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MINISTRY OF NATIONAL DEVELOPMENT

OVERVIEW

Mission Statement

To create the best physical and living environment for building a vibrant city, a robust economy and cohesive communities.

FY2006 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
	TOTAL EXPENDITURE	\$1,529,052,618	\$1,426,842,370	\$1,355,521,740	\$1,242,648,770	-\$112,872,970	-8.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$376,535,698	\$332,743,270	\$337,732,440	\$672,459,270	\$334,726,830	99.1%
	<i>RUNNING COSTS</i>	\$209,935,009	\$235,293,270	\$240,477,440	\$574,489,270	\$334,011,830	138.9%
1000	Expenditure on Manpower	\$12,621,495	\$14,848,600	\$14,250,000	\$14,879,600	\$629,600	4.4%
1200	Political Appointments	1,726,630	1,350,000	1,560,000	2,000,000	440,000	28.2
1500	Permanent Staff	10,894,865	13,495,600	12,688,000	12,876,600	188,600	1.5
1600	Temporary, Daily-Rated & Other Manpower	0	3,000	2,000	3,000	1,000	50.0
2000	Other Operating Expenditure	\$44,690,143	\$49,729,070	\$50,243,140	\$52,529,270	\$2,286,130	4.6%
2100	Supplies & Services	40,615,287	47,488,730	47,271,640	51,386,760	4,115,120	8.7
2300	Manpower Development	587,298	710,440	590,440	666,900	76,460	12.9
2400	Public Relations & Exercises	137,408	256,370	311,950	167,610	-144,340	-46.3
2700	Equipment	365,424	403,430	622,110	201,500	-420,610	-67.6
2800	Financial Claims & Legal Expenses	2,984,726	870,100	1,447,000	106,500	-1,340,500	-92.6
3000	Operating Grant	\$152,623,371	\$170,715,600	\$175,984,300	\$507,080,400	\$331,096,100	188.1%
3100	Operating Grant to Statutory Boards	152,623,371	170,715,600	175,984,300	507,080,400	331,096,100	188.1
	<i>TRANSFERS</i>	\$166,600,688	\$97,450,000	\$97,255,000	\$97,970,000	\$715,000	0.7%
3600	Subventions	166,600,688	97,450,000	97,255,000	97,970,000	715,000	0.7

Expenditure Estimates by Object Class - continued

Code	Object Class	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	Change over FY2005	
Development Estimates							
DEVELOPMENT EXPENDITURE		\$1,152,516,920	\$1,094,099,100	\$1,017,789,300	\$570,189,500	-\$447,599,800	-44.0%
5100	Direct Development	405,032,016	402,026,000	390,781,700	252,600,700	-138,181,000	-35.4
5200	Capital Grant	747,484,904	692,073,100	627,007,600	317,588,800	-309,418,800	-49.3
OTHER DEVELOPMENT FUND OUTLAYS		\$2,429,789,363	\$2,930,072,800	\$2,485,044,800	\$2,545,008,900	\$59,964,100	2.4%
5600	Loans	2,264,720,054	2,408,000,000	2,363,000,000	2,317,000,000	-46,000,000	-1.9
9100	Loan Repayments	7,170,939,875	7,464,581,300	7,424,000,000	7,031,000,000	-393,000,000	-5.3
	Net Lending	-4,906,219,821	-5,056,581,300	-5,061,000,000	-4,714,000,000	347,000,000	-6.9
5500	Land-related Expenditure	165,069,309	522,072,800	122,044,800	228,008,900	105,964,100	86.8

Establishment List

Category/Personnel	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006	
POLITICAL APPOINTMENTS	3	3	3	(3)	3
Minister	2	2	1	(1)	1
Minister of State	1	1	1	(1)	1
Parliamentary Secretary	0	0	1	(1)	1
PERMANENT STAFF	148	168	168	(135)	168
Accounting Profession	2	3	3	(2)	3
Administrative	15	15	15	(14)	15
Corporate Support	51	63	63	(48)	63
Driving	1	1	1	(1)	1
Information Service (2002)	2	2	2	(2)	2
Management Executive (National Development)	57	61	61	(51)	61
Management Support	3	4	4	(2)	4
Operations Support	5	6	6	(4)	6
Shorthand Writers	10	11	11	(9)	11
Technical Support	1	1	1	(1)	1
Translator (2003)	1	1	1	(1)	1
OTHERS	6,985	7,664	7,312	(6,528)	7,323
Agri-Food and Veterinary Authority	797	936	936	(785)	936
Building and Construction Authority	388	551	551	(392)	578
Housing and Development Board	5,041	5,088	4,736	(4,626)	4,720
National Parks Board	759	1,089	1,089	(725)	1,089
TOTAL	7,136	7,835	7,483	(6,666)	7,494

Figures in brackets shown in the "Revised FY2005" column of the Establishment List denote actual staff strength.

FY2005 BUDGET

The revised FY2005 expenditure for the Ministry of National Development (MND) is projected to be \$1.36 billion. This is a decrease of \$173.53 million or 11.4% over actual FY2004 expenditure due mainly to lower development expenditure on public housing.

Operating Expenditure

MND's revised FY2005 operating expenditure of \$337.73 million is a decrease of \$38.80 million or 10.3% over actual FY2004 expenditure. This is mainly due to the budgets for service and conservancy charges (S&CC) rebates and rental flat rebates being moved from MND's budget to Financial Transfers under Head Z from FY2005.

Development Expenditure

The revised FY2005 development expenditure is projected to be \$1.02 billion, a decrease of \$134.73 million or 11.7% from the actual expenditure in FY2004. The projected lower expenditure in FY2005 was mainly in the Public Housing Development Programme.

The revised land-related expenditure in FY2005 is projected to be \$122.04 million, a decrease of \$43.02 million or 26.1% over the actual FY2004 expenditure. The decrease is attributed to lower expenditure for land development projects.

The revised FY2005 loan of \$2.36 billion is an increase of \$98.28 million or 4.3%, compared to the FY2004 loan disbursement.

FY2006 BUDGET

The FY2006 provision for MND is \$1.24 billion, of which \$672.46 million (54.1%) will go towards operating expenditure and \$570.19 million (45.9%) to development expenditure. This represents a decrease of \$112.92 million or 8.3% compared to the revised FY2005 expenditure.

Operating Expenditure

The FY2006 operating budget of \$672.46 million comprises \$574.49 million for running costs and \$97.97 million for transfers.

The FY2006 running costs for MND represent an increase of \$334.01 million or 138.9% over the revised FY2005 mainly due to the capital grant to the Housing and Development Board (HDB) being reflected as operating expenditure from FY2006. The operating grant of \$323 million to HDB is to finance its operating deficit, which is due mainly to the provision of public housing subsidies.

The FY2006 provision of \$97.97 million for transfers is an increase of \$715,000 or 0.7% compared to the revised FY2005 expenditure.

Development Expenditure

MND's FY2006 development expenditure is estimated to be \$570.19 million. The expenditure on public housing is projected to be \$455.36 million or 79.9% of MND's development budget. The breakdown of the expenditure on public housing is as follows:

Approved & New Projects		\$455.36m
1)	Selective En bloc Redevelopment Scheme (SERS)	\$52.89m
2)	Main Upgrading Programme (MUP)	\$129.10m
3)	Interim Upgrading Programme (IUP) / IUP Plus	\$67.29m
4)	Lift Upgrading Programme (LUP)	\$39.64m
5)	Specific Works Programmes	\$8.64m
6)	Major Infrastructure within HDB Towns	\$37.24m
7)	Community Improvement Projects (including Pasir Ris 21)	\$40.00m
8)	New Projects	\$80.56m

Selective En bloc Redevelopment Scheme (SERS)

SERS is implemented by the Government to optimise land use in Singapore and rejuvenate older HDB housing estates through en bloc acquisition and redevelopment. Affected HDB flat lessees are offered replacement flats nearby.

HDB's Upgrading Programmes

\$236.03 million will be required for the upgrading of HDB precincts. In FY2006, 4,614 flats are projected to begin upgrading under MUP and 4,645 flats will be completed. The number of flats undergoing MUP at the end of FY2006 is expected to be 13,347. Another 22,606 flats will start upgrading under the IUP Plus and 2,987 flats will be completed in FY2006. The number of flats undergoing IUP Plus at the end of FY2006 is expected to be 34,333. In addition, in FY2006, 24,624 flats are projected to begin upgrading under the LUP and 6,986 flats will be completed. The number of flats undergoing LUP at the end of FY2006 is expected to be 34,815.

Other Development Expenditure

The National Parks Board (NParks) requires a development budget of \$54.85 million for FY2006. Major projects undertaken include Preliminary works for Gardens by the Bay, completion of Singapore Botanic Gardens (SBG) Tanglin Core redevelopment and SBG Children's Garden, Chek Jawa Wetland, Horticulture Park, Sengkang Park and Sungei Cina Park.

Other Development Fund Outlays

Land-related Expenditure

A sum of \$228.01 million will be spent as part of land-related expenditure to make land available to meet our development needs.

Loan Provision

HDB requires a loan provision of \$2.32 billion for FY2006. This is \$46 million or 1.9% lower than the revised FY2005 loan requirement. Of the total loan provision for FY2006, \$2.29 billion (99%) is for Mortgage Financing Loan with the remaining \$25 million for Upgrading Financing Loan and \$1 million for Housing Development Loan.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
TA	Administration	21,216,640	0	21,216,640	850,700	22,067,340
TB	Computer Services	3,113,360	0	3,113,360	60,000	3,173,360
TE	Planning	40,462,930	0	40,462,930	0	40,462,930
TG	Land Development	592,000	0	592,000	42,403,700	42,995,700
TI	Public Housing Development	323,000,000	0	323,000,000	415,355,300	738,355,300
TJ	Housing Estates Management	2,023,940	97,970,000	99,993,940	53,570,000	153,563,940
TK	Building and Construction Authority	19,888,400	0	19,888,400	1,630,000	21,518,400
TL	National Parks Board	106,195,900	0	106,195,900	54,848,100	161,044,000
TM	Agri-Food and Veterinary Authority	57,996,100	0	57,996,100	1,471,700	59,467,800
Total		\$574,489,270	\$97,970,000	\$672,459,270	\$570,189,500	\$1,242,648,770

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure up to end of FY2003	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
DEVELOPMENT EXPENDITURE	\$1,152,516,920	\$1,094,099,100	\$1,017,789,300	\$570,189,500
Direct Development	405,032,016	402,026,000	390,781,700	252,600,700
Administration Programme						
Minor Development Projects	531,294	243,000	787,800	850,700
Land Development Programme						
Resettlement	0	0	1,015,500	1,438,100
Infrastructure Development in Pulau Punggol Timor and Pulau Punggol Barat for the Construction-related Industries	108,680,000	15,116,588	8,092,044	1,700,000	200,000	12,000,000
Granite Cladding Works (with lighting) to Seawall of Esplanade	2,450,000	0	122,291	490,000	950,000	5,000

Development Expenditure by Project - continued

Project Title	Total Project Cost	Actual Expenditure up to end of FY2003	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Restoration and Redevelopment of Foreshore Structures	16,630,000	2,012,934	1,509,759	1,750,000	1,500,000	2,500,000
Infrastructure Development of Ready-mixed Concrete Batching Plants at Tuas	5,730,000	3,400,535	78,650	80,000	80,000	80,000
Infrastructural Facilities for Sale Sites in 5 Housing and Development Board Towns	20,800,000	7,788,162	3,732	1,000	135,000	6,000
Infrastructure Services for Residential Development at Sembawang Site	19,800,000	8,622,308	54,756	50,100	50,100	20,000
Basic Infrastructure to Sale Sites at 4 Housing and Development Board Towns	40,340,000	8,859,490	136,460	1,300,000	133,000	4,184,600
Essential Infrastructure and Environmental Improvement Works at Changi Point Area	67,200,000	37,680,279	2,686,809	3,000,000	3,000,000	500,000
Common Services Tunnel Network in Marina South	395,200,000	47,156,604	22,464,084	12,000,000	10,000,000	17,370,000
New Projects	0	0	0	1,000,000
Development of Eastern Link to Construction Industry Park at Pulau Punggol Timor	12,700,000	0	0	0	0	2,000,000
Public Housing Development Programme						
Funding of Third Party Expenditure for SERS Phases I and II	41,345,000	13,401,107	6,581,934	13,375,000	8,986,100	6,418,900
SERS Phase 2 - Blocks 57,61 and 67 to 73 Commonwealth Drive	4,419,000	135,744	73,021	228,300	424,800	352,600
SERS Phase 2 - Blocks 50 to 54 Tanglin Halt Road	17,168,500	510,327	653,994	272,100	1,610,000	1,745,400
SERS Phase 2 - Blocks 28, 30, 32 and 33 Lorong 5/6 Toa Payoh	51,710,000	2,802,476	9,248,883	1,830,000	3,144,500	5,314,800
SERS Phase 2 - Blocks 1 to 5 Jalan Pasar Baru/Geylang Serai	18,342,400	557,722	4,113,699	10,747,200	10,637,900	3,033,000
SERS Phase 2 - Blocks 29,31 and 33 Havelock Road/Taman Ho Swee	41,030,200	1,282,571	2,001,380	1,804,700	5,630,700	5,737,300
SERS Phase 3 - Blocks 45 to 50 Bedok South Road/Bedok South Ave 3	88,320,800	0	239,078	1,999,700	3,949,800	9,468,000
SERS Phase 3 - Blocks 29 to 39 Dover Road	102,950,200	0	502,125	1,753,000	6,993,000	1,045,400
SERS Phase 3 - Blocks 103 to 105 Tao Chiang Road	37,186,400	0	268,454	1,178,200	5,603,600	3,959,400
SERS Phase 3	168,891,700	0	0	10,188,100	0	10,057,100

Development Expenditure by Project – continued

Project Title	Total Project Cost	Actual Expenditure up to end of FY2003	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Provision of Major Infrastructure within HDB Towns (FY2004 - FY2006)	122,800,000	0	16,492,584	43,600,000	41,600,000	37,242,000
SERS Phase 3 - Blocks 436 to 438 Clementi Avenue 3	32,758,300	0	0	0	1,405,700	2,726,100
SERS Phase 3 - Block 445 Clementi Avenue 3	8,674,600	0	0	0	258,400	689,600
SERS Phase 3 - Blocks 14 to 17, and 22 to 23 Holland Avenue/Drive	81,372,400	0	0	0	2,382,100	2,340,700
New Projects	0	4,851,000	0	24,515,100
Housing Estates Management Programme						
Community Improvement Projects Committee Block Budget (FY2003-FY2007)	185,000,000	21,484,323	23,600,000	40,000,000	23,500,000	40,000,000
Estate Upgrading Programme (CY2000-CY2001)	40,000,000	24,504,725	9,202,623	3,000,000	2,000,000	900,000
Estate Upgrading Programme Phase 2 (CY2002 - CY2004)	52,200,000	533,333	932,475	10,900,000	5,400,000	12,670,000
National Parks Board Programme						
Development of Park Connector Network (FY2002-FY2004)	55,000,000	5,338,606	6,493,952	6,000,000	9,000,000	9,000,000
Park Development Programme (FY2003-FY2009)	82,150,000	2,368,131	4,826,056	7,830,000	8,140,000	10,000,000
Roadside Planting and Minor Improvement to Parks and Open Spaces (FY2005-FY2009)	26,221,000	0	0	0	6,360,200	6,515,200
5-Year (FY1996-FY2000) Park Development Programme	66,997,400	60,872,859	1,858,825	1,000,000	2,100,000	665,700
New Projects	0	0	0	16,250,000
Completed Projects	282,263,052	220,854,600	223,803,500	0
Capital Grants	747,484,904	692,073,100	627,007,600	317,588,800
Computer Services Programme						
Housing eTown Project	261,000	0	0	161,700	161,700	60,000
Land Development Programme						
Construction of New Clifford Pier at Marina South	38,420,000	0	19,312,410	11,500,000	15,800,000	1,300,000

Development Expenditure by Project - continued

Project Title	Total Project Cost	Actual Expenditure up to end of FY2003	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Public Housing Development Programme						
Lift Upgrading Programme Phase 1 (FY2001-FY2003)	517,100,000	105,696,000	67,547,700	57,201,500	72,125,500	39,637,800
Upgrading of Electrical Supply to HDB Housing Estates Phase 2 (FY2002-FY2005)	32,950,000	16,206,700	7,931,100	7,978,800	4,342,700	4,039,800
Interim Upgrading Programme Plus Phase 1	257,400,000	1,209,000	6,953,400	52,930,800	49,652,400	58,072,400
Repairs to External Facade of HDB Blocks	16,210,000	0	4,302,800	5,208,800	0	3,275,000
Goodwill Repair Assistance Programme for Ceiling Leak in HDB Flats (FY2004-FY2005)	8,210,000	0	3,766,900	5,171,400	3,016,400	699,700
Main Upgrading Programme Phase 3	268,390,000	0	0	0	127,300	4,016,400
Specific Works Programme (FY1992-FY1997)	208,500,000	133,947,050	4,067,300	3,767,700	6,439,000	628,400
New Projects	0	37,305,000	9,767,800	56,043,300
Interim Upgrading Programme Phase 2 (Batch No 6-14)	239,100,000	157,240,000	40,592,900	33,229,000	21,918,300	9,216,500
Main Upgrading Programme Phase 2 (Batch No 15-27)	1,497,000,000	248,465,320	160,588,600	120,294,800	117,898,100	125,080,600
Building and Construction Authority Programme						
SARS Quarantine Housing for Foreign Workers at former SAF Jurong Apartment Block	1,181,500	740,000	0	130,000	0	130,000
4 IT Projects to Support CoreNet	43,520,000	12,829,032	3,200,000	3,200,000	1,200,000	1,500,000
National Parks Board Programme						
Redevelopment of the Heritage Core of the Singapore Botanic Gardens and the Taman Serasi Car Park & Food Centre & Realignment of Cluny Road	38,790,000	11,870,000	6,200,000	7,000,000	9,800,000	9,000,000
Redevelopment of Fort Canning Park	25,396,000	24,559,866	0	100,000	200,000	401,200
Singapore Botanic Gardens Phase II Development (FY1998-FY2002)	30,800,000	15,402,337	3,300,000	3,000,000	7,000,000	2,466,000
Slope Stabilisation at Fort Canning Park	5,420,000	3,020,000	1,182,000	300,000	250,000	550,000

Development Expenditure by Project - continued

Project Title	Total Project Cost	Actual Expenditure up to end of FY2003	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Agri-Food and Veterinary Authority Programme						
Electronic Certificates, Licenses and Permits System (e-CLiPS)	570,000	0	318,241	70,000	182,900	60,300
Purchase of Laboratory Equipment for Development of Diagnostic Capabilities	1,513,000	0	1,360,000	153,000	148,000	5,000
Integrated Food Safety Systems (iFSS)	3,000,000	0	200,000	1,500,000	558,300	1,023,500
e-CLiPS Phase II	210,000	0	93,768	21,000	21,100	10,900
Animal and Plant Health Centre at the Agri-Bio Park in Lim Chu Kang	35,500,000	26,578,449	7,237,303	470,000	779,300	343,900
Veterinary Public Health Centre at the Agri-Bio Park at Lim Chu Kang	32,612,000	30,511,081	1,492,846	182,000	441,000	28,100
Completed Projects	407,837,636	341,197,600	305,177,800	0

Other Development Fund Outlays

Project Title	Total Project Cost	Actual Expenditure up to end of FY2003	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Other Development Fund Outlays						
Loans	2,264,720,054	2,408,000,000	2,363,000,000	2,317,000,000
Public Housing Development Programme						
Mortgage Financing Loan (Market) for FY2006	0	0	0	50,000,000
Upgrading Financing Loan for FY2006	0	0	0	25,000,000
Housing Development Loan for FY2006	0	0	0	1,000,000
Mortgage Financing Loan (CPF) for FY2006	0	0	0	2,241,000,000
Completed Projects	2,264,720,054	2,408,000,000	2,363,000,000	0

Other Development Fund Outlays - continued

Project Title	Total Project Cost	Actual Expenditure up to end of FY2003	Actual FY2004	Estimated FY2005	Revised FY2005	Estimated FY2006
Land-related Expenditure	165,069,309	522,072,800	122,044,800	228,008,900
Land Development Programme						
Marina Wharf Phase I Reclamation	101,780,000	6,860	0	56,260,000	0	73,000
Reclamation - North East Coast Scheme Phases 1-4 (Pasir Ris to Seletar)	328,249,900	20,352,154	0	4,636,600	0	801,800
Reclamation at Pulau Tekong	2,993,357,500	802,752,209	132,954,552	399,640,000	64,000,000	150,000,000
Preliminary Works for Offshore Containment Site at Marina East	5,400,000	0	0	0	314,000	2,588,500
Public Housing Development Programme						
New Projects for SERS	0	0	0	11,526,600
SERS Phase 2 - Blocks 57, 61 and 67 to 73 Commonwealth Drive	8,207,500	252,096	135,610	411,300	789,000	654,800
SERS Phase 2 - Blocks 50 to 54 Tanglin Halt Road	26,531,500	886,503	1,138,664	459,000	2,800,400	3,036,000
SERS Phase 2 - Blocks 28, 30, 32 and 33 Lorong 5/6 Toa Payoh	97,021,600	5,420,944	17,890,488	3,433,600	6,082,500	10,280,600
SERS Phase 2 - Blocks 1 to 5 Jalan Pasar Baru/Geylang Serai	30,257,700	993,638	7,328,978	16,224,200	18,952,500	2,982,500
SERS Phase 2 - Blocks 29, 31 and 33 Havelock Road/Taman Ho Swee	69,211,800	2,163,549	3,376,097	2,953,100	9,498,300	9,678,300
SERS Phase 3 - Blocks 45 to 50 Bedok South Road/Bedok South Ave 3	102,952,500	0	330,465	2,829,500	3,130,300	11,316,100
SERS Phase 3 - Blocks 29 to 39 Dover Road	128,999,500	0	709,361	2,502,600	7,013,800	1,289,900
SERS Phase 3 - Blocks 103 to 105 Tao Ching Road	39,690,000	0	321,050	1,443,700	5,385,600	4,398,700
SERS Phase 3	257,440,600	0	0	16,293,700	0	8,890,900
SERS Phase 3 - Blocks 436 to 438 Clementi Avenue 3	52,827,000	0	0	0	1,496,700	4,886,400
SERS Phase 3 - Block 445 Clementi Avenue 3	12,745,000	0	0	0	248,400	1,181,500
SERS Phase 3 - Blocks 14 to 17, and 22 to 23 Holland Avenue/Drive	146,184,000	0	0	0	1,808,800	4,423,300
Completed Projects	884,043	14,985,500	524,500	0

KEY PERFORMANCE INDICATORS

Desired Outcomes

- Affordable and Quality Public Housing
- Rejuvenate older estates
- Make Singapore a distinctive, attractive and vibrant city
- Safe and quality buildings for our people
- A progressive construction industry with professional firms capable of competing overseas
- Singapore as a City in a Garden
- Attractive leisure and green recreational experience for our people
- A resilient and safe supply of food for everyone
- Healthy flora and fauna free from disease and pests

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2003	Actual FY2004	Revised FY2005	Estimated FY2006
Affordable and Quality Public Housing	No. of Home Ownership Flats	824,752	829,463	831,000	831,000
Rejuvenate older estates	Cumulative % of eligible HDB blocks selected for Lift Upgrading Programme (%)	34	45	55	65
Make Singapore a distinctive, attractive and vibrant city	No. of people living and working in the Central area:				
	- Living	121,200	123,700	130,100	131,800
	- Working	442,800	443,200	456,000	460,500
Safe and quality buildings for our people	% of completed building projects with Construction Quality Assessment System (CONQUAS) scores of more than 82 points	20	25	38	40
A progressive construction industry with professional firms capable of competing overseas	Value of Overseas Contracts	\$0.8 m	\$1.2 b	\$2.5 b	\$2.6 b
Singapore as a City in a Garden	Area of parkland developed (ha) (cumulative)	1,140.58	1,142.18	1,143.41	1,151.86
	Park Provision Ratio (ha/1,000 population)	0.67	0.67	0.66	0.76
	Length of park connector network developed (km) (cumulative)	51	52	61	70

Key Performance Indicators - continued

Desired Outcome	Performance Indicator	Actual FY2003	Actual FY2004	Revised FY2005	Estimated FY2006
Attractive leisure and green recreational experience for our people	% of total population who visited parks	n. a.	63	62	63
	% of total population satisfied with Singapore's greenery	n. a.	n. a.	84	84
A resilient and safe supply of food for everyone	No. of 6 key food items (fish, eggs, chicken, pork, vegetables, and fruits) that has less than 50% of supply from a single country	5	5	5	5
	Cases of foodborne illnesses per 100,000 population	65.56	44.90	58.26	60.00
Healthy flora and fauna free from disease and pests	% of freedom from serious animal and plant disease or pest outbreaks	98.2	99.1	99.1	95.0