,710	\$300,000	\$300,000	\$1,034,974,200	\$1,034,674,200	n. a.
3500	Social Transfers	356,710	300,000	300,000	28,003,100	27,703,100	n. a.
3600	Subventions	0	0	0	1,006,971,100	1,006,971,100	n. a.
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	\$164,139,837	\$115,805,100	\$98,160,400	\$23,842,700	-\$74,317,700	-75.7%
5200	Capital Grant	164,139,837	115,805,100	98,160,400	23,842,700	-74,317,700	-75.7

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005		Estimated FY2006
Others	4,881	4,719	5,163	(5,163)	5,320
<b>TOTAL</b>	<b>4,881</b>	<b>4,719</b>	<b>5,163</b>	<b>(5,163)</b>	<b>5,320</b>

## NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Nanyang Technological University (NTU). The functions of NTU are to train leaders, professionals and entrepreneurs for Singapore and to advance research and development in both the academic and professional disciplines.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KJ NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME</b>							
	TOTAL EXPENDITURE	\$431,257,090	\$373,144,000	\$442,894,400	\$587,562,900	\$144,668,500	32.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$301,438,382	\$317,964,700	\$318,546,900	\$507,344,600	\$188,797,700	59.3%
	<i>RUNNING COSTS</i>	\$301,094,605	\$317,664,700	\$318,246,900	\$0	-\$318,246,900	-100.0%
3000	Operating Grant	\$301,094,605	\$317,664,700	\$318,246,900	\$0	-\$318,246,900	-100.0%
3200	Operating Grant to the National Technological University and tuition grants to undergraduates	301,094,605	317,664,700	318,246,900	0	-318,246,900	-100.0%
	<i>TRANSFERS</i>	\$343,777	\$300,000	\$300,000	\$507,344,600	\$507,044,600	n. a.
3500	Social Transfers	343,777	300,000	300,000	26,350,800	26,050,800	n. a.
3600	Subventions	0	0	0	480,993,800	480,993,800	n. a.
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$129,818,709	\$55,179,300	\$124,347,500	\$80,218,300	-\$44,129,200	-35.5%
5200	Capital Grant	129,818,709	55,179,300	124,347,500	80,218,300	-44,129,200	-35.5%

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Others	2,261	3,981	2,626 (2,384)	2,910
TOTAL	2,261	3,981	2,626 (2,384)	2,910

## INSTITUTE OF SOUTHEAST ASIAN STUDIES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Institute of Southeast Asian Studies (ISEAS). The function of ISEAS is to engage in the promotion of research on Southeast Asia and on all matters pertaining to Southeast Asia and Asia Pacific.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KK INSTITUTE OF SOUTHEAST ASIAN STUDIES PROGRAMME</b>							
	TOTAL EXPENDITURE	\$10,296,613	\$10,212,200	\$10,325,200	\$10,559,500	\$234,300	2.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$10,296,613	\$10,212,200	\$10,325,200	\$10,559,500	\$234,300	2.3%
	<i>RUNNING COSTS</i>	\$10,296,613	\$10,212,200	\$10,325,200	\$10,559,500	\$234,300	2.3%
3000	Operating Grant	\$10,296,613	\$10,212,200	\$10,325,200	\$10,559,500	\$234,300	2.3%
3200	Operating Grant to the Institute of Southeast Asian Studies	10,296,613	10,212,200	10,325,200	10,559,500	234,300	2.3

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005		Estimated FY2006
Others	62	65	62	(62)	62
TOTAL	62	65	62	(62)	62

## SINGAPORE POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Singapore Polytechnic (SP). The main function of SP is to educate and train students in engineering and business administration up to diploma level.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KL SINGAPORE POLYTECHNIC PROGRAMME</b>							
	TOTAL EXPENDITURE	\$184,501,102	\$170,144,400	\$190,030,800	\$177,831,500	-\$12,199,300	-6.4%
	Main Estimates						
	OPERATING EXPENDITURE	\$151,979,204	\$149,300,200	\$150,280,300	\$171,843,400	\$21,563,100	14.3%
	<i>RUNNING COSTS</i>	\$151,475,412	\$148,700,200	\$149,680,300	\$171,243,400	\$21,563,100	14.4%
3000	Operating Grant	\$151,475,412	\$148,700,200	\$149,680,300	\$171,243,400	\$21,563,100	14.4%
3200	Operating Grant to the Singapore Polytechnic and tuition grants to students	151,475,412	148,700,200	149,680,300	171,243,400	21,563,100	14.4
	<i>TRANSFERS</i>	\$503,792	\$600,000	\$600,000	\$600,000	\$0	0.0%
3500	Social Transfers	503,792	600,000	600,000	600,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$32,521,898	\$20,844,200	\$39,750,500	\$5,988,100	-\$33,762,400	-84.9%
5200	Capital Grant	32,521,898	20,844,200	39,750,500	5,988,100	-33,762,400	-84.9

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005		Estimated FY2006
Others	1,480	1,496	1,451	(1,407)	1,437
TOTAL	1,480	1,496	1,451	(1,407)	1,437

## NGEE ANN POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Ngee Ann Polytechnic (NP). The function of NP is to educate and train practice-oriented people for industry, commerce and other sectors through diploma, advanced diploma and continuing education courses to meet the technological, economic and social needs of Singapore.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KM NGEE ANN POLYTECHNIC PROGRAMME</b>							
	TOTAL EXPENDITURE	\$162,953,937	\$144,375,400	\$156,984,300	\$169,700,100	\$12,715,800	8.1%
	Main Estimates						
	OPERATING EXPENDITURE	\$144,945,583	\$141,515,100	\$145,234,600	\$161,403,700	\$16,169,100	11.1%
	<i>RUNNING COSTS</i>	\$144,128,322	\$140,915,100	\$144,634,600	\$160,803,700	\$16,169,100	11.2%
3000	Operating Grant	\$144,128,322	\$140,915,100	\$144,634,600	\$160,803,700	\$16,169,100	11.2%
3200	Operating Grant to the Ngee Ann Polytechnic and tuition grants to students	144,128,322	140,915,100	144,634,600	160,803,700	16,169,100	11.2
	<i>TRANSFERS</i>	\$817,261	\$600,000	\$600,000	\$600,000	\$0	0.0%
3500	Social Transfers	817,261	600,000	600,000	600,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$18,008,354	\$2,860,300	\$11,749,700	\$8,296,400	-\$3,453,300	-29.4%
5200	Capital Grant	18,008,354	2,860,300	11,749,700	8,296,400	-3,453,300	-29.4

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Others	1,481	1,500	1,500 (1,458)	1,500
TOTAL	1,481	1,500	1,500 (1,458)	1,500

**TEMASEK POLYTECHNIC PROGRAMME****PROGRAMME DESCRIPTION**

This programme comes under Temasek Polytechnic (TP). The function of TP is to prepare school-leavers for work and equip them with the knowledge, skills and attitudes that will lead them to satisfying and rewarding careers and further education.

**Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KN TEMASEK POLYTECHNIC PROGRAMME</b>							
	TOTAL EXPENDITURE	\$137,188,823	\$146,027,400	\$149,490,900	\$166,107,200	\$16,616,300	11.1%
	Main Estimates						
	OPERATING EXPENDITURE	\$127,785,223	\$134,820,600	\$135,972,100	\$157,829,300	\$21,857,200	16.1%
	<i>RUNNING COSTS</i>	\$127,501,308	\$134,420,600	\$135,572,100	\$157,429,300	\$21,857,200	16.1%
3000	Operating Grant	\$127,501,308	\$134,420,600	\$135,572,100	\$157,429,300	\$21,857,200	16.1%
3200	Operating Grant to the Temasek Polytechnic and tuition grants to students	127,501,308	134,420,600	135,572,100	157,429,300	21,857,200	16.1
	<i>TRANSFERS</i>	\$283,915	\$400,000	\$400,000	\$400,000	\$0	0.0%
3500	Social Transfers	283,915	400,000	400,000	400,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$9,403,600	\$11,206,800	\$13,518,800	\$8,277,900	-\$5,240,900	-38.8%
5200	Capital Grant	9,403,600	11,206,800	13,518,800	8,277,900	-5,240,900	-38.8

**Manpower**

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Others	1,226	1,300	1,300 (1,194)	1,322
TOTAL	1,226	1,300	1,300 (1,194)	1,322

## INSTITUTE OF TECHNICAL EDUCATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Institute of Technical Education (ITE). The functions of ITE are: to promote and provide technical education and training courses and maintain the standard of technical skills; to upgrade the technical skills of the workforce through continuous education and training; to promote and provide consultancy services on technical skills training and education; and to promote research on technical skills training and education.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KO INSTITUTE OF TECHNICAL EDUCATION PROGRAMME</b>							
	<b>TOTAL EXPENDITURE</b>	\$294,303,061	\$244,052,800	\$235,639,500	\$238,902,700	\$3,263,200	1.4%
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	\$191,135,117	\$199,885,000	\$203,992,300	\$231,550,600	\$27,558,300	13.5%
	<i>RUNNING COSTS</i>	\$187,122,012	\$196,274,700	\$200,382,000	\$227,910,600	\$27,528,600	13.7%
3000	Operating Grant	\$187,122,012	\$196,274,700	\$200,382,000	\$227,910,600	\$27,528,600	13.7%
3200	Operating Grant to the Institute of Technical Education and tuition grants to trainees	187,122,012	196,274,700	200,382,000	227,910,600	27,528,600	13.7
	<i>TRANSFERS</i>	\$4,013,105	\$3,610,300	\$3,610,300	\$3,640,000	\$29,700	0.8%
3500	Social Transfers	4,013,105	3,610,300	3,610,300	3,640,000	29,700	0.8
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	\$103,167,944	\$44,167,800	\$31,647,200	\$7,352,100	-\$24,295,100	-76.8%
5200	Capital Grant	103,167,944	44,167,800	31,647,200	7,352,100	-24,295,100	-76.8

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Others	2,189	2,614	2,487 (2,205)	2,544
<b>TOTAL</b>	<b>2,189</b>	<b>2,614</b>	<b>2,487 (2,205)</b>	<b>2,544</b>

## SCIENCE CENTRE BOARD PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Science Centre Board (SCB). The functions of SCB are: to disseminate knowledge of science and technology to the general public and, in particular, to students, through imaginative and enjoyable means; to establish a centre of excellence and innovation in non-formal science education; and to serve as a catalyst for youth to develop their creativity and to nurture their interest in careers in related fields.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KP SCIENCE CENTRE BOARD PROGRAMME</b>							
	TOTAL EXPENDITURE	\$14,630,862	\$16,586,000	\$18,622,200	\$14,898,500	-\$3,723,700	-20.0%
	Main Estimates						
	OPERATING EXPENDITURE	\$13,147,400	\$11,566,000	\$13,155,300	\$13,474,900	\$319,600	2.4%
	<i>RUNNING COSTS</i>	\$13,147,400	\$11,566,000	\$13,155,300	\$13,474,900	\$319,600	2.4%
3000	Operating Grant	\$13,147,400	\$11,566,000	\$13,155,300	\$13,474,900	\$319,600	2.4%
3200	Operating Grant to the Science Centre Board	13,147,400	11,566,000	13,155,300	13,474,900	319,600	2.4
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$1,483,462	\$5,020,000	\$5,466,900	\$1,423,600	-\$4,043,300	-74.0%
5200	Capital Grant	1,483,462	5,020,000	5,466,900	1,423,600	-4,043,300	-74.0

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005		Estimated FY2006
Others	133	151	146	(133)	152
TOTAL	133	151	146	(133)	152

## NANYANG POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Nanyang Polytechnic (NYP). The function of NYP is to provide quality education and training to prepare and equip school leavers with knowledge and skills for working lives.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KQ NANYANG POLYTECHNIC PROGRAMME</b>							
	TOTAL EXPENDITURE	\$157,071,092	\$151,329,100	\$157,144,100	\$161,539,800	\$4,395,700	2.8%
	Main Estimates						
	OPERATING EXPENDITURE	\$141,301,570	\$138,616,700	\$145,984,100	\$153,682,900	\$7,698,800	5.3%
	<i>RUNNING COSTS</i>	\$140,654,110	\$138,016,700	\$145,384,100	\$153,082,900	\$7,698,800	5.3%
3000	Operating Grant	\$140,654,110	\$138,016,700	\$145,384,100	\$153,082,900	\$7,698,800	5.3%
3200	Operating Grant to the Nanyang Polytechnic and tuition grants to students	140,654,110	138,016,700	145,384,100	153,082,900	7,698,800	5.3
	<i>TRANSFERS</i>	\$647,460	\$600,000	\$600,000	\$600,000	\$0	0.0%
3500	Social Transfers	647,460	600,000	600,000	600,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$15,769,522	\$12,712,400	\$11,160,000	\$7,856,900	-\$3,303,100	-29.6%
5200	Capital Grant	15,769,522	12,712,400	11,160,000	7,856,900	-3,303,100	-29.6

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Others	1,167	1,525	1,452 (1,180)	1,452
TOTAL	1,167	1,525	1,452 (1,180)	1,452

**OPEN UNIVERSITY DEGREE PROGRAMME****PROGRAMME DESCRIPTION**

This programme comes under MOE HQ. The function of the Open University is to help improve the educational level and professional skills of working adults by providing them with opportunities to acquire tertiary education through the open learning approach.

**Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KR OPEN UNIVERSITY DEGREE PROGRAMME</b>							
	TOTAL EXPENDITURE	\$450,212	\$457,500	\$476,600	\$649,700	\$173,100	36.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$427,759	\$457,500	\$457,400	\$649,700	\$192,300	42.0%
	<i>TRANSFERS</i>	\$427,759	\$457,500	\$457,400	\$649,700	\$192,300	42.0%
3600	Subventions	427,759	457,500	457,400	649,700	192,300	42.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$22,452	\$0	\$19,200	\$0	-\$19,200	-100.0%
5200	Capital Grant	22,452	0	19,200	0	-19,200	-100.0

## SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The Singapore Management University (SMU) is a private university which focuses on business and finance programmes. SMU will strive to be a world-class university for education and research, with stimulating and diverse programmes to develop entrepreneurial, knowledgeable and responsible men and women capable of operating in a dynamic global environment.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KS SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME</b>							
	TOTAL EXPENDITURE	\$327,022,267	\$168,878,600	\$117,060,400	\$220,960,300	\$103,899,900	88.8%
	Main Estimates						
	OPERATING EXPENDITURE	\$167,036,614	\$105,957,000	\$103,714,400	\$220,960,300	\$117,245,900	113.0%
	<i>TRANSFERS</i>	\$167,036,614	\$105,957,000	\$103,714,400	\$220,960,300	\$117,245,900	113.0%
3500	Social Transfers	93,164	104,100	104,100	120,000	15,900	15.3
3600	Subventions	166,943,450	105,852,900	103,610,300	220,840,300	117,230,000	113.1
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$159,985,653	\$62,921,600	\$13,346,000	\$0	-\$13,346,000	-100.0%
5200	Capital Grant	159,985,653	62,921,600	13,346,000	0	-13,346,000	-100.0

## NANYANG ACADEMY OF FINE ARTS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The Nanyang Academy of Fine Arts (NAFA) is a private arts institution. The Academy offers certificate, diploma and degree courses in the visual arts and the performing arts. Children's programmes are also offered. The Academy has a strong focus on Chinese arts. The mission of the Academy is "to develop Nanyang Academy into a world-class full-fledged arts institution".

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KT NANYANG ACADEMY OF FINE ARTS PROGRAMME</b>							
	TOTAL EXPENDITURE	\$14,459,440	\$11,754,000	\$11,885,500	\$14,821,000	\$2,935,500	24.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$10,484,328	\$10,358,000	\$11,030,500	\$13,327,300	\$2,296,800	20.8%
	<i>TRANSFERS</i>	\$10,484,328	\$10,358,000	\$11,030,500	\$13,327,300	\$2,296,800	20.8%
3600	Subventions	10,484,328	10,358,000	11,030,500	13,327,300	2,296,800	20.8
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$3,975,112	\$1,396,000	\$855,000	\$1,493,700	\$638,700	74.7%
5200	Capital Grant	3,975,112	1,396,000	855,000	1,493,700	638,700	74.7

## LASALLE-SIA COLLEGE OF THE ARTS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The LaSalle-SIA College of the Arts is a private arts institution. The College offers certificate, diploma and degree courses in the visual arts and the performing arts. The College also offers programmes for children. The College has a strong focus on Western and Contemporary arts. The mission of the College is “to build a focused teaching and learning environment in the Arts that maximises the artistic potential of our students thus setting the standard for creative excellence”.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KU LASALLE-SIA COLLEGE OF THE ARTS PROGRAMME</b>							
	TOTAL EXPENDITURE	\$22,060,131	\$31,387,300	\$24,069,000	\$15,159,700	-\$8,909,300	-37.0%
	Main Estimates						
	OPERATING EXPENDITURE	\$9,467,331	\$10,474,100	\$10,249,700	\$15,159,700	\$4,910,000	47.9%
	<i>TRANSFERS</i>	\$9,467,331	\$10,474,100	\$10,249,700	\$15,159,700	\$4,910,000	47.9%
3600	Subventions	9,467,331	10,474,100	10,249,700	15,159,700	4,910,000	47.9
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$12,592,800	\$20,913,200	\$13,819,300	\$0	-\$13,819,300	-100.0%
5200	Capital Grant	12,592,800	20,913,200	13,819,300	0	-13,819,300	-100.0

**REPUBLIC POLYTECHNIC PROGRAMME****PROGRAMME DESCRIPTION**

This programme comes under Republic Polytechnic (RP). The function of RP is to nurture innovation, professional competency and entrepreneurial learning. It aims to be an institution of excellence in problem-based learning in partnership with industry, embracing the holistic development and career preparation of the individual.

**Expenditure Estimates by Object Class**

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KV REPUBLIC POLYTECHNIC PROGRAMME</b>							
	TOTAL EXPENDITURE	\$136,155,283	\$273,085,300	\$217,708,000	\$161,819,300	-\$55,888,700	-25.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$28,434,394	\$46,974,800	\$47,322,700	\$57,305,900	\$9,983,200	21.1%
	<i>RUNNING COSTS</i>	\$28,391,587	\$46,894,800	\$47,242,700	\$57,225,900	\$9,983,200	21.1%
3000	Operating Grant	\$28,391,587	\$46,894,800	\$47,242,700	\$57,225,900	\$9,983,200	21.1%
3200	Operating Grant to the Republic Polytechnic and tuition grants to students	28,391,587	46,894,800	47,242,700	57,225,900	9,983,200	21.1
	<i>TRANSFERS</i>	\$42,807	\$80,000	\$80,000	\$80,000	\$0	0.0%
3500	Social Transfers	42,807	80,000	80,000	80,000	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$107,720,889	\$226,110,500	\$170,385,300	\$104,513,400	-\$65,871,900	-38.7%
5200	Capital Grant	107,720,889	226,110,500	170,385,300	104,513,400	-65,871,900	-38.7

**Manpower**

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Others	190	520	453	643
TOTAL	190	520	453	643

## SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Singapore Examinations and Assessment Board (SEAB). The function of SEAB is to conduct the national examinations: PSLE, GCE 'N', 'O' and 'A' levels, develop testing instruments and advise schools on assessment matters; evaluate educational projects and programmes.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
<b>KW SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME</b>							
	TOTAL EXPENDITURE	\$28,976,041	\$23,843,000	\$25,012,500	\$26,119,000	\$1,106,500	4.4%
	Main Estimates						
	OPERATING EXPENDITURE	\$23,409,576	\$23,843,000	\$25,012,500	\$26,119,000	\$1,106,500	4.4%
	<i>RUNNING COSTS</i>	\$23,409,576	\$23,843,000	\$25,012,500	\$26,119,000	\$1,106,500	4.4%
3000	Operating Grant	\$23,409,576	\$23,843,000	\$25,012,500	\$26,119,000	\$1,106,500	4.4%
3100	Operating Grant to the Singapore Examinations and Assessment Board	23,409,576	23,843,000	25,012,500	26,119,000	1,106,500	4.4
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$5,566,465	\$0	\$0	\$0	\$0	0.0%
5100	Direct Development	701,252	0	0	0	0	0.0
5200	Capital Grant	1,372,487	0	0	0	0	0.0
5300	Capital Injections	3,492,726	0	0	0	0	0.0

### Manpower

Category	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Others	134	154	154 (134)	154
TOTAL	134	154	154 (134)	154